



41st ANNUAL REPORT 2024-25

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CORPORATE INFORMATION

CORPORATE IDENTITY NUMBER (CIN):

L26914TG1983PLC004249

BOARD OF DIRECTORS

S. No.	Name of the Director	Category of Director
1.	Dr. Naraiah Naidu Gudar	Executive Chairman
2.	Mr. Narala Satyendra Prasad	Managing Director
3.	Mrs. Vijaya Lakshmi Yalamanchili	Non-Executive, Independent Director
4.	Mr. Ramkumar Srinivasan	Non-Executive, Independent Director
5.	Mr. Vasantha Rayudu Garapati	Non-Executive, Independent Director
6.	Ms. Radhika Prasad Narala	Non-Executive Non-Independent Director

KEY MANAGERIAL PERSONNEL

S. No.	Name of the Director	Designation
1.	Mr. Narala Satyendra Prasad	Chief Financial Officer
2.	Mr. Anji Reddy Devarapalli	Company Secretary and Compliance Officer

SENIOR MANAGEMENT PERSONNEL:

Mr. K. Mohan Rao - Chief operating officer & marketing Head

COMMITTEES OF THE BOARD

AUDIT COMMITTEE

S. No.	Name	Category of Director	Designation
1.	Mr. Ramkumar Srinivasan	Non-Executive, Independent Director	Chairperson
2.	Mrs. Vijaya Lakshmi Yalamanchili	Non-Executive, Independent Director	Member
3.	Mr. Narala Satyendra Prasad	Managing Director	Member

NOMINATION AND REMUNERATION COMMITTEE

S. No.	Name	Category Of Director	Designation
1.	Mr. Ramkumar Srinivasan	Non-Executive, Independent Director	Chairperson
2.	Mrs. Vijaya Lakshmi Yalamanchili	Non-Executive, Independent Director	Member
3.	Mr. Vasantha Rayudu Garapati	Non-Executive, Independent Director	Member

STAKEHOLDERS RELATIONSHIP COMMITTEE

S. No.	Name	Category Of Director	Designation
1.	Mr. Ramkumar Srinivasan	Non-Executive, Independent Director	Chairperson
2.	Dr. Naraiah Naidu Gudar	Executive Director	Member
3.	Mrs. Vijaya Lakshmi Yalamanchili	Non-Executive, Independent Director	Member

REGISTERED OFFICE

4th Floor, Dwaraka Summit, Plot No.83,
Survey No. 43 to 46 & 48, Kavuri Hills,
Guttalabegumpet, Serilingampally Mandal,
Jubilee Hills, Shaikpet
Hyderabad – 500033,
Telangana, India

FACTORY ADDRESS

Behind Bus Stand,
Yanam – 533464,
(Union Territory of Puducherry)

MANUFACTURING PLANT ADDRESS

Survey No. 175-177/5, Vemavarum Village,
Ballikurava Mandal, Bapatla District,
Andhra Pradesh-523301, India.

STATUTORY AUDITOR

M/s. K S Rao & Co.
Chartered Accountants
Hyderabad

INTERNAL AUDITOR

M/s. Brahmayya & Co.,
Chartered Accountants
Hyderabad

SECRETARIAL AUDITOR

M/s. Nagaraju & Associates
Practicing Company Secretaries
Hyderabad

REGISTRAR & SHARE TRANSFER AGENTS

Venture Capital & Corporate Investments Private Limited

CIN: U65993TG1986PTC006936

“AURUM”, D No.4-50/P-II/57/4F & 5F, 4th & 5th Floors, Plot No.57,

Jayabheri Enclave Phase – II, Gachibowli, Serilingampally,

Hyderabad – 500032, Ranga Reddy District, Telangana, India

Ph. No. 040-23818475, 23818476, 23868023

SEBI Registration No. INR000001203

Email Id: info@vccilindia.com, Website: www.vcciplindia.com

BANKERS

State bank of Mauritius (“SBM”)

LISTED AT

BSE Limited

National Stock Exchange of India Limited

ISIN

INE277C01012

WEBSITE

www.regencyceramics.in

INVESTOR E-MAIL ID

cs@regencyceramics.in

TELEPHONE NUMBER

040-23319903

“Shareholders are requested to be part of the green initiative and avail copies of Annual Report and other intimations electronically through email and hence request to share your email ID along with Folio number to cs@regencyceramics.in”

Regency Ceramics Limited

CIN: L26914TG1983PLC004249

Registered office: 4th Floor, Dwaraka Summit, Plot No.83, Survey No. 43 to 46
& 48, Kavuri Hills, Guttalabegumpet,
Serilingampally Mandal, Jubilee Hills, Shaikpet,
Hyderabad – 500033, Telangana, India

Phone: 040-23319903 **E-mail Id:** support@regencyceramics.in

Website: www.regencyceramics.in

NOTICE OF 41st ANNUAL GENERAL MEETING

Notice is hereby given that the 41st Annual General Meeting of the Members of Regency Ceramics Limited will be held on **Tuesday, September 30, 2025 at 11.30 A.M (IST)** through Video Conferencing (“VC”) / Other Audio-Visual Means (“OAVM”) to transact the following business:

ORDINARY BUSINESS

1. To receive, consider and adoption of Audited Financial Statements of the Company for the Financial Year ended March 31, 2025 and the reports of the Board of Directors and Auditors thereon; and in this regard to consider and if thought fit, to pass the following resolution as an **Ordinary Resolution**:

“RESOLVED THAT the Audited Financial Statements of the Company for the Financial Year ended March 31, 2025 and the reports of the Board of Directors and Auditors thereon laid before this meeting, be and are hereby considered and adopted.”

2. To appoint a Director in place of **Mrs. Radhika Prasad Narala (DIN: 00105837)**, who retires by rotation and being eligible, offers herself for re-appointment, and in this regard to consider and if thought fit, to pass the following resolution as an **Ordinary Resolution**:

“RESOLVED THAT pursuant to the provisions of Section 152 of the Companies Act, 2013, (“Act”) and other applicable provisions, if any, **Mrs. Radhika Prasad Narala (DIN: '00105837)**, who retires by rotation at this meeting, be and is hereby re-appointed as a Director of the Company, liable to retire by rotation.”

SPECIAL BUSINESS:

- 3. To appoint M/s. Nagaraju & Associates, Company Secretaries in Practice as Secretarial Auditors for a term of up to 5 (Five) consecutive years, fix their remuneration.**

*To consider and if thought fit to pass, with or without modification(s), the following resolution as an **Ordinary Resolution**:*

“RESOLVED THAT pursuant to the provisions of Section 204 and other applicable provisions of the Companies Act, 2013, if any and Rule 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 and Regulation 24A and other applicable provisions of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (including any statutory modification(s) or re-enactment(s) thereof, for the time being in force) and subject to receipt of such other approvals, consents and permissions as may be required, **M/s. Nagaraju & Associates, Practicing Company Secretaries firm** be and are hereby appointed as Secretarial Auditors of the Company for a term of up to 5 (Five) consecutive years, to hold office from the conclusion of this Annual General Meeting ('AGM') till the conclusion of 46th Annual General Meeting of the Company to be held in the Year 2030, at a remuneration to be fixed by the Board of Directors of the Company or any Committee of the Board of Directors ('the Board').

FURTHER RESOLVED THAT the Board be and is hereby authorized to do all such acts, deeds, things and to sign all such documents and writings as may be necessary to give effect to this resolution and for matters connected therewith or incidental thereto.”

- 4. TO APPROVE MATERIAL RELATED PARTY TRANSACTIONS BETWEEN THE COMPANY AND DR. NARAIAH NAIDU GUDARU, CHAIRMAN OF THE COMPANY**

*To consider and if thought fit, to pass with or without modification(s), the following resolution as an **Ordinary Resolution**:*

“RESOLVED THAT in supersession of all resolutions passed in this regard and pursuant to the provisions of Regulations 2(1)(zc), 23(4) and other applicable Regulations, if any, of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('SEBI Listing Regulations'), as amended from time to

time, Section 2(76) and other applicable provisions of the Companies Act, 2013 ('Act') read with the Rules framed thereunder [including any statutory modification(s) or re-enactment(s) thereof for the time being in force] and other applicable laws / statutory provisions, if any, the Company's Policy on Related Party Transactions as well as subject to such approval(s), consent(s) and/or permission(s) as may be required and based on the recommendation of the Audit Committee, consent of the Members of the Company be and is hereby accorded to the Board of Directors of the Company (hereinafter referred to as the 'Board', which term shall be deemed to include the Audit Committee or any other Committee constituted / empowered / to be constituted by the Board from time to time to exercise its powers conferred by this Resolution) to the Material Related Party Transaction(s) / Contract(s) / Arrangement(s) / Agreement(s) proposed to be entered into as mentioned in detail in the Explanatory Statement annexed herewith, between the Company and Dr. Naraiah Naidu Gudar, Chairman of the Company and accordingly a 'Related Party' of the Company, on such terms and conditions as may be mutually agreed between the Company and Dr. Naraiah Naidu Gudar, for an aggregate value not exceeding Rs.100 Crores."

"RESOLVED FURTHER THAT the Board of Directors of the Company (hereinafter referred to as 'Board' which term shall be deemed to include the Audit Committee of the Board and any duly constituted committee empowered to exercise its powers including powers conferred under this resolution) be and is hereby authorised to do all such acts, deeds, matters and things as it may deem fit in its absolute discretion and to take all such steps as may be required in this connection including finalizing and executing necessary contract(s), arrangement(s), agreement(s) and such other documents as may be required, seeking all necessary approvals to give effect to this resolution, for and on behalf of the Company, to delegate all or any of its powers conferred under this resolution to any Director or Key Managerial Personnel or any officer / executive of the Company and to resolve all such issues, questions, difficulties or doubts whatsoever that may arise in this regard and all action(s) taken by the Company in connection with any matter referred to or contemplated in this resolution, be and are hereby approved, ratified and confirmed in all respects."

5. TO APPROVE MATERIAL RELATED PARTY TRANSACTIONS BETWEEN THE COMPANY AND MR. NARALA SATYENDRA PRASAD, MANAGING DIRECTOR AND CFO OF THE COMPANY

*To consider and if thought fit, to pass with or without modification(s), the following resolution as an **Ordinary Resolution**:*

"RESOLVED THAT in supersession of all resolutions passed in this regard and pursuant to the provisions of Regulations 2(1)(zc), 23(4) and other applicable Regulations, if any,

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of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('SEBI Listing Regulations'), as amended from time to time, Section 2(76) and other applicable provisions of the Companies Act, 2013 ('Act') read with the Rules framed thereunder [including any statutory modification(s) or re-enactment(s) thereof for the time being in force] and other applicable laws / statutory provisions, if any, the Company's Policy on Related Party Transactions as well as subject to such approval(s), consent(s) and/or permission(s) as may be required and based on the recommendation of the Audit Committee, consent of the Members of the Company be and is hereby accorded to the Board of Directors of the Company (hereinafter referred to as the 'Board', which term shall be deemed to include the Audit Committee or any other Committee constituted / empowered / to be constituted by the Board from time to time to exercise its powers conferred by this Resolution) to the Material Related Party Transaction(s) / Contract(s) / Arrangement(s) / Agreement(s) proposed to be entered into, as mentioned in detail in the Explanatory Statement annexed herewith, between the Company and Mr. Narala Satyendra Prasad, Managing Director and CFO of the Company and accordingly a 'Related Party' of the Company, on such terms and conditions as may be mutually agreed between the Company and Mr. Narala Satyendra Prasad, for an aggregate value not exceeding Rs. 50 Crores."

"RESOLVED FURTHER THAT the Board of Directors of the Company (hereinafter referred to as 'Board' which term shall be deemed to include the Audit Committee of the Board and any duly constituted committee empowered to exercise its powers including powers conferred under this resolution) be and is hereby authorised to do all such acts, deeds, matters and things as it may deem fit in its absolute discretion and to take all such steps as may be required in this connection including finalizing and executing necessary contract(s), arrangement(s), agreement(s) and such other documents as may be required, seeking all necessary approvals to give effect to this resolution, for and on behalf of the Company, to delegate all or any of its powers conferred under this resolution to any Director or Key Managerial Personnel or any officer / executive of the Company and to resolve all such issues, questions, difficulties or doubts whatsoever that may arise in this regard and all action(s) taken by the Company in connection with any matter referred to or contemplated in this resolution, be and are hereby approved, ratified and confirmed in all respects."

Hyderabad, September 06, 2025.

By Order of the Board of Directors
for Regency Ceramics Limited

Sd/-
Anji Reddy Devarapalli
Company Secretary
M. No. A57611

NOTES

1. Pursuant to the Ministry of Corporate Affairs (MCA) vide General Circular No. 14/2020 dated 08.04.2020, General Circular No. 17/2020 dated 13.04.2020, General Circular No. 22/2020 dated 15.06.2020, General Circular No. 33/2020 dated 28.09.2020, General Circular No. 39/2020 dated 31.12.2020, General Circular No. 10/2021 dated 23.06.2021, General Circular No. 20/2021 dated 08.12.2021, General Circular No. 3/2022 dated 05.05.2022, General Circular No. 10/2022 dated 28.12.2022, General Circular No. 09/2023 dated 25.09.2023 and General Circular No. 09/2024 dated 19.09.2024 and Securities and Exchange Board of India ('SEBI') Circular Nos. SEBI/HO/CFD/CMD1/CIR/P/2020/79, SEBI/HO/CFD/CMD2/CIR/P/2021/11, SEBI/HO/CFD/CMD2 /CIR/P/2022/62 and SEBI/HO/CFD/PoD-2/P/CIR/2023/4, SEBI/HO/CFD/CFD-PoD-2/P/CIR /2023/167 and SEBI/HO/CFD/CFD-PoD-2/P/CIR/2024/133 dated May 12, 2020, January 15, 2021, May 13, 2022, January 05, 2023, October 07, 2023 and October 03, 2024 respectively (collectively referred to as 'Circulars'), companies are permitted to hold the AGM through VC/ OAVM, without the physical presence of the members at a common venue and the registered office of the Company shall be deemed to be the venue for the AGM. Accordingly, the AGM of the Company will be held through VC/ OAVM in compliance with the provisions of the Act and Rules made thereunder, the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('SEBI Listing Regulations') read with the aforesaid Circulars. The deemed venue of this Meeting shall be considered at the Registered Office of the Company situated at 4th Floor, Dwaraka Summit, Plot No.83, Survey No. 43 to 46 & 48, Kavuri Hills, Guttalabegumpet, Serilingampally Mandal Jubilee Hills, Shaikpet Hyderabad – 500033.
2. An explanatory statement pursuant to Section 102 of the Companies Act, 2013 (the "Act") relating to the Special Business to be transacted at the Annual General Meeting is annexed hereto.
3. In view of relaxation given by MCA/the SEBI, the Annual Report including Financial Statements, Auditor's report, Directors' Report and Notice of this AGM along with all the annexures and attachments thereof are being sent only through electronic mode to those Members whose email addresses are registered with the Company / Depositories, except those Members who request for the physical copy of the same. Members may note that the Notice and Annual Report of the Company for the financial year 2024-25 will also be available on the Company's website i.e. www.regencyceramics.in , websites of the Stock Exchanges i.e. BSE Limited and National Stock Exchange of India Limited at www.bseindia.com and www.nseindia.com, respectively and is also available on the website of Central Depository Services Limited (agency for providing the remote e-voting facility).

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4. Pursuant to the provisions of the Act, a member entitled to attend and vote at the AGM is entitled to appoint a proxy to attend and vote on his/her behalf and the proxy need not be a Member of the Company. Since this AGM is being held pursuant to the MCA Circulars through VC / OAVM, physical attendance of Members has been dispensed with. Accordingly, the facility for appointment of proxies by the Members will not be available for the AGM and hence the Proxy Form and Attendance Slip are not annexed to this Notice. However, the Body Corporates are entitled to appoint authorised representatives to attend the AGM through VC/OAVM and participate thereat and cast their votes through e-voting.
5. Since the AGM will be held through VC/ OAVM, the route map of the venue of the Meeting is not annexed hereto.
6. Members attending the AGM through VC / OAVM shall be counted for the purpose of reckoning the quorum under Section 103 of the Companies Act, 2013.
7. Pursuant to Section 113 of the Act, an Institutional / Corporate Shareholders (i.e., other than individuals / HUF, NRI, etc.) are required to send a scanned copy (PDF/JPG Format) of its Board or governing body Resolution/Authorization etc., authorizing its representative to attend the AGM through VC / OAVM on its behalf and to vote through remote e-voting. The said Resolution/Authorization shall be sent to the Company by email through its registered email address to cs@regencyceramics.in with a copy marked to helpdesk.evoting@cdslindia.com
8. The business set out in the Notice will be transacted through electronic voting system and the Company is providing facility for voting by electronic means. Instructions and other information relating to Remote e-voting and e-voting are given in these notes. The Company will also send communication relating to Remote e-voting which inter alia would contain details about User ID and Password along with a copy of this Notice to the members, separately.
9. In case of joint holders attending the Meeting, only the member whose name appears to be first will be entitled to vote at the AGM.
10. Only Bonafide members of the Company whose names appear on the Register of Members on cut-off date will be permitted to join the Meeting. The Company reserves its right to take all steps as may be deemed necessary to restrict non-members from joining the AGM.
11. As per the provision of Section 72 of the Act, the facility for making Nomination is available for the Members in respect of their shareholding in the Company. The Members

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are requested to submit the requisite form with their Depository Participant ('DP') who holds the shares in dematerialized form and those who are holding physical shares shall send the same to the Registrar and Share Transfer Agent - Venture Capital & Corporate Investments Private Limited, "AURUM", D No.4-50/P-II/57/4F & 5F, 4th & 5th Floors, Plot No.57, Jayabheri Enclave Phase – II, Gachibowli, Serilingampally, Hyderabad – 500032, Ranga Reddy District, Telangana, India (the 'RTA').

12. Members holding shares in physical form are requested to notify/send the following in the Form ISR - 1 to the RTA of the Company:
 - (i) Any change or update in their mailing address;
 - (ii) Particulars of their PAN, Bank account & e-mail ids in case the same have not been registered with the Company; Further, please note that Members holding equity shares in electronic form are requested to contact to their respective DP with whom they are maintaining the Demat accounts for updation in address, e-mail ids, Bank details, Bank mandate, ECS mandate, etc.
13. Members holding shares in physical form are requested to dematerialised their shareholding, as the shares of the Company are under compulsory demat trading.
14. **Green Initiative:** Members who have not registered their e-mail address are requested to register their e-mail address to receive all communication from the Company in electronic mode.
15. Members holding shares in physical form, in identical order of names, in more than one folio are requested to send to the Company or RTA, the details of such folios together with the share certificates for consolidating their holdings in one folio. A consolidated share certificate will be issued to such Members after making requisite changes.
16. In case of joint holders, the Member whose name appears as the first holder in the order of names as per the Register of Members of the Company will be entitled to vote at the AGM.
17. Members seeking any information with regard to the accounts or any matter to be placed at the AGM are requested to write to the Company on or before September 23, 2025 through email on cs@regencyceramics.in The same will be replied by the Company suitably.
18. No Dividend on Equity Shares is recommended by the Board of Directors for the Financial Year ending March 31, 2025.

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19. It is mandatory for shareholders of physical folios to update their PAN, contact details (postal address with PIN and mobile number), bank account details and specimen signature ('KYC details') and choice of nomination (optional) with Registrar and Share Transfer Agent, M/s. Venture Capital and Corporate Investments Pvt. Ltd for availing any service requests. The shareholders are requested to furnish their KYC details in the prescribed forms to RTA. In this regard, the Company has also sent intimations to the holders of physical securities, requesting them to update their PAN and KYC details.
20. In compliance with the aforesaid MCA and SEBI Circulars Notice of the AGM along with the Annual Report 2024-25 is being sent only through electronic mode to those Members whose email addresses are registered with the Company/ Depositories. Members may please note that this Notice and Annual Report 2024-25 will also be available on the Company's website at www.regencyceramics.in and the websites of the Stock Exchanges i.e. BSE Limited and National Stock Exchange of India Limited at www.bseindia.com and www.nseindia.com respectively. In case of any queries regarding the Annual Report, the Members may write to cs@regencyceramics.in to receive an email response.
21. Brief profile of the Directors proposed to be appointed / re-appointed is given towards the end of this Notice pursuant to Regulation 36(3) of the Listing Regulations and SS-2, i.e., Secretarial Standard on General Meetings issued by the Institute of Company Secretaries of India. The Company has received the requisite consent/ declaration for the appointment/ re-appointment of the Directors mentioned in the Notice of the AGM as stipulated under the Companies Act, 2013 and the rules made thereunder.
22. The Register of directors and key managerial personnel and their shareholding, maintained under Section 170 of the Act, and the Register of Contracts or Arrangements in which the directors are interested, maintained under Section 189 of the Act, will be available electronically for inspection by the members during the AGM. All documents referred to in the Notice will also be available for electronic inspection without any fee by the members from the date of circulation of this Notice up to the date of AGM, i.e., September 30, 2025. Members seeking to inspect such documents can send an email to cs@regencyceramics.in.
23. Members who have not registered their e-mail address are requested to register the same in respect of shares held in electronic form with the Depository through their Depository Participant(s) and in respect of shares held in physical form by writing to the Company's Registrar and Share Transfer Agent.

24. Members are requested to intimate changes, if any, pertaining to their name, postal address, email address, telephone/ mobile numbers, Permanent Account Number (PAN), mandates, nominations, power of attorney, bank details such as, name of the bank and branch details, bank account number, MICR code, IFSC code, etc., to their DPs in case the shares are held by them in electronic form and to RTA in case the shares are held by them in physical form.
25. Members seeking any information with regard to any matter to be placed at the AGM are requested to write to the Company on or before September 23, 2025 through email on cs@regencyceramics.in. The same will be replied by the Company suitably.
26. The remote E-voting period for all items of businesses contained in this notice of AGM shall commence from **Saturday, September 27, 2025 at 9.00 A.M. (IST) and will end on Monday, September 29, 2025 at 5.00 P.M. (IST)**. The E-Voting module shall be disabled by NSDL for voting thereafter. Once the vote on a resolution is cast by any Member, he/she shall not be allowed to change it subsequently.
27. The cut-off date for determining the eligibility of shareholders to exercise remote E-voting rights and attendance at AGM is ***Tuesday, September 23, 2025***. A person, whose name is recorded in the Register of Members or in the Register of Beneficial Owners maintained by the Depositories as on the above-mentioned cut-off date, shall be entitled to avail the facility of remote E-voting or voting at the meeting through electronic mode. The voting rights of shareholders shall be in proportion to their shares of the paid-up equity share capital of the Company as on the cut-off date. A person who is not a Member as on the cut-off date should treat this Notice for information purpose only.
28. Those Members, who will be present in the AGM through VC/OAVM facility and have not cast their vote on the Resolutions through remote E-voting and are otherwise not barred from doing so, shall be eligible to vote through E-voting system during the AGM.
29. The Members who have cast their vote by remote E-voting prior to the AGM may also attend/ participate in the AGM through VC/OAVM but shall not be entitled to cast their vote again. Members are requested to carefully read the instructions for E-voting before casting their vote.
30. At the AGM, the Chairman of the meeting shall after discussion on all the resolutions on which voting is to be held, allow voting by electronic means to all those members who are present at the meeting but have not casted their votes by availing the remote E-voting

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facility. The Board of Directors of your Company have appointed Mr Varikuti Nagaraju (Membership Number: ACS-56337), Nagaraju & Associates, Company Secretaries, as the Scrutinizer to scrutinize the remote e-voting process and voting through E-voting system at the AGM in a fair and transparent manner.

31. The Scrutinizer shall, immediately after the conclusion of voting at the AGM, will first download the votes cast at the meeting and thereafter unblock the votes cast through remote E-voting in the presence of at least 2 (Two) witnesses not in the employment of the Company. Thereafter the Scrutinizer shall, submit a consolidated Scrutinizer's report of the total votes cast in favour or against, if any, to the Chairman, or a person authorised by him in writing who shall countersign the same and declare the result of voting forthwith. The result of e-voting along with consolidated Scrutinizer's report will be declared upon conclusion of the Meeting, within the permissible timelines.
32. The results declared along with the Scrutinizer's report shall be placed on the website of the Company and shall also be communicated to the Stock Exchanges. The Resolutions, if approved, shall be deemed to be passed, on the date of AGM.
33. In compliance with the aforesaid MCA and SEBI Circulars, Notice of the AGM is being sent only through electronic mode to those Members whose email addresses are registered with the Company/ Depositories. Members may note that the Notice and Explanatory Statement will also be available on the Company's website www.regencyceramics.in , websites of the Depositories and the websites of the Stock Exchanges i.e., BSE Limited and National Stock Exchange of India Limited at www.bseindia.com and www.nseindia.com respectively. In case of any queries regarding the Notice, the Members may write to rlcosec@gmail.com.
34. **THE INTRUCTIONS OF SHAREHOLDERS FOR E-VOTING AND JOINING VIRTUAL MEETINGS ARE AS UNDER:**
 - Step 1:** Access through Depositories CDSL/NSDL e-Voting system in case of individual shareholders holding shares in demat mode.
 - Step 2:** Access through CDSL e-Voting system in case of shareholders holding shares in physical mode and non-individual shareholders in demat mode.
 - (i) The voting period begins on <Date and Time> and ends on <Date and Time>. During this period shareholders' of the Company, holding shares either in physical form or in dematerialized form, as on the cut-off date (record date) of <Record Date> may cast their vote electronically. The e-voting module shall be disabled by CDSL for voting thereafter.

- (ii) Shareholders who have already voted prior to the meeting date would not be entitled to vote at the meeting venue.
- (iii) Pursuant to SEBI Circular No. **SEBI/HO/CFD/CMD/CIR/P/2020/242 dated 09.12.2020**, under Regulation 44 of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, listed entities are required to provide remote e-voting facility to its shareholders, in respect of all shareholders' resolutions. However, it has been observed that the participation by the public non-institutional shareholders/retail shareholders is at a negligible level.

Currently, there are multiple e-voting service providers (ESPs) providing e-voting facility to listed entities in India. This necessitates registration on various ESPs and maintenance of multiple user IDs and passwords by the shareholders.

In order to increase the efficiency of the voting process, pursuant to a public consultation, it has been decided to enable e-voting to **all the demat account holders, by way of a single login credential, through their demat accounts/ websites of Depositories/ Depository Participants**. Demat account holders would be able to cast their vote without having to register again with the ESPs, thereby, not only facilitating seamless authentication but also enhancing ease and convenience of participating in e-voting process.

Step 1 : Access through Depositories CDSL/NSDL e-Voting system in case of individual shareholders holding shares in demat mode.

- (iv) In terms of **SEBI circular no. SEBI/HO/CFD/CMD/CIR/P/2020/242 dated December 9, 2020** on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and email Id in their demat accounts in order to access e-Voting facility.

Pursuant to abovesaid SEBI Circular, Login method for e-Voting and joining virtual meetings **for Individual shareholders holding securities in Demat mode CDSL/NSDL** is given below:

Type of shareholders	Login Method
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<p>Individual Shareholders holding securities in Demat mode with CDSL Depository</p>	<ol style="list-style-type: none"> 1) Users who have opted for CDSL Easi / Easiest facility, can login through their existing user id and password. Option will be made available to reach e-Voting page without any further authentication. The users to login to Easi / Easiest are requested to visit cdsl website www.cdslindia.com and click on login icon & New System Myeasi Tab. 2) After successful login the Easi / Easiest user will be able to see the e-Voting option for eligible companies where the evoting is in progress as per the information provided by company. On clicking the evoting option, the user will be able to see e-Voting page of the e-Voting service provider for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. Additionally, there is also links provided to access the system of all e-Voting Service Providers, so that the user can visit the e-Voting service providers' website directly. 3) If the user is not registered for Easi/Easiest, option to register is available at cdsl website www.cdslindia.com and click on login & New System Myeasi Tab and then click on registration option. 4) Alternatively, the user can directly access e-Voting page by providing Demat Account Number and PAN No. from a e-Voting link available on www.cdslindia.com home page. The system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the Demat Account. After successful authentication, user will be able to see the e-Voting option where the evoting is in progress and also able to directly access the system of all e-Voting Service Providers.
<p>Individual Shareholders holding securities in demat mode with NSDL Depository</p>	<ol style="list-style-type: none"> 1) If you are already registered for NSDL IDeAS facility, please visit the e-Services website of NSDL. Open web browser by typing the following URL: https://eservices.nsdl.com either on a Personal Computer or on a mobile. Once the home page of e-Services is launched, click on the "Beneficial Owner" icon under "Login" which is available under 'IDeAS' section. A new screen will open. You will have to enter your User ID and Password. After successful authentication, you will be

	<p>able to see e-Voting services. Click on “Access to e-Voting” under e-Voting services and you will be able to see e-Voting page. Click on company name or e-Voting service provider name and you will be re-directed to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.</p> <p>2) If the user is not registered for IDeAS e-Services, option to register is available at https://eservices.nsdl.com. Select “Register Online for IDeAS “Portal or click at https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp</p> <p>3) Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon “Login” which is available under ‘Shareholder/Member’ section. A new screen will open. You will have to enter your User ID (i.e. your sixteen digit demat account number hold with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider name and you will be redirected to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.</p>
Individual Shareholders (holding securities in demat mode) login through their Depository Participants (DP)	<p>You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility. After Successful login, you will be able to see e-Voting option. Once you click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on company name or e-Voting service provider name and you will be redirected to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.</p>

Important note: Members who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forget Password option available at abovementioned website.

Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e. CDSL and NSDL

Login type	Helpdesk details
Individual Shareholders holding securities in Demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at toll free no. 1800 22 55 33
Individual Shareholders holding securities in Demat mode with NSDL	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.co.in or call at toll free no.: 1800 1020 990 and 1800 22 44 30

Step 2: Access through CDSL e-Voting system in case of shareholders holding shares in physical mode and non-individual shareholders in demat mode.

(v) Login method for e-Voting and joining virtual meetings for **Physical shareholders and shareholders other than individual holding in Demat form.**

- 1) The shareholders should log on to the e-voting website www.evotingindia.com.
- 2) Click on “Shareholders” module.
- 3) Now enter your User ID
 - a. For CDSL: 16 digits beneficiary ID,
 - b. For NSDL: 8 Character DP ID followed by 8 Digits Client ID,
 - c. Shareholders holding shares in Physical Form should enter Folio Number registered with the Company.
- 4) Next enter the Image Verification as displayed and Click on Login.
- 5) If you are holding shares in demat form and had logged on to www.evotingindia.com and voted on an earlier e-voting of any company, then your existing password is to be used.
- 6) If you are a first-time user follow the steps given below:

	For Physical shareholders and other than individual shareholders holding shares in Demat.
PAN	Enter your 10 digit alpha-numeric *PAN issued by Income Tax Department (Applicable for both demat shareholders as well as physical shareholders) <ul style="list-style-type: none"> Shareholders who have not updated their PAN with the Company/Depository Participant are requested to use the sequence number sent by Company/RTA or contact Company/RTA.
Dividend Bank Details OR Date of Birth (DOB)	Enter the Dividend Bank Details or Date of Birth (in dd/mm/yyyy format) as recorded in your demat account or in the company records in order to login. <ul style="list-style-type: none"> If both the details are not recorded with the depository or company, please enter the member id / folio number in the Dividend Bank details field.

- (vi) After entering these details appropriately, click on “SUBMIT” tab.
- (vii) Shareholders holding shares in physical form will then directly reach the Company selection screen. However, shareholders holding shares in demat form will now reach ‘Password Creation’ menu wherein they are required to mandatorily enter their login password in the new password field. Kindly note that this password is to be also used by the demat holders for voting for resolutions of any other company on which they are eligible to vote, provided that company opts for e-voting through CDSL platform. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential.
- (viii) For shareholders holding shares in physical form, the details can be used only for e-voting on the resolutions contained in this Notice.
- (ix) Click on the EVSN for the relevant <Company Name> on which you choose to vote.
- (x) On the voting page, you will see “RESOLUTION DESCRIPTION” and against the same the option “YES/NO” for voting. Select the option YES or NO as desired. The option YES implies that you assent to the Resolution and option NO implies that you dissent to the Resolution.
- (xi) Click on the “RESOLUTIONS FILE LINK” if you wish to view the entire Resolution details.

- (xii) After selecting the resolution, you have decided to vote on, click on “SUBMIT”. A confirmation box will be displayed. If you wish to confirm your vote, click on “OK”, else to change your vote, click on “CANCEL” and accordingly modify your vote.
- (xiii) Once you “CONFIRM” your vote on the resolution, you will not be allowed to modify your vote.
- (xiv) You can also take a print of the votes cast by clicking on “Click here to print” option on the Voting page.
- (xv) If a demat account holder has forgotten the login password then Enter the User ID and the image verification code and click on Forgot Password & enter the details as prompted by the system.
- (xvi) There is also an optional provision to upload BR/POA if any uploaded, which will be made available to scrutinizer for verification.
- (xvii) **Additional Facility for Non – Individual Shareholders and Custodians –For Remote Voting only.**
 - Non-Individual shareholders (i.e. other than Individuals, HUF, NRI etc.) and Custodians are required to log on to www.evotingindia.com and register themselves in the “Corporates” module.
 - A scanned copy of the Registration Form bearing the stamp and sign of the entity should be emailed to helpdesk.evoting@cdslindia.com.
 - After receiving the login details a Compliance User should be created using the admin login and password. The Compliance User would be able to link the account(s) for which they wish to vote on.
 - The list of accounts linked in the login will be mapped automatically & can be delink in case of any wrong mapping.
 - It is Mandatory that, a scanned copy of the Board Resolution and Power of Attorney (POA) which they have issued in favour of the Custodian, if any, should be uploaded in PDF format in the system for the scrutinizer to verify the same.
 - Alternatively Non Individual shareholders are required mandatory to send the relevant Board Resolution/ Authority letter etc. together with attested specimen signature of the duly authorized signatory who are authorized to vote, to the Scrutinizer and to the Company at the email address viz; rlcosec@gmail.com (designated email address by company) , if they have voted from individual tab &

not uploaded same in the CDSL e-voting system for the scrutinizer to verify the same.

INSTRUCTIONS FOR SHAREHOLDERS ATTENDING THE AGM/EGM THROUGH VC/OAVM & E-VOTING DURING MEETING ARE AS UNDER:

1. The procedure for attending meeting & e-Voting on the day of the AGM/ EGM is same as the instructions mentioned above for e-voting.
2. The link for VC/OAVM to attend meeting will be available where the EVSN of Company will be displayed after successful login as per the instructions mentioned above for e-voting.
3. Shareholders who have voted through Remote e-Voting will be eligible to attend the meeting. However, they will not be eligible to vote at the AGM/EGM.
4. Shareholders are encouraged to join the Meeting through Laptops / IPads for better experience.
5. Further shareholders will be required to allow Camera and use Internet with a good speed to avoid any disturbance during the meeting.
6. Please note that Participants Connecting from Mobile Devices or Tablets or through Laptop connecting via Mobile Hotspot may experience Audio/Video loss due to Fluctuation in their respective network. It is therefore recommended to use Stable Wi-Fi or LAN Connection to mitigate any kind of aforesaid glitches.
7. Shareholders who would like to express their views/ask questions during the meeting may register themselves as a speaker by sending their request in advance atleast **7 days prior to meeting** mentioning their name, demat account number/folio number, email id, mobile number at (company email id). The shareholders who do not wish to speak during the AGM but have queries may send their queries in advance **7 days prior to meeting** mentioning their name, demat account number/folio number, email id, mobile number at (company email id). These queries will be replied to by the company suitably by email.
8. Those shareholders who have registered themselves as a speaker will only be allowed to express their views/ask questions during the meeting.
9. Only those shareholders, who are present in the AGM/EGM through VC/OAVM facility and have not casted their vote on the Resolutions through remote e-Voting and are otherwise not barred from doing so, shall be eligible to vote through e-Voting system available during the EGM/AGM.

10. If any Votes are cast by the shareholders through the e-voting available during the EGM/AGM and if the same shareholders have not participated in the meeting through VC/OAVM facility, then the votes cast by such shareholders may be considered invalid as the facility of e-voting during the meeting is available only to the shareholders attending the meeting.

PROCESS FOR THOSE SHAREHOLDERS WHOSE EMAIL/MOBILE NO. ARE NOT REGISTERED WITH THE COMPANY/DEPOSITORIES.

1. For Physical shareholders- please provide necessary details like Folio No., Name of shareholder, scanned copy of the share certificate (front and back), PAN (self attested scanned copy of PAN card), AADHAR (self attested scanned copy of Aadhar Card) by email to **Company/RTA email id**.
2. For Demat shareholders -, Please update your email id & mobile no. with your respective **Depository Participant (DP)**
3. **For Individual Demat shareholders – Please update your email id & mobile no. with your respective Depository Participant (DP) which is mandatory while e-Voting & joining virtual meetings through Depository.**

If you have any queries or issues regarding attending AGM & e-Voting from the CDSL e-Voting System, you can write an email to helpdesk.evoting@cdslindia.com or contact at toll free no. 1800 22 55 33

All grievances connected with the facility for voting by electronic means may be addressed to Mr. Rakesh Dalvi, Sr. Manager, (CDSL,) Central Depository Services (India) Limited, A Wing, 25th Floor, Marathon Futurex, Mafatlal Mill Compounds, N M Joshi Marg, Lower Parel (East), Mumbai - 400013 or send an email to helpdesk.evoting@cdslindia.com or call toll free no. 1800 22 55 33.

EXPLANATORY STATEMENT PURSUANT TO SECTION 102 OF COMPANIES ACT, 2013.

ITEM NO. 3

Pursuant to the amended provisions of Regulation 24A of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('SEBI LODR Regulations') vide SEBI notification dated December 12, 2024 and provisions of Section 204 of the Companies Act, 2013 ('Act') and Rule 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 and the Board of Directors at their meeting held on September 06, 2025 have approved and recommended the appointment of M/S. Nagaraju & Associates, Practicing Company Secretaries Firm as Secretarial Auditors of the Company for a term of 5 (Five) consecutive years to hold office from the conclusion of this Annual General Meeting ('AGM') till the conclusion of the 46th (Forty-Sixth) AGM to be held in the year 2030.

M/s. Nagaraju & Associates., represented by Mr. Nagaraju Varikuti, Proprietor, firm of Practicing Company Secretaries with over Eight plus years of experience in delivering comprehensive professional services across Corporate Laws, SEBI Regulations and FEMA Regulations. Their expertise includes conducting Secretarial Audits, Due Diligence Audits, Compliance Audits etc.

M/s. Nagaraju & Associates has given their consent to act as secretarial auditors of the Company and confirmed that their aforesaid appointment (if approved) would be within the limits specified by Institute of Company Secretaries of India. Furthermore, in terms of the amended regulations, M/s. Nagaraju & Associates has provided a confirmation that they have subjected themselves to the peer review process of the Institute of Company Secretaries of India and hold a valid peer review certificate

M/s. Nagaraju & Associates has informed that they have not taken up any prohibited non-secretarial audit assignments for the Company, its holding and subsidiary companies and that they have no conflict of interest in terms of ICSI Auditing Standard on Audit Engagement.

The Board (including its committee thereof) shall approve the remuneration or any revision thereof of the Secretarial Auditors from time to time.

The Board of Directors recommends the resolution set forth in item No. 3 for approval of members as an Ordinary resolution.

None of the Directors, Key Managerial Personnel or their relatives are, in any way, concerned or interested, financially or otherwise, in the resolution set out at Item No. 3 of the Notice.

ITEM NO. 4-5

In terms of Regulation 23 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, ('SEBI Listing Regulations'), as amended, any transactions with a related party shall be considered material, if the transaction(s) entered into/to be entered into individually or taken together with the previous transactions during a financial year exceeds ₹1,000 crore or 10% of annual consolidated turnover of the company as per the last audited financial statements of the company, whichever is lower, and shall require prior approval of shareholders by means of an ordinary resolution. The said limits are applicable, even if the transactions are in the ordinary course of business of the concerned company and at an arm's length basis. The amended Regulation 2(1)(zc) of the SEBI Listing Regulations has also enhanced the definition of 'related party transaction' which now includes a transaction involving a transfer of resources, services or obligations between (i) a listed entity or any of its subsidiaries on one hand and a related party of the listed entity or any of its subsidiaries on the other hand, as well as (ii) a listed entity or any of its subsidiaries on one hand and any other person or entity on the other hand, the purpose and effect of which is to benefit any related party of the listed entity or any of its subsidiaries, regardless of whether a price is charged or not.

Further the Audit Committee of the Company at their meeting held on August 11, 2025 have approved Agenda item 4 & 5 anticipating the financial support that need from promoters to run operations of the Company

It is in the above context that, Resolution Nos. 3 to 4 are placed for approval of the Members of the Company.

ITEM NO. 4

The details as required under Regulation 23(4) of the Listing Regulations read with SEBI Circular bearing reference no. SEBI/HO/CFD/CMD1/CIR/P/2021/662 dated November 22, 2021 ("SEBI Circular") are set forth below:

Particulars	Details
Name of the related party and its relationship with the listed entity or its subsidiary, including nature of its concern or interest (financial or otherwise)	Name of the related party- Dr. Naraiah Naidu Gudar Relationship- Executive Chairman of the Company and the promoter of the Company holding 27.51% of paid-up capital of the Company

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Name of Director(s) or Key Managerial Personnel who is related, if any	Dr. Naraiah Naidu Gudarū is the relative of Mr. Narala Satyendra Prasad, Managing Director and CFO & Radhika Prasad Narala, Non-Executive Director of the Company.
Type, tenure, material terms and particulars	Type- unsecured loan. Tenure- the above arrangement is continuing business transactions Material Terms- Interest free loan repayable on demand
Value of the transaction	The Company proposes to take unsecured loan amounting to Rs. 100,00,00,000 (Rupees One Hundred Crores only) over and above the loan existing loan taken by the Company from Dr. Naraiah Naidu Gudarū.
The percentage of the listed entity's annual consolidated turnover, for the immediately preceding financial year, that is represented by the value of the proposed transaction	13.50%
Details of the transaction relating to any loans, inter-corporate deposits, advances or investments made or given by the listed entity or its subsidiary	Not Applicable
Justification as to why the RPT is in the interest of the listed entity	The Company being in its revival stage is in need of additional funds for carrying its operations without any stoppage and Dr. Naraiah Naidu Gudarū, being the Chairman and Promoter of the Company has agreed to extend such funds without any security and interest. Hence, the same is in the interest of the Company.
Any valuation or other external report relied upon by the listed entity in relation to the transactions	All relevant / important information forms part of this Statement setting out material facts pursuant to Section 102(1) of the Companies Act, 2013.

Dr. Naraiah Naidu Gudarū is the relative of Mr. Narala Satyendra Prasad, Managing Director and CFO, Radhika Prasad Narala, Non-Executive Director of the Company and the relatives of these directors, to the extent of their shareholding, if any, shall be deemed to be concerned or interested in the said transaction.

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Save and except the above, none of the other Directors / Key Managerial Personnel of the Company / their relatives are, in any way, concerned or interested, financially or otherwise, in the said transactions.

Pursuant to Regulation 23 of the Listing Regulations, Members may also note that no related party of the Company shall vote to approve the Special Resolution set out at Item No. 4 whether the entity is a related party to the particular transaction or not.

The Board of Directors recommends passing Ordinary Resolution as set out in Item No. 4 in the Notice for approval of the Members.

ITEM NO. 5:

The details as required under Regulation 23(4) of the Listing Regulations read with SEBI Circular bearing reference no. SEBI/HO/CFD/CMD1/CIR/P/2021/662 dated November 22, 2021 (“SEBI Circular”) are set forth below:

Particulars	Details
Name of the related party and its relationship with the listed entity or its subsidiary, including nature of its concern or interest (financial or otherwise)	Name of the related party- Mr. Narala Satyendra Prasad Relationship- Managing Director & CFO and the promoter of the Company holding 0.49% of paid-up capital of the Company
Name of Director(s) or Key Managerial Personnel who is related, if any	Mr. Narala Satyendra Prasad is the relative of Dr. Naraiah Naidu Gudar, the Chairman, Radhika Prasad Narala, Non-Executive Director of the Company .
Type, tenure, material terms and particulars	Type- unsecured loan. Tenure- the above arrangement is continuing business transactions Material Terms- Interest free loan repayable on demand
Value of the transaction	The Company proposes to take unsecured loan amounting to to Rs. 50,00,00,000 (Rupees Fifty Crores only) over and above the loan existing loan taken by the

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Particulars	Details
	Company from Mr. Narala Satyendra Prasad.
The percentage of the listed entity's annual consolidated turnover, for the immediately preceding financial year, that is represented by the value of the proposed transaction	27.00%
Details of the transaction relating to any loans, inter-corporate deposits, advances or investments made or given by the listed entity or its subsidiary	Not Applicable
Justification as to why the RPT is in the interest of the listed entity	The Company being in its revival stage is in need of additional funds for carrying its operations without any stoppage and Mr. Narala Satyendra Prasad, being the Managing Director and Promoter of the Company has agreed to extend such funds without any security and interest. Hence, the same is in the interest of the Company.
Any valuation or other external report relied upon by the listed entity in relation to the transactions	All relevant / important information forms part of this Statement setting out material facts pursuant to Section 102(1) of the Companies Act, 2013.

Mr. Narala Satyendra Prasad is the relative of Dr. Naraiah Naidu Gudar, Chairman of the Company, spouse of Radhika Prasad Narala, Non-Executive Director of the Company and the relatives of these directors, to the extent of their shareholding, if any, shall be deemed to be concerned or interested in the said transaction.

Save and except the above, none of the other Directors / Key Managerial Personnel of the Company / their relatives are, in any way, concerned or interested, financially or otherwise, in the said transactions.

Pursuant to Regulation 23 of the Listing Regulations, Members may also note that no related party of the Company shall vote to approve the ordinary Resolution set out at Item No. 5 whether the entity is a related party to the particular transaction or not.

The Board of Directors recommends passing Ordinary Resolution as set out in Item No. 5 in the Notice for approval of the Members.

ANNEXURE - A

**FORM FOR REGISTRATION OF EMAIL ADDRESS FOR
RECEIVING DOCUMENTS / NOTICES BY ELECTRONIC MODE**

To,

Venture Capital & Corporate Investments Private Limited

“AURUM”, D No.4-50/P-II/57/4F & 5F, 4th & 5th Floors, Plot No.57,
Jayabheri Enclave Phase – II, Gachibowli, Serilingampally,
Hyderabad – 500032, Ranga Reddy District, Telangana,
India

Company: Regency Ceramics Limited

I agree to receive all documents / notices including the Annual Report of the Company in electronic mode. Please register my email address given below in your records for sending communication through email.

Name of Sole / First Holder : _____ DP ID / Client ID / Regd.

Folio No. : _____

PAN No. : _____

E-mail Address : _____

Date:

Place:

(Signature of
Member)

ANNEXURE - B

**DETAILS OF DIRECTORS SEEKING APPOINTMENT/ RE-APPOINTMENT
AT THE ANNUAL GENERAL MEETING**

As required under regulation 36 (3) of the SEBI (LODR), Regulations, 2015 and Secretarial Standard-2 on General Meetings, brief particulars of the Directors seeking appointment/re-appointment are given as under:

Brief Profile of Ms. Narala Radhika Prasad

Ms. Narala Radhika Prasad belongs to Promoter group of the Company and aged about 56 years, has an overall experience of 25 years in various positions across diverse industries. She completed her MBA Finance from T A Pai Management Institute (TAPMI). She is the co-founder and Director of Span seven Design Services Private Limited started and previously employed with FHD Consultants.

As required under Regulation 36 (3) of the SEBI (Listing Obligations and Disclosure Requirements), Regulations, 2015 pursuant to 1.2.5 of and Secretarial Standard-2 on General Meetings, brief particulars of the Director seeking appointment are given as under:

Name of the Director	Narala Radhika Prasad
Director Identification Number (DIN)	00105837
Date of Birth	10/06/1968
Age (in years)	56
Nationality	Indian
Date of first Appointment	11/10/2023
Qualification	MBA Finance from T A Pai Management Institute (TAPMI).
Shareholding in the Company	48,19,586 (18.23%)
Experience and expertise in specified functional area	Sales and Organization building.

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Relationship with other Directors, Manager and other Key Managerial Personnel of the company or Disclosure of relationships between Directors of the Company <i>inter-se</i> .	Ms. Narala Radhika Prasad is wife of Mr. Narala Satyendra Prasad, Managing Director and CFO and the daughter of Dr. Naraiah Naidu Gudaru, Chairman of the Company.
Names of the listed Companies in which person holds Directorship.	Nil
Names of listed Companies in which person ceased to be a Director in past three years.	NIL
Chairmanship/ membership of Committees of listed Companies	NIL
Number of Meetings of the Board attended	7 of 7 in FY 2024-25
Terms and Conditions of Appointment / Reappointment and Remuneration along with details of remuneration sought to be paid.	As per the Information provided in Extraordinary General Meeting (“EGM”) Notice dated 18.12.2023.
Remuneration Last Drawn	Nil
*Other Directorships, Membership/ Chairmanship of Committees of other Boards.	<p>Chairmanship: Nil</p> <p>Directorship: as mentioned below:</p> <ol style="list-style-type: none"> 1. Regency glazes Limited 2. Regency clay products Limited. 3. Regency transport carriers Limited 4. Regency cements and chemicals Limited <p>Membership of Committees: Nil</p>

(*) Includes names of other Public Companies in which the person holds Chairmanship, Directorship and Membership of Committees of the Board of Directors

ANNEXURE – C

COMPLIANCE CERTIFICATE

**(Regulation 17(8) of SEBI (Listing Obligations and Disclosure Requirements)
Regulations, 2015)**

To,
The Board of Directors,
Regency Ceramics Limited

I, *Narala Satyendra Prasad, Managing Director & CFO* of Regency Ceramics Limited here by certify that:

- a. We have reviewed Financial Statements and the Cash Flow Statement for the year ended March 31, 2025 and that to the best of our knowledge and belief:
 - i. These statements do not contain any materially untrue statement or omit any material fact or contain statements that might be misleading;
 - ii. These statements together present a true and fair view of the Company's affairs and are in compliance with existing accounting standards, applicable laws and regulations.
- b. To their best of our knowledge and belief, no transactions entered into by the Company during the year which are fraudulent, illegal or violate of the Company's code of conduct.
- c. We accept responsibility for establishing and maintaining internal controls for Financial Reporting and that we have evaluated the effectiveness of internal control systems of the Company pertaining to Financial Reporting and we have disclosed to the Auditors and the Audit Committee, deficiencies in the design or operation of such internal controls, if any, of which we are aware and the steps we have taken or propose to take to rectify these deficiencies.

- d. We have indicated to the Auditors and the Audit Committee
- i. Significant changes in internal control, if any, over Financial Reporting during the year;
 - ii. Significant changes in accounting policies, if any, during the year and that the same have been disclosed in the notes to the Financial Statements; and
 - iii. Instances of significant fraud, if any, of which we have become aware and the involvement therein, if any, of the management or an employee having a significant role in the Company's internal control system over Financial Reporting.

Hyderabad, August 11, 2025.

By Order of the Board of Directors
for Regency Ceramics Limited

Sd/-
Satyendra Prasad Narala
Managing Director & CFO
DIN: 01410333

BOARD'S REPORT

To,
The Members,
Regency Ceramics Limited,
Hyderabad.

Your Directors have pleasure in presenting the 41st Annual Report on the business and operations of the Company together with the Audited Financial Statements for the Financial Year ended March 31, 2025.

FINANCIAL SUMMARY/HIGHLIGHTS

The performance of the Company for the Financial Year ended March 31, 2025 is summarized below:

(Rupees in lakhs)

Particulars	Current Year	Previous Year
	31-03-2025	31-03-2024
Revenue from Operations	1314.70	215.88
Other Income	1262.10	139.71
Total Income	2576.80	355.59
Total Expenditure	3064.61	1293.26
Prior Period Adjustment	0.00	0.00
Profit / (Loss) Before exceptional and extraordinary items and Tax	(487.81)	(937.68)
Less: Exceptional and Extraordinary Items	0.00	(43.00)
Profit/ (Loss) Before Taxation	(487.81)	(980.68)
Less: - Current Tax		
- Tax adjustment relating to prior years	(712.82)	0.00
- Deferred Tax		
Profit / (Loss) After Tax	225.01	(980.68)

REVIEW OF OPERATIONS AND STATE OF COMPANY'S AFFAIRS

In the face of challenges and uncertainties, the past year has marked a remarkable journey of resilience and strategic rejuvenation for your Company. Through diligent efforts and strategies, we have successfully revitalized our operations, positioning ourselves for renewed growth and sustainability. By leveraging our core strengths and embracing adaptability, we have not only

overcome the obstacles that came our way but also emerged stronger.

As we present this annual report, we take pride in showcasing our revitalized operations and reinvigorated spirit, ready to seize new opportunities and create a brighter future for our stakeholders and the Company alike.

We further report that the net revenue from operations earned by the Company for the Financial Year ended March 31, 2025 was Rs. 1314.70 Lakhs, and the first quarter for the Financial Year ended June 30, 2025 was Rs.672.04 Lakhs.

The Company has entered into an exclusive manufacturing arrangement that includes, but not limited to, leasing of facilities of Segno Ceramics Private Limited (Segno), which will enable the Company to serve its customers more efficiently and effectively by providing innovative products and better logistics in the hinterland. This agreement enhances the company's operational goals. We believe this arrangement will significantly benefit our customers.

CHANGE IN THE NATURE OF BUSINESS, IF ANY

There was no change in the nature of business of the Company, during the financial year under review.

MATERIAL CHANGES AND COMMITMENTS IF ANY AFFECTING THE FINANCIAL POSITION OF THE COMPANY

There have been no material changes and commitments affecting the financial position of the Company between the end of the Financial Year of the Company to which the Financial Statements relate and the date of this report.

INSURANCE SETTLEMENTS

Background:

Your company made a claim on reinstatement value basis in accordance with the Industrial All Risks policy taken from National Insurance Company Limited and submitted its claim for loss/damage to the properties of the Company in 2012. However, as per the policy terms, the Insurance Company contended that the Repairs/ Replacement of Plant & Machinery should have been completed within 12 (twelve) months from the date of incident. The insurance company therefore, denied the claim made by the Company on the basis of Reinstatement Value, finalized the claim under depreciation method / surveyors assessment and sent the discharge vouchers for acceptance. Your Company returned the discharge vouchers under protest and invoked arbitration clause as per the policy terms.

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The Company received a unanimous award from the Arbitral Tribunal in favor of the Company for an aggregate amount of Rs. 157.02/- (Rupees One hundred and fifty- seven crores and two lakhs) plus applicable interest from the date of award till the date of payment. The Insurance Company had the right of recourse against this award as per the provisions of the Arbitration and Conciliation Act, 1996 and have filed an appeal to set aside the award under Sec 34 of the Act.

CURRENT STATUS:

Pending final Judgement, the Principal District Judge ordered the Insurance Company to pay the amount accepted by the Insurance Company along with interest to the company. Accordingly, Rs. 15.14 crores including interest of Rs.24.89 Lakhs was received in January 2023. The said amount has been utilised for reinstatement/replacement of the assets destroyed. The company is pursuing this matter vigorously in the PDJ Court in Puducherry and the judgement is expected much before the end of this calendar year.

LABOUR SETTLEMENTS:

The company signed a Memorandum of Settlement on 24.10.2019 under Section 12 (3) of the Industrial Disputes Act, 1947 with the Staff and Workers Union. The Company is ready to allot the developed house site as per the Memorandum of Settlement once the Yanam Master Plan is approved and the layout approval is received.

NAMES OF COMPANIES, WHICH HAVE BECOME OR CEASED TO BE COMPANY'S SUBSIDIARIES, JOINT VENTURES OR ASSOCIATE COMPANIES DURING THE YEAR;

During the Financial Year, no Company has become or ceased to be Company's Subsidiary, Joint Venture or Associate Company

PARTICULARS OF LOANS, GUARANTEES, SECURITIES OR INVESTMENTS UNDER SECTION 186

During the period under review, the company has not any loans, Guarantees, Securities and not made any Investments which fall under Section 186 of the Companies Act, 2013.

DEPOSITS

Your Company has not accepted any deposits falling within the meaning of section 73 of the Companies Act, 2013 read with the Companies (Acceptance of Deposits) Rules, 2014 during the Financial Year under review and as such no amount of principal or interest on public deposits was outstanding as on the date of balance sheet.

Pursuant to Rule 2(c) (viii) of the Companies (Acceptance of Deposits) Rules, 2014, the

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Company has outstanding unsecured loans from Directors amounting to Rs. 70,22 56, 863 /- as on March 31, 2025.

The requisite return (“**FORM DPT-3**”) for FY 2024-25 with respect to amount(s) not considered as deposits has been filed. The Company does not have any unclaimed deposits as of date.

TRANSFER TO RESERVES

The Company has not transferred any amount to the reserves during the Financial Year ended March 31, 2025.

DIVIDEND

Due to the absence of distributable profits, the Directors of the Company have not declared any dividend for the financial year. Further, we acknowledge the importance of dividends to our shareholders but believe that prioritizing the stabilization of our operations and the reduction of losses is pivotal at this juncture. As we navigate these circumstances, we remain resolute in our efforts to restore profitability and ensure the sustained growth of our business.

FUTURE OUTLOOK

The future prospects of the Company and industry outlook are given in the Management Discussion and analysis report.

SHARE CAPITAL

During the year under review, the Authorized Share Capital of the Company is Rs.30,00,00,000/- (Rupees Thirty Crore) divided into 3,00,00,000 (Three Crore) Equity Shares of Rs.10/- (Rupees Ten) each.

The Issued Capital of the Company is Rs. 26,50,85,860/- (Rupees Twenty Six Crore Fifty Lakhs Eighty Five Thousand Eight Hundred and Sixty only) divided into 2,65,08,586 (Two Crore Sixty Five Lakhs Eight Thousand Five Hundred and Eighty Six) Equity Shares of Rs.10/- (Rupees Ten) each.

The Subscribed and Paid-up Capital of the Company as on March 31, 2025 is Rs. 26,44,15,860 /- (Rupees Twenty-Six Crore Forty Four Lakhs Fifteen Thousand Eight Hundred Sixty only) divided into 2,64,41,586 (Two Crore Sixty Four Lakhs Forty One Thousand Five Hundred Eighty Six) Equity shares of Rs.10/- (Rupees Ten) each.

Issue of equity shares with differential rights,

During the period under review, the Company did not issue any equity shares with differential rights.

Issue of Sweat Equity Shares

During the period under review, the Company did not issue any sweat equity shares.

Details of Employee Stock Options

During the period under review, the Company did not issue any Employee Stock Options.

DIRECTORS AND KMP

There were no changes that took place in the Board of Directors and key managerial personal of the Company during the year under review and up to the date of this report:

The Directors and Key Managerial Personnel of the Company as on March 31, 2025 were as follows:

S. No.	Name of the Director/ KMP	Designation
i.	Dr. Naraiah Naidu Gudar	Executive Chairman
ii.	Mr. Narala Satyendra Prasad	Managing Director and CFO
iii.	Mrs. Radhika Prasad Narala	Non-Executive Director
iv.	Mr. Ramkumar Srinivasan	Independent Director
v.	Mr. Garapati Vasantha Rayudu	Independent Director
vi.	Mrs. Vijaya Lakshmi Yalamanchili	Independent Director
vii.	Mr. Anji Reddy Devarapalli	Company Secretary and Compliance Officer

In accordance with the provisions of the Act, Mrs. Radhika Prasad Narala (DIN: 00105837) Non-Executive Director of the Company retires by rotation at the ensuing AGM and being eligible offers himself for re-appointment.

The disclosures required pursuant to Regulation 36 of the SEBI Listing Regulations and the

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Secretarial Standards on General Meeting ('SS-2') are given in the Notice of this AGM, forming part of the Annual Report.

The Directors and Key Managerial Personnel of the Company as on the date of this report are as follows:

S. No.	Name of the Director/ KMP	Designation
i.	Dr. Naraiah Naidu Gudaruru	Executive Chairman
ii.	Mr. Narala Satyendra Prasad	Managing Director and CFO
iii.	Mr. Ramkumar Srinivasan	Independent Director
iv.	Mrs. Vijaya Lakshmi Yalamanchili	Independent Director
v.	Mr. Vasantha Rayudu Garapati	Independent Director
vi.	Mrs. Radhika Prasad Narala	Non-Executive Director
vii.	Mr. Anji Reddy Devarapalli	Company Secretary and Compliance Officer

BOARD MEETINGS;

The Board of Directors met Seven (7) times during the Financial Year from 1st April 2024 to 31st March 2025. The dates on which the meetings were held are 30/05/2024, 14/08/2024, 05/09/2024, 11/11/2024, 06/01/2025, 14/02/2025, 28/03/2025.

The intervening gap between the Meetings was within the period of 120 (One Hundred and Twenty) days as prescribed under the Companies Act, 2013.

The number of meetings attended by the Directors during the Financial Year 2024-25 is as follows:

S. No.	Date of Board Meeting	No. of Directors entitled to attend	No. of Directors who attended	% of their Attendance
1.	30/05/2024	6	6	100
2.	14/08/2024	6	4	66.67
3.	05/09/2024	6	6	100

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4.	11/11/2024	6	6	100
5.	06/01/2025	6	6	100
6.	14/02/2025	6	6	100
7.	28/03/2025	6	6	100

A STATEMENT REGARDING OPINION OF THE BOARD WITH REGARD TO INTEGRITY, EXPERTISE AND EXPERIENCE (INCLUDING THE PROFICIENCY) OF THE INDEPENDENT DIRECTORS APPOINTED DURING THE YEAR

All Independent Directors of the Company have enrolled their names in the data bank of Independent Directors maintained by the Indian Institute of Corporate Affairs. Additionally, these Directors have successfully completed the test conducted by the Indian Institute of Corporate Affairs.

The Board of Directors have evaluated the Independent Director appointed during the year 2024-25 and opined that the integrity, expertise and experience (including proficiency) of the Independent Director is satisfactory.

COMMITTEES OF THE BOARD;

The Board of Directors has the following Committees:

- a. Audit Committee
- b. Nomination and Remuneration Committee
- c. Stakeholders' Relationship Committee

Details of these Committees, including their composition, number of meetings held, and attendance at the meetings, are provided in the Corporate Governance section of this Report.

DECLARATION FROM INDEPENDENT DIRECTORS ON ANNUAL BASIS

The Company has received declarations from Mr. Vasantha Rayudu Garapati, Mrs. Vijaya Lakshmi Yalamanchili and Mr. Ramkumar Srinivasan, Independent Directors of the Company to the effect that they are meeting the criteria of independence as provided in Sub- Section (6) of Section 149 of the Companies Act, 2013 and Regulations 16(1)(b) and 25 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

FAMILIARIZATION PROGRAM FOR INDEPENDENT DIRECTORS

In compliance with the requirement of Listing Regulations, the Company has put in place a familiarization programme for the Independent Directors to familiarize them with their role, rights and responsibility as Directors, the working of the Company, nature of the industry in

which the Company operates, business model etc. The same is available on the website of the Company i.e., www.regencyceramics.in.

BOARD EVALUATION

The Board of Directors has carried out an annual evaluation of its own performance, Board Committees, the Individual Directors, the Chairman of the Company etc. pursuant to the provisions of the Companies Act, 2013 read with the Rules framed thereunder and SEBI (LODR) Regulations.

The performance of the Board was evaluated by the Board after seeking inputs from all the Directors. The parameters include attendance of Directors at Board and Committee meetings, integrity, credibility, expertise and trustworthiness of Directors, Board's monitoring of various compliances, laying down and effective implementation of various policies, level of engagement and contribution of the Directors, safeguarding the interest of all stakeholders etc. The performance evaluation of each Independent Director was carried out by the Board.

The performance of the Committees was evaluated by the Board after seeking inputs from the Committee Members on the basis of criteria such as the composition of committees, effectiveness of committee meetings, etc.

In a separate meeting of Independent Directors, performance of the Directors, the Board as a whole and the Chairman of the Company was evaluated, taking into account the views of Executive Directors and Non-Executive Directors.

The Board and the Nomination and Remuneration Committee reviewed the performance of individual Directors on the basis of criteria such as the contribution of the Individual Director to the Board and Committee meetings like preparedness on the issues to be discussed, meaningful and constructive contribution and inputs in meetings, etc.

As an outcome of the above exercise, it was noted that the Directors come from different backgrounds, varied administrative, financial, legal and corporate experience. They bring together a good blend of knowledge, relevant skills, experience and have provided sound advice. The Board has functioned as a cohesive body and has ensured compliance with legal, regulatory and good governance norms. It was also noted that the Committees of the Board are functioning well and satisfaction was expressed on the performance of Independent Directors and the Executive Directors of the Company.

POLICY ON DIRECTOR'S APPOINTMENT AND REMUNERATION AND OTHER DETAILS

The Board has, on the recommendation of the Nomination & Remuneration Committee framed a policy for selection and appointment of Directors, Senior Management and their remuneration pursuant to Section 178(3) of the Companies Act, 2013. The details of the same forming part of the Company's Nomination and Remuneration Policy is placed on the website of the Company i.e. <https://www.regencyceramics.in/policies/>.

The requisite information pursuant to Section 178(4) of the Act is given in the Corporate Governance Report which forms part of the Annual Report.

NON-EXECUTIVE DIRECTORS' COMPENSATION AND DISCLOSURES

Your Company has laid down well-defined criteria for making payment to Non-Executive Directors of the Company. The details of the same are available at the Company's website i.e., <https://www.regencyceramics.in/policies/>.

DIRECTORS' RESPONSIBILITY STATEMENT

Pursuant to the requirement of Section 134(3)(c) and 134(5) of the Companies Act, 2013, with respect to Directors' Responsibility Statement, your board of Directors to the best of their knowledge and ability confirm that:

- a) in the preparation of the annual accounts for the Financial Year ended March 31, 2025, the applicable accounting standards had been followed along with proper explanation relating to material departures;
- b) the Directors have selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company as at March 31, 2025 and of the loss of the Company for the Financial Year under review;
- c) the Directors have taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of the Companies Act, 2013 for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;
- d) the Directors have prepared the annual accounts on a 'going concern' basis;
- e) the Directors laid down internal financial controls for the Company and such internal financial controls are adequate and operating effectively; and
- f) the Directors have devised proper systems to ensure compliance with the provisions of all applicable laws and such systems are adequate and operating effectively.

INVESTOR EDUCATION AND PROTECTION FUND (IEPF)

As no dividend was declared from the Financial Year 2004-05 no amount has been transferred to IEPF.

SUBSIDIARIES, JOINT VENTURES AND ASSOCIATE COMPANIES AND HIGHLIGHTS OF THEIR PERFORMANCE AND THEIR CONTRIBUTION TO THE OVERALL PERFORMANCE OF THE COMPANY DURING THE PERIOD UNDER REVIEW

During the year under review, the Company does not have any subsidiaries, joint ventures or associate companies.

EXTRACT OF ANNUAL RETURN

Pursuant to Section 92 (3) of the Companies Act, 2013 a copy of the Annual Return for the Financial Year ended March 31, 2025 shall be placed on the website of the Company i.e., <https://www.regencyceramics.in/annual-returns/>. The same can be accessed post completion of 41st Annual General Meeting scheduled to be held on September 30, 2025.

AUDITORS

A. STATUTORY AUDITOR

M/s. K S Rao & Co. Chartered Accountants, Hyderabad (Firm Registration No. 003109S) were appointed as Statutory Auditor of the Company, for a term of 5 (five) consecutive years, at the 38th Annual General Meeting held on September 30, 2022, to hold the office till the conclusion of 43rd Annual General Meeting of the Company.

The Statutory Auditor's Report for the Financial Year 2024-25 on the Financial Statements forms part of this Annual Report.

B. SECRETARIAL AUDITOR

Pursuant to the amended provisions of Regulation 24A of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Section 204 of the Companies Act, 2013, read with Rule 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, the Audit Committee and the Board of Directors have approved and recommended the appointment of M/s. Nagaraju & Associates., Practicing Company Secretaries as the Secretarial Auditors of the Company for a term of 5 (Five) consecutive years from the FY 2025-26 till FY 2029-30, subject to the approval of the Members at ensuing AGM.

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Brief profile and other details of M/s. Nagaraju & Associates., Practicing Company Secretaries, are disclosed in the AGM Notice approved by the Board. They have given their consent to act as Secretarial Auditors of the Company and have confirmed their eligibility for the appointment.

The Secretarial Auditors have confirmed that they have subjected themselves to the peer review process of Institute of Company Secretaries of India (ICSI) and hold valid certificate issued by the Peer Review Board of the ICSI.

Pursuant to the provision of section 204 of the Companies Act, 2013 read with Rule 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, M/s. Nagaraj & Associates, Company Secretaries were appointed as Secretarial Auditor for the Financial Year 2024-25. The Secretarial Audit Report submitted by M/s Nagaraj & Associates Company Secretaries is enclosed as Annexure to this report.

DETAILS IN RESPECT OF FRAUD REPORTED BY AUDITOR

There have been no instances of fraud reported by the Auditors of the Company under Section 143(12) of the Companies Act, 2013 and the Rules framed there under either to the Company or to the Central Government.

EXPLANATION OR COMMENTS ON QUALIFICATIONS, RESERVATIONS OR ADVERSE REMARKS OR DISCLAIMERS MADE BY THE AUDITORS AND THE PRACTICING COMPANY SECRETARY IN THEIR REPORTS

Explanations or comments by the Board on every qualification, reservation or adverse remark or disclaimer made are as under:

A. STATUTORY AUDITOR'S REPORT

The Board has duly reviewed the Statutory Auditor's Report on the Accounts for the year ended March 31, 2025 and has noted the reservation, qualification or adverse remarks made by them. The Explanations or comments by the Board on qualifications made by the Statutory Auditor are as under:

S. No.	Audit Qualifications	Board's Reply to the qualifications made by Statutory Auditor
1.	Reply to Audit Qualification 1	<i>The Company suffered extensive damage to the Buildings, Plant & Machinery and other assets situated at its factory in Yanam due to unprecedented violence</i>

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		<p><i>that occurred on January 27, 2012. Stocks of Finished Goods, Raw Materials, Stores and Spares, stocks-in-process and other inventories were largely damaged / looted. The Company declared lock-out of the Plant from January 31, 2012.</i></p> <p><i>The Company has refurbished one of its production lines and all associated miscellaneous fixed assets. Some of the production lines installed prior to year 2000 suffered extensive damage and the OEMs expressed their inability to provide spares or repair / refurbish those equipment's. Hence, 6 production lines have been scrapped and the amount received on sale of scrap has been accounted in the books of accounts. The corresponding amounts in the book value and accumulated depreciation have been reduced to that extent.</i></p>
2.	Reply to Audit Qualification 2	<p><i>After series of negotiations with the workers union, Memorandum of settlement was arrived on 24.10.2019 at Puducherry under Section 12 (3) of the Industrial Disputes Act, 1947 before the Commissioner of Labour -cum- Chief Conciliation Officer, U T of Puducherry between the Company and the Regency Ceramics Staff and Workers Union. As per the MOU, the management has agreed to provide house sites at Yanam to all the displaced workers of the Company in three categories as proposed by the union.</i></p> <p><i>In this connection, two stretches of land owned by ancillary units to the extent of about 25.35 Acres was registered on 18.10.2019 in favour of the union through settlement deeds. The conversion of agricultural land into residential plots, development of land, lying of roads, allotment of plots, etc. is in progress and after the actual allotment of plots to each individual, necessary entries will be made in the books of accounts.</i></p>
3.	Reply to Audit Qualification 3	<p><i>The Management cannot estimate the impact as the exact quantification of these will be known only when the operations start at Yanam and these debtors and creditors are approached after commencement of operations at Yanam factory unit.</i></p>

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4.	Reply to Audit Qualification 4	<i>The Management has agreed with Directors and Bodies Corporate that the interest will not be provided on the Unsecured loans. Interest to MSME suppliers will be negotiated and finalized after mutual discussions with the suppliers and same shall be placed in the Board of Directors meeting of the Company.</i>
5.	Reply to Audit Qualification 5	<i>The Company is of opinion that the statutory authorities shall waive interest and penalties in view of the unprecedented incident.</i>
6.	Reply to Audit Qualification 5	<i>Inventory records are being maintained, and stock records are being maintained in the software. However, management instructed the concerned departments to maintain the records as suggested by the Statutory Auditors.</i>

B. SECRETARIAL AUDIT REPORT

The Board has duly reviewed the Secretarial Auditor's Report for the year ended March 31, 2025 and has noted the qualification made by them. The Explanations or comments by the Board on qualifications made by the Secretarial Auditor are as under:

S. No.	Audit Qualifications	Board's Reply to the qualifications made by Secretarial Auditor
1.	Reply to Audit Qualification 1	The Promoters of the Company are in the process of dematerializing their shareholding.
2.	Reply to Audit Qualification 2	There are no outstanding MSME dues pertaining to financial year 2024-25. Hence Filing of MSME half yearly returns with MCA will not be applicable.
3.	Reply to Audit Qualification 3	The Company is coordinating with Ms. P Narayanamma, for obtaining her correct PAN details.

INTERNAL AUDITOR

In compliance with the provisions of section 138(1) of the Companies Act, 2013 and Rule 13 of the Companies (Accounts) Rules, 2014, M/s. Brahmayya & Co, Chartered Accountants were appointed as the Internal Auditor of the Company for the Financial Year 2024-2025.

MAINTENANCE OF COST RECORDS AND COST AUDIT

Maintenance of cost records and requirement of cost audit as prescribed under sub-section (1) of Section 148 of the Companies Act, 2013, are not applicable for the business activities carried out by the Company.

BUSINESS RESPONSIBILITY AND SUSTAINABILITY REPORT (BRSR)

The Business Responsibility and Sustainability Report as stipulated under Regulation 34 (2)(f) of the SEBI (Listing Obligations and Disclosure Requirements) is not applicable to your Company and hence it does not form a part of this Report.

PARTICULARS OF LOANS, GUARANTEES OR INVESTMENTS

The Company has not given loans, guarantees or made any investments that are covered under Section 186 during the year under review.

RELATED PARTY TRANSACTIONS

All related party transactions entered during the financial year were in the ordinary course of the business of the Company and were on an arm's length basis. There were no materially significant related party transactions entered by the Company during the year with the Promoters, Directors, Key Managerial Personnel or other persons which may have a potential conflict with the interest of the Company. However, disclosure in Form AOC-2 is annexed herewith as Annexure - E.

The policy on Related Party Transactions as approved by the Audit Committee and the Board of Directors is hosted on the website of the Company and the link for the same is: <https://www.regencyceramics.in/policies/>

CORPORATE SOCIAL RESPONSIBILITY

The provisions w.r.t., Corporate Social Responsibility (CSR) are not applicable to the Company. Therefore, the Company has not constituted CSR committee during the Financial Year 2024-25 nor has developed and implemented a CSR Policy.

DISCLOSURE OF PARTICULARS WITH RESPECT TO CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION AND FOREIGN EXCHANGE EARNINGS AND OUTGO

Information on conservation of Energy, Technology absorption, Foreign Exchange earnings and outgo required to be disclosed under Section 134 of the Companies Act, 2013 read with Companies (Accounts) Rules, 2014 are as follows:

S. No.	Conservation of Energy	
(A)	(i) the steps taken or impact on conservation of energy	The operations of your Company are not energy intensive; however adequate measures have been taken to reduce energy consumption.
	(ii) the steps taken by the Company for utilising alternate sources of energy.	All efforts are made to use more natural lights in office premises to optimise the consumption of energy
	(iii) the capital investment on energy conservation equipment.	NIL
	Technology Absorption	
(B)	(i) the efforts made towards technology absorption;	Not Applicable
	(ii) the benefits derived like product improvement, cost reduction, product development or import substitution;	Not Applicable

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	(iii) in case of imported technology (imported during the last three years reckoned from the beginning of the Financial Year); a) the details of technology imported; b) the year of import; c) whether the technology been fully absorbed; if not fully absorbed, areas where absorption has not taken place, and the reasons thereof;	Not Applicable	
	(iv) the expenditure incurred on Research and Development		
(C)	Foreign Exchange Earnings and Outgo		
	Particulars	(in Rupees)	
		2024-25	2023-24
	Foreign Exchange Outflow	63,34,960	1,11,08,685
	Foreign Exchange Inflow	Nil	Nil

CONSTITUTION OF COMMITTEES

AUDIT COMMITTEE:

The Audit Committee of the Company is duly constituted as per Section 177 of the Companies Act, 2013 and is in accordance with SEBI (Listing Obligations and Disclosure Requirements) Regulation, 2015. Composition and scope of Audit Committee is provided in the Corporate Governance report annexed herewith.

NOMINATION AND REMUNERATION COMMITTEE:

The Nomination and Remuneration Committee is duly constituted as per Section 178 of the Companies Act, 2013 and is in accordance with SEBI (Listing Obligations and Disclosure Requirements) Regulation, 2015. Composition and scope of Nomination & Remuneration Committee is provided in the Corporate Governance report annexed herewith.

STAKEHOLDERS RELATIONSHIP COMMITTEE:

The Stakeholders Relationship Committee is duly constituted as per Section 178 of the Companies Act, 2013 and is in accordance with SEBI (Listing Obligations and Disclosure Requirements) Regulation, 2015. Composition and scope of Stakeholders Relationship Committee is provided under the Corporate Governance report annexed herewith.

RISK MANAGEMENT POLICY:

The Company has developed and implemented a risk management policy which identifies major risks which may threaten the existence of the Company. The same has also been adopted by your Board and is also subject to its review from time to time. Risk mitigation process and measures have been also formulated and clearly spelled out in the said policy.

VIGIL MECHANISM/WHISTLE BLOWER POLICY:

Pursuant to the provisions of Section 177 of the Companies Act, 2013 and the rules framed there under and pursuant to the applicable provision of SEBI (Listing Obligations and disclosure Requirements) Regulations, 2015, the Company has established a mechanism through which all stake holders can report the suspected frauds and genuine grievances to the appropriate authority. The Whistle blower policy which has been approved by the Board of Directors of the Company has been hosted on the website of the Company viz <https://www.regencyceramics.in/policies/>. During the year under review the Company has not received any complaint(s) under the said policy.

INTERNAL FINANCIAL CONTROLS AND THEIR ADEQUACY

The Company has in place adequate internal financial controls commensurate with the size, scale and complexity of its operations. The Company has policies and procedures in place for ensuring proper and efficient conduct of its business, the safeguarding of its assets, the prevention and detection of frauds, the accuracy and completeness of the accounting records and the timely preparation of reliable financial information.

SIGNIFICANT & MATERIAL ORDERS PASSED BY COURTS, REGULATORS AND TRIBUNALS

There are no significant and material orders passed by the regulators, courts and tribunals that would impact the going concern status of the Company and its future operations.

FAILURE TO IMPLEMENT ANY CORPORATE ACTION

There were no instances of Corporate Insolvency Resolution Process (CIRP) initiated against the Company during the period under review.

CORPORATE GOVERNANCE

Pursuant to the provisions of Chapter IV read with Schedule V of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, a separate section on Corporate Governance has been incorporated in the Annual Report for the information of the members of the Company. A certificate from the Secretarial Auditors of the Company regarding compliance with the conditions of Corporate Governance as stipulated under the said Schedule V of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 also forms part of this Annual Report.

MANAGEMENT DISCUSSIONS AND ANALYSIS REPORT

The Management Discussion and Analysis Report highlighting the industry structure and developments, opportunities and threats, future outlook, risks and concerns etc. is furnished separately and forms part of this report.

SECRETARIAL STANDARDS:

The Company has duly complied with the applicable Secretarial Standards, i.e., SS-1 and SS-2, relating to 'Meetings of the Board of Directors' and 'General Meetings', respectively.

LISTING WITH STOCK EXCHANGES:

The Company confirms that it has paid the Annual Listing Fees for the Financial Year 2024-25 to BSE Limited as well as National Stock Exchange of India Limited where the Company's Shares are listed.

POLICIES:

The SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 mandated the formulation of certain policies for all listed companies. All the policies are available on our website (<https://www.regencyceramics.in/policies/>). The policies are reviewed periodically by the Board and updated based on need and new compliance requirements.

ENVIRONMENT AND HUMAN RESOURCE DEVELOPMENT

Your Company always believes in keeping the environment pollution free and is fully committed to its social responsibility. The Company has been taking utmost care in complying with all pollution control measures from time to time strictly as per the directions of the Government.

We would like to place on record our appreciation for the efforts made by the management and the keen interest shown by the Employees of your Company in this regard.

Your Company treats its “human resources” as one of its most important assets.

INDUSTRIAL RELATIONS

Since the Company is in the process of reviving its operations in full scale, there are very few employees in the Company and the Company maintains a cordial relationship with them.

DISCLOSURE UNDER THE SEXUAL HARASSMENT OF WOMEN AT WORKPLACE (PREVENTION, PROHIBITION AND REDRESSAL) ACT, 2013

The Company has in place an Anti-Sexual Harassment Policy in line with the requirements of The Sexual Harassment of Women at the Workplace (Prevention, Prohibition & Redressal) Act, 2013. All employees (permanent, contractual, temporary, trainees) are covered under this policy. An Internal Complaints Committee (ICC) has been established to address and resolve any complaints related to sexual harassment.

The following is a summary of sexual harassment complaints received and disposed off, during the year 2024-25:

- a. Number of complaints of sexual harassment received in the year – 0
- b. Number of complaints disposed off during the year – 0
- c. Number of cases pending for more than ninety days – 0

PARTICULARS OF EMPLOYEES

Details in respect of the remuneration paid to the employees as required under Section 197 (12) of the Companies Act, 2013, read with Rule 5(2) & (3) of the Companies (Appointment and

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Remuneration of Managerial Personnel) Rules, 2014, as amended from time to time forms part of this report. The Annual Report and accounts are being sent to the shareholders excluding the aforesaid exhibits. Shareholders interested in obtaining this information may access the same from the Company's website.

The ratio of the remuneration of each Director to the median employee's remuneration and other details in terms of Section 197(12) of the Companies Act, 2013 read with Rule 5(1) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, is given in Annexure-D and forms part of this Report.

During the year none of the employees is drawing a remuneration of Rs.1,02,00,000/- and above per annum or Rs.8,50,000/- and above in aggregate per month as per the limits specified under the Section 197(12) of the Companies Act, 2013 read with Rules 5(2) and 5(3) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014.

COMPLIANCE OF THE PROVISIONS RELATING TO THE MATERNITY BENEFIT ACT, 1961;

The Company is fully committed to upholding the rights and welfare of its employees in accordance with the applicable laws. In line with this commitment, the Company ensures strict compliance with the provisions of the Maternity Benefit Act, 1961, as amended from time to time

CODE OF CONDUCT FOR THE PREVENTION OF INSIDER TRADING

The Board of Directors has adopted the Insider Trading Policy in accordance with the requirements of the SEBI (Prohibition of Insider Trading) Regulation, 2015. The Insider Trading Policy of the Company lays down guidelines and procedures to be followed, and disclosures to be made while dealing with shares of the Company, as well as the consequences of violation. The policy has been formulated to regulate, monitor and ensure reporting of deals by employees and to maintain the highest ethical standards of dealing in Company securities.

The Insider Trading Policy of the Company covering code of practices and procedures for fair disclosure of unpublished price sensitive information and code of conduct for the prevention of insider trading, is available on our website <https://www.regencyceramics.in/policies/>

DETAILS OF APPLICATION MADE OR ANY PROCEEDING PENDING UNDER THE INSOLVENCY AND BANKRUPTCY CODE, 2016 (31 OF 2016)

There is no proceeding pending under the Insolvency and Bankruptcy Code, 2016.

DETAILS OF DIFFERENCE BETWEEN AMOUNT OF THE VALUATION DONE AT THE TIME OF ONE TIME SETTLEMENT AND THE VALUATION DONE WHILE TAKING LOAN FROM THE BANKS OR FINANCIAL INSTITUTIONS ALONG WITH THE REASONS THEREOF

During the period under review, there was no instance of one-time settlement with any Bank or Financial Institution.

MATERIAL CHANGES AND COMMITMENTS, IF ANY, AFFECTING THE FINANCIAL POSITION OF THE COMPANY, HAVING OCCURRED SINCE THE END OF THE YEAR AND TILL THE DATE OF THE REPORT

There have been no material changes and commitments affecting the financial position of your Company which have occurred between the end of the financial year of the Company to which the financial statements relate and the date of the Report.

SUSPENSION OF TRADING

The shares of the Company have been listed and traded on the BSE Limited and NSE. The securities of Company have not been suspended from trading on BSE Limited and NSE as on March 31, 2025.

DETAILS OF REVISION OF FINANCIAL STATEMENT OR THE REPORT

During the period under review, there was no revision of financial statement or the Report

EVENT BASED DISCLOSURES

During the year under review, the Company has not taken up any of the following activities:

1. Disclosure on purchase by Company or giving of loans by it for purchase of its shares : Not applicable
2. Buy back shares : Not applicable
3. Preferential Allotment of Shares : Not applicable

CEO/ CFO CERTIFICATION

The Managing Director cum CEO and CFO certification of the Financial Statements for the year 2024-2025 is annexed to this Annual Report.

ACKNOWLEDGEMENTS

Your Directors wish to place on record their appreciation of the contribution made by the all concerns at all levels for the operations of the Company. Your Directors also wish to place on record their appreciation of business constituents and shareholders of the Company for their continued support for the Company.

BY ORDER OF THE BOARD
for Regency Ceramics Limited

Place: Hyderabad
Date: September 06, 2025.

Dr. Naraiah Naidu Gudar
Executive Chairman
DIN: 00105597

Narala Satyendra Prasad
Managing Director & CFO
DIN:01410333

ANNEXURE-D

The details of remuneration during the year 2024-2025 as per Rule 5(1) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules 2014 are as follows:

Name of the Director	Title	% increase of remuneration in 2024-25 as compared to 2023-24	Ratio of remuneration of each Director to MRE
Dr. Naraiah Naidu Gudar	Executive Chairman	Not Applicable	Not Applicable
Mr. Narala Satyendra Prasad	Managing Director	Nil	9.14 times
Mrs. Narala Radhika Prasad	Non-Executive Director	Not Applicable	Not Applicable
Mr. Ramkumar Srinivasan	Independent Director	Not Applicable	Not Applicable
Mrs. Vijaya Lakshmi Yalamanchili	Independent Director	Not Applicable	Not Applicable
Mr. Vasantha Rayudu Garapati	Independent Director	Not Applicable	Not Applicable

MRE: Median Remuneration of Employees

The Percentage change in Remuneration of Key Managerial Personnel (other than executive Directors) during the Financial Year 2024-25:

Name of the KMP	Title	% increase of remuneration in 2024-25 as compared to 2023-24
Mr. Anji Reddy Devarapalli	Company Secretary	Not Applicable

Percentage increase/ decrease in the median remuneration of the employees in the Financial Year – 31.08%

3. Total employees on the rolls of the Company as on March 31, 2025 –57 (Fifty-Seven)

4. a. Average percentile increase made in the salaries of the employees other than the

managerial remuneration – No increase

- b. Its comparison with the percentile increase in the managerial remuneration and justification thereof and any exceptional circumstances for increase in the managerial remuneration- Not Applicable, since there was no increase in the managerial remuneration paid during the Financial Year 2024-25.

5. Explanation on relationship between average increase in remuneration and Company performance:

The average increase in employee remuneration effected during the Financial Year 2024-25 was Nil. The Company in general has not undertaken any increment/performance appraisal during the previous Financial Year 2024-25.

6. Affirmation that the remuneration is as per the remuneration policy of the Company.

The Company is in Compliance with its remuneration policy.

7. Information under Section 197(12) of the Companies Act, 2013 read with the rule 5(2) Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 and forming part of Directors Report for the year ended March 31, 2025 –

Names of Employees Employed throughout the Financial Year and in receipt of remuneration aggregating Rs. 1,02,00,000/- (Rupees One Crore and Two Lakh) or more:-

Name of the Employee	Designation	Remuneration (in Rs.)	Qualification	Experience (years)	Date of Commencement of Employment	Age	Last employment held before joining the Company	% of equity shares held in the Company
Nil								

Names of Employees Employed throughout the Financial Year and in receipt of remuneration for a part of that year, at a rate which, in the aggregate, was not less than Rs. 8,50,000/- Per Month:-

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Name of the Employee	Designation	Remuneration (in Rs.)	Qualification	Experience (years)	Date of Commencement of Employment	Age	Last employment held before joining the Company	% of equity shares held in the Company
Nil								

8. If employed throughout the Financial Year or part thereof, was in receipt of remuneration in that year which, in the aggregate, or as the case may be, at a rate which, in the aggregate, is in excess of that drawn by the managing director or whole-time director or manager and holds by himself or along with his spouse and dependent children, not less than two percent of the equity shares of the Company – Nil

BY ORDER OF THE BOARD
for Regency Ceramics Limited

Sd/-

Place: Hyderabad

Date: September 06, 2025.

Dr. Naraiah Naidu Gudar
Executive Chairman
DIN: 00105597

Narala Satyendra Prasad
Managing Director & CFO
DIN: 01410333

ANNEXURE – E

FORM NO. AOC – 2

(Pursuant to clause (h) of sub-section (3) of Section 134 of the Act and Rule 8(2) of the Companies (Accounts) Rules, 2014)

Form for disclosure of particulars of contracts/arrangements entered into by the Company with related parties referred to in sub-section (1) of section 188 of the Companies Act, 2013 including certain arm's length transactions under third proviso thereto

1. Details of contracts or arrangements or transactions not at Arm's length basis.

S. No.	Particulars	Details
1.	Name (s) of the related party & nature of relationship	NIL
2.	Nature of contracts/arrangements/transaction	
3.	Duration of the contracts/ arrangements/ transaction	
4.	Salient terms of the contracts or arrangements or transaction including the value, if any	
5.	Justification for entering into such contracts or arrangements or transactions'	
6.	Date of approval by the Board	
7.	Amount paid as advances, if any	
8.	Date on which the ordinary resolution was passed in General meeting as required under first proviso to section 188	

2. Details of material contracts or arrangements or transactions at Arm's length basis.

S. No.	Particulars	Details
1.	Name (s) of the related party & nature of relationship	NIL
2.	Nature of contracts/arrangements/transaction	
3.	Duration of the contracts/ arrangements/ transaction	
4.	Salient terms of the contracts or arrangements or transaction including the value, if any	
5.	Date of approval by the Board	
6.	Amount paid as advances, if any	

BY ORDER OF THE BOARD
for Regency Ceramics Limited
Sd/-

Place: Hyderabad

Date: September 06, 2025.

Dr. Naraiah Naidu Gudar
Executive Chairman
DIN: 00105597

Narala Satyendra Prasad
Managing Director & CFO
DIN:01410333

ANNEXURE-F

**DECLARATION ON CODE OF CONDUCT FOR THE FINANCIAL
YEAR 2024-25**

(Pursuant to Part D of Schedule V of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015)

To,
The Members,
Regency Ceramics Limited

I, **Narala Satyendra Prasad, Managing Director** of Regency Ceramics Limited do hereby declare and confirm that:

The Company has adopted a Code of Conduct for its employees including the Managing Director and Executive Directors.

In addition, the Company has adopted a Code of Conduct for its Non-Executive Directors and Independent Directors. These Codes are available on the Company's website.

The Board Members and Senior Management Personnel of the Company have affirmed compliance with the Code of Conduct of the Company for the Financial Year ended March 31, 2025.

BY ORDER OF THE BOARD
for Regency Ceramics Limited

Place: Hyderabad
Date: August 11, 2025.

Sd/-
Narala Satyendra Prasad
Managing Director & CFO
(DIN: 01410333)

ANNEXURE - G

REPORT ON CORPORATE GOVERNANCE

In compliance with Chapter IV read with Schedule V of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended from time to time, ('Listing Regulations') the Company sets forth the report on the Corporate Governance on the matters as mentioned in the said schedule and practices followed by the Company.

COMPANY'S PHILOSOPHY ON CODE OF CORPORATE GOVERNANCE

The Company's philosophy on Corporate Governance is backed by Principles of Concern, Commitment, Ethics, Excellence and Learning in all its acts and relationships with Stakeholders, Clients, Associates and Community at large. This philosophy revolves around fair and transparent governance and disclosure practices in line with the principles of Good Corporate Governance. The Corporate Governance Structure in the Company assigns responsibilities and entrusts authority among different participants in the organization viz. the Board of Directors, the Senior Management, Employees, etc. The Company believes that good Corporate Governance is a continuous process and strives to improve the Corporate Governance practices to meet shareholder's expectations.

BOARD OF DIRECTORS

The Company recognizes and embraces the importance of a diverse Board in its success. We believe that a truly diverse Board will leverage differences in thought, perspective, knowledge, skill, regional and industry experience, cultural and geographical background, age, ethnicity, race and gender, which will help us retain our competitive advantage.

Composition of the Board

The Company is managed and controlled through a professional body of Board of Directors which comprises of an optimum combination of Executive, Non-Executive and Independent Directors. The Composition and Category of Directors as on March 31, 2025 is:

Category	No. of Directors
Promoter Directors	2
Promoter Non-Executive Director	1
Non-Executive Independent Directors	3
Total	6

The composition of the Board is in conformity with Regulation 17 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

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Attendance of each director at the Board Meetings held during the Financial Year 2024-25 and at the last Annual General Meeting.

Name of the Director	Category	Meetings held during the year	Meetings Entitled to attend	Meetings attended	Attendance at Last AGM
Dr. Naraiah Naidu Gudaru DIN: 00105597	Promoter, Executive Director	7	7	6	Present
Mr. Narala Satyendra Prasad DIN: 01410333	Promoter, Executive Director	7	7	6	Present
Mrs. Narala Radhika Prasad DIN: 00105837	Non- Executive Non- Independent Director	7	7	7	Present
Mrs. Vijaya Lakshmi Yalamanchili DIN: 02210385	Non- Executive Independent Director	7	7	7	Present
Mr. Vasantha Rayudu Garapati DIN: 10286287	Non- Executive Independent Director	7	7	7	Absent
Mr. Ramkumar Srinivasan DIN: 02059639	Non- Executive Independent Director	7	7	7	Present

Number of other Boards/Board Committees in which the Directors are either Member or Chairman as at March 31, 2025

Name of the Director	No of Directorships in other Companies ⁽¹⁾		No. of Committee positions in other public companies ⁽²⁾		Directorships in other listed entities (Category of Directorship)
	Chairman	Director	Chairman	Member	
Dr. Naraiah Naidu Gudarū	---	0	---	0	Nil
Mr. Narala Satyendra Prasad	---	2	---	2	Nil
Mr. Ramkumar Srinivasan	---	1	---	2	Nil
Mrs. Vijaya Lakshmi Yalamanchili	---	3	2	---	Nil
Mr. Vasantha Rayudu Garapati		0			Nil
Ms. Narala Radhika Prasad		5			Nil

(1) Excludes directorship in the Company, Foreign Companies and Section 8 Companies

(2) Pertains to membership/chairpersonships of the Audit Committee and Stakeholders' Relationship Committee of other Indian public companies as per Regulation 26(1)(b) of the SEBI Listing Regulations.

Number of Board Meetings held and dates on which they were held during the year 2024-25.

Quarter	No. of Meetings	Dates on which held
April – June 2024	1	30.05.2024
July – September 2024	2	14.08.2024

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		05.09.2024
October – December 2024	1	11.11.2024
January – March 2025	3	06.01.2025 14.02.2025 28.03.2025
Total	7	

Disclosure of Relationships Between Directors Inter-Se

Dr. Naraiah Naidu Gudar, Executive Chairman, Mrs. Narala Radhika Prasad, Non-executive Director and Mr. Narala Satyendra Prasad, Managing Director & CFO, are relatives. Other than them, none of the Directors are related to any other Directors.

Shares held by Non-Executive / Independent Directors as on March 31, 2025

Ms. Narala Radhika Prasad, Non-executive Director of the Company holds 48,19,586 shares of the Company as on March 31, 2025.

No Independent Directors of the Company hold any equity share of the Company as on March 31, 2025.

None of the Independent Directors of the Company is serving as an Independent Director in more than seven listed companies.

Further, no Independent Directors of the Company hold positions of Whole-Time Director / Managing Director in another listed company.

Skills/ expertise/ competence of the Board of Directors

The Board comprises of qualified members who bring the required skills, expertise and competence on the following matrix which allows the Company to carry its business efficiently.

- Governance and Board Services (1)
- Business Understanding (2)
- Risk/Legal/Regulatory Compliance (3)
- Information Technology/Accounting/ Financial Experience (4)
- Industry/ Sector Knowledge (5)
- Strategy development and implementation (6)

Name of the Director	(1)	(2)	(3)	(4)	(5)	(6)
Dr. Naraiah Naidu Gudar	✓	✓	✓		✓	✓
Mr. Narala Satyendra Prasad	✓	✓		✓	✓	✓
Mrs. Narala Radhika Prasad	✓	✓	✓		✓	
Mr. Vasantha Rayudu Garapati	✓		✓	✓	✓	
Mr. Ramkumar Srinivasan	✓	✓			✓	
Mrs. Vijaya Lakshmi Yalamanchili	✓		✓		✓	

DISCLOSURE ON INDEPENDENT DIRECTORS

We confirm that the Independent Directors of the Company fulfill the conditions specified in these regulations and are independent of the Management.

Independent Directors' Meeting

A meeting of the Independent Directors was held on 28/03/2025 which was attended by all the Independent Directors. The Independent Directors have evaluated the performance of the Non-Independent Directors, the Board as a whole and the Chairman of the Board. The Board was briefed on the deliberations made at the Independent Directors Meeting.

Familiarization Program for Independent Directors

Independent Directors are familiarized about the Company's operations and businesses. Interaction with the key executives of the Company is also facilitated. Detailed presentations on important policies of the Company are also made to the directors.

Direct meetings with the Chairman are further facilitated to familiarize the incumbent Director about the Company/its businesses and the group practices.

The details of familiarization programme held in FY 2024-25 are also disclosed on the Company's website at <https://www.regencyceramics.in/policies/>.

INFORMATION SUPPLIED TO THE BOARD:

The Board has complete access to all information of the Company and is regularly provided detailed information as a part of the agenda papers or is tabled therein. The following information is provided to the Board as a part of the agenda papers:

- Annual and Quarterly financial statements for the Company and the Accounting Policy
- Minutes of the meetings of the Audit Committee and other Committees of the Board
- Plans to revive the business of the Company.
- Information on recruitment and remuneration of senior officers just below the level of Board, including the appointment or removal of Chief Financial Officer and Company Secretary, whenever required
- Any material default in financial obligations to and by the Company, or substantial non-payment for goods sold by the Company, if any
- Significant labour problems and their proposed solutions, whenever necessary
- Any significant development in human resources / industrial relations including long-term wage agreement, major voluntary retirement scheme, etc.
- Material non-compliance of any regulatory, statutory nature or listing requirements and shareholders service.
- Review of compliance status under various laws applicable to the Company
- Related Party Transactions, if they are not at arm's length and in the ordinary course of business
- All other matters required to be placed before the Board for its review / information / approval under the statutes, including SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

AUDIT COMMITTEE

The Audit Committee presently comprises of Two Non-Executive Independent Directors and One Executive Director. All members of the Audit Committee have the requisite qualifications. The Chairman of the Committee attended the AGM held on September 30, 2024 to answer the shareholders queries.

Brief Description of Terms of Reference

The terms of reference of the Audit Committee encompasses the requirements of Section 177 of Companies Act, 2013 and as per Regulation 18 of SEBI (LODR) Regulations, 2015 and, inter alia, includes

1. Overview of the Company's financial reporting process and disclosure of its financial information to ensure that the financial statement reflects a true and fair position and that sufficient and credible information is disclosed.

2. Recommending the appointment and removal of statutory auditors and internal auditors and fixation of their audit fees and approval for payment of any other services.
3. Discussion with external auditors before the audit commences, of the nature and scope of audit as well as post-audit discussion to ascertain any area of concern.
4. Reviewing the financial statement and draft audit report, including quarterly/half yearly financial information.
5. Reviewing with the management the annual financial statements before submission to the Board, focusing primarily on:
 - i) Any changes in accounting policies and practices.
 - ii) Major accounting entries based on exercises of judgment by the management.
 - iii) Qualifications in draft audit report.
 - iv) Significant adjustment arises out of audit.
 - v) The going concern assumption.
 - vi) Compliance with Accounting Standards, Stock Exchange and legal requirement concerning financial statements.
 - vii) view and approval of Related Party Transactions.
6. Reviewing the Company's Financial and Risk Management's Policies.
7. Disclosure of contingent liabilities.
8. Reviewing with management, external and internal auditors, the adequacy of Internal Control Systems.
9. Reviewing the adequacy of internal audit function, including the audit character, the structure of the internal audit department, approval of the audit plan and its execution, staffing and seniority of the official heading the department, reporting structure, coverage and frequency of internal audit.
10. Discussion with internal auditors of any significant findings and follow-up thereon.
11. Reviewing the findings of any internal investigations by the internal auditors into the matters where there is suspected fraud or irregularity or a failure of internal control systems of a material nature and reporting the matter to the Board.
12. Looking into the reasons for substantial defaults in payments to the depositors, debenture holders, shareholders (in case of non-payment of declared dividends) and creditors.
13. Reviewing compliances as regards the Company's Whistle Blower Policy.
14. Reviewing and monitoring the auditor's independence and performance, and effectiveness of audit process.
15. Approval of any subsequent modification of transactions of the listed entity with related parties.

16. Scrutiny of inter-corporate loans and investments.
17. Valuation of undertakings or assets of the listed entity, whenever it is necessary.
18. Evaluation of internal financial controls and risk management systems
19. Reviewing, with the management, performance of statutory and internal auditors, and adequacy of the internal control systems.
20. Discussion with statutory auditors before the audit commences, about the nature and scope of audit as well as post-audit discussion to ascertain any area of concern.

The Audit Committee shall mandatorily review the following information:

- i. Management discussion and analysis of financial condition and results of operations;
- ii. Statement of significant related party transactions (as defined by the audit committee), submitted by management;
- iii. Management letters / letters of internal control weaknesses issued by the statutory auditors;
- iv. Internal audit reports relating to internal control weaknesses;
- v. The appointment, removal and terms of remuneration of the Chief Internal Auditor shall be subject to review by the Audit Committee.

Composition, Meetings & Attendance

During the year under review, the Committee met 7 (Seven) times. The meetings were held on the following dates: 30.05.2024, 14.08.2024, 05.09.2024, 11.11.2024, 06.01.2025, 14.02.2025, and 28.03.2025.

Name	Designation	Category	Number of meetings during the year 2024-25		
			Held	Entitled to attend	Attended
Mr. Ramkumar Srinivasan	Chairman	Independent, Non-Executive	7	7	7
Mr. Narala Satyendra	Member	Executive Director	7	6	6
Ms. Vijaya Lakshmi Yalamanchili	Member	Independent, Non-Executive	7	7	7

NOMINATION AND REMUNERATION COMMITTEE

The Committee's composition is in compliance with the provisions of section 178 of the Companies Act, 2013 and Regulation 19 of the SEBI Listing Regulations. The Chairman of the Committee attended the AGM held on 30th September, 2024 to answer the shareholders queries.

The terms of reference of the Nomination and Remuneration committee constituted in terms of Section 178 of Companies Act, 2013 and as per Regulation 19 of SEBI (LODR) Regulations, 2015 are as under:

Brief Description of Terms of Reference

- To approve the fixation/revision of remuneration of Executive Directors of the Company and while approving:
 - a. To take into account the financial position of the Company, trend in the industry, appointee's qualification, experience, past performance, past remuneration etc.
 - b. To bring out objectivity in determining the remuneration package while striking abalance between the interest of the Company and the Shareholders.
- To identify persons who are qualified to become Directors and who may be appointed in senior management in accordance with the criteria laid down and to recommend to the Board their appointment and /or removal.
- To carry out evaluation of every Director's performance.
- To formulate the criteria for determining qualifications, positive attributes and independence of a Director, and recommend to the Board a policy, relating to the remuneration for the Directors, key managerial personnel and other employees.
- To formulate the criteria for evaluation of Independent Directors and the Board.
- To recommend/review remuneration of the Managing Director and Whole-time Director(s) based on their performance and defined assessment criteria.
- Devising a policy on the Board of Directors.
- Recommend to the board, all remuneration, in whatever form, payable to senior management.

Composition, Meetings & Attendance

During the year under review, the Committee met 2 (Two) time. The meetings were held on 05.09.2024 and 06.01.2025.

Name	Designation	Category	Number of meetings during the year 2024-25		
			Held	Entitled to attend	Attended
Mr. Ramkumar Srinivasan	Chairman	Independent, Non-Executive	2	2	2
Mrs. Vijaya Lakshmi Yalamanchili	Member	Independent, Non-Executive	2	2	2
Mr. Vasantha Rayudu Garapati	Member	Independent, Non-Executive	2	2	2

Remuneration Policy

The Company's remuneration policy is driven by the success and performance of the individual employee and the Company. Through its compensation programme, the Company endeavors to attract, retain, develop and motivate a high-performance workforce. The Company follows a compensation mix of fixed pay, benefits and performance based variable pay. Individual performance pay is determined by business performance and the performance of the individuals measured through the annual appraisal process. The details of the same forming part of the Company's Nomination and Remuneration Policy is placed on the website of the Company i.e. <https://www.regencyceramics.in/policies/>.

Details of remuneration to the Directors

Directors are not paid any sitting fees for any Board / Committee meetings attended by them.

Performance Evaluation Criteria for Independent Directors

The performance evaluation criterion for Independent Directors is determined by the Nomination and Remuneration Committee. An indicative list of factors that were evaluated include participation in meetings and contribution by Directors, commitment, effective deployment of knowledge and skills, effective management of relationship with

stakeholders, integrity and maintenance of confidentiality, independence of behavior and judgment.

Remuneration of Directors:

The details of remuneration paid to Executive Directors during the year ended 31st March 2025 are as under:

(Rs. in Lakhs)

Name of the Directors	Fixed Component		Performance Linked Incentive	Total
	Salary	Perquisites & other Benefits	Commission	
Mr. Narala Satyendra Prasad	48.00	Nil	Nil	48.00

Presently, the Company does not have a scheme for grant of stock options to any Directors. As per the contract entered into with the Executive Directors, there is a notice period of three months and there is no severance fee to be paid to the Executive Directors.

Performance Evaluation Criteria for Directors including Independent Directors

The Nomination and Remuneration Committee has devised a criteria for evaluation of the performance of the Directors. The said criteria provides certain parameters like attendance, acquaintance with business, communication inter se between board members, effective participation, domain knowledge, compliance with code of conduct, vision and strategy, benchmarks established by global peers etc., which is in compliance with applicable laws, regulations and guidelines.

Performance Evaluation Criteria for Directors

Your Company has laid down well-defined criteria for making payment to Non-Executive Directors of the Company. The details of the same are available at the Company's website i.e., <https://www.regencyceramics.in/policies/>.

STAKEHOLDERS RELATIONSHIP COMMITTEE

The Company has a Stakeholders Relationship Committee (SRC) of Directors to look into the redressal of complaints of investors such as transfer or credit of shares, non-receipt of dividend/notices/annual reports, etc. During the Financial Year ended March 31, 2025, 1 (one) Stakeholders Relationship Committee Meeting was held on 28.03.2025.

Composition and Attendance for Meetings

Name	Designation	Category	Number of meetings during the year 2024-2025	
			Held	Attended
Mr. Ramkumar Srinivasan	Chairman	Independent, Non- Executive	1	1
Mr. Naraiah Naidu Gudar	Member	Executive Director	1	1
Ms. Vijaya Lakshmi Yalamanchili	Member	Independent, Non- Executive	1	1

The Chairman of the Committee attended the AGM held on September 30, 2024.

Name, Designation and Address of Compliance Officer as on March 31, 2025.

S. No.	Name of the Compliance Officer	Designation	Address
1.	Mr. Anji Reddy Devarapalli	Company Secretary	Flat No. 402, KPHB Colony 9 th Phase, Hyderabad-500060, Telangana, India

Details of Complaints/Requests Received, Resolved and Pending During the Year 2024- 2025.

S. No.	Description	Received	Resolved	Pending
1.	Non receipt of Share Certificates	Nil	Nil	Nil
2.	Non receipt of Annual Reports	Nil	Nil	Nil

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3.	Non receipt of Dividend	Nil	Nil	Nil
4.	Regarding Sub-Division/ Consolidation	Nil	Nil	Nil
5.	Complaints received from SEBI	Nil	Nil	Nil
Total		Nil	Nil	Nil

GENERAL BODY MEETINGS

The date, time and venue of the Annual General Meetings held during preceding three years and the special resolution(s) passed thereat, are as follows:

Financial Year	Date	Time	Venue	Special Resolution Passed
2023-24	30 th September, 2024	11.00 A.M	<p>The meeting was held through Video-conferencing/ Other Audio-Visual Means.</p> <p>The deemed venue of the Meeting was the Registered Office of the Company i.e., 4th Floor, Dwaraka Summit, Plot No.83, Survey No. 43 to 46 & 48, Kavuri Hills, Guttalabegumpet, Serilingampally Mandal Jubilee Hills, Shaikpet Hyderabad – 500033</p>	Not Applicable
2022-23	30 th September, 2023	10.30 A.M	<p>The meeting was held through Video-conferencing/ Other Audio-Visual Means.</p> <p>The deemed venue of the Meeting was the Registered Office of</p>	<p>1. Re-Designation of Dr. G.N. Naidu as executive Chairman of the Company.</p> <p>2. Re-Designation of Mr. Satyendra Prasad</p>

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Financial Year	Date	Time	Venue	Special Resolution Passed
			the Company i.e., 4th Floor, Dwaraka Summit, Plot No.83, Survey No. 43 to 46 & 48, Kavuri Hills, Guttalabegumpet, Serilingampally Mandal Jubilee Hills, Shaikpet Hyderabad – 500033	<p>Narala as a Managing Director.</p> <p>3. Appointment of G. Vasantha Rayudu as a Non- executive Independent Director</p> <p>4. Approval of Material related party transactions between the Company and Dr. G.N.Naidu</p> <p>5.Approval of Material related party transactions between the Company and Mr. Satyendra Prasad Narala</p> <p>6. Approval of Material related party transactions between the Company and Promoters.</p> <p>7. Approval of borrowing limits of the Company</p> <p>8. To sell, lease or otherwise dispose of the whole or substantially the whole of the undertaking of the Company.</p>
2021-	30 th	10.30 A.M	The meeting was held	--

Financial Year	Date	Time	Venue	Special Resolution Passed
2022	September, 2022		through Video-Conferencing/ Other Audio-Visual Means. The deemed venue of the Meeting was the Registered Office of the Company i.e., Plot No.89/A, Aishwarya, 1 st Floor, Street No.8. Sagar Society, Road No.2, Banjara Hills, Hyderabad - 500034, Telangana	

Extraordinary General Meeting / Postal ballot:

During the Financial Year 2024-25, the Company did not hold an Extraordinary General Meeting.

Special Resolution passed through Postal Ballot: Two Special Resolutions were passed on February 07, 2025 through Postal Ballot and the voting results for the said Special Resolutions are as under:

S. No	Particulars of Resolution	No. of total valid votes received	Votes cast (No. of shares)	
			For	Against
1.	Re-appointment of Dr. Naraiah Naidu Gudar (DIN: 00105597) as Chairman & Whole-Time Director of the Company	12278883	12278654	229
2.	Re-appointment of Mr. Satyendra Prasad Narala (DIN: 01410333) as Managing Director of the Company.	1,21,48,333	12147909	424

Mr. Varikuti Nagaraju, Proprietor of M/s Nagaraju & Associates, Company Secretaries had conducted the Postal Ballot exercises for the above said Postal Ballot as the Scrutinizer and submitted the report in compliance of the applicable laws.

Special Resolution proposed to be conducted through Postal Ballot: There is no Special Resolution proposed to be conducted through Postal Ballot.

Procedure for Postal Ballot:

In compliance with Regulation 44 of the Listing Regulations read with Sections 108, 110 and other applicable provisions, if any, of the Act and the rules made thereunder and the Secretarial Standard on General Meetings ('SS-2'), the Company provides facility for casting votes by way of e-voting and/or postal ballot to all its shareholders, as may be permitted by the applicable laws.

The Company engages the services of Central Depository Services Limited ('CDSL') for the purpose of providing e-voting facility to all its shareholders. The shareholders will have the option to vote either by physical ballot or e-voting, as may be permitted by the applicable laws.

The Company dispatches postal ballot notices, etc. to its shareholders whose names appear on the Register of Members / List of Beneficiaries as on the Cut-off date. The Postal Ballot Notice is sent to the shareholders in electronic form at the e-mail addresses registered with their depository participants (in case of electronic shareholding) / the Company's Registrar and Share Transfer Agents (in case of physical shareholding) as may be permitted by the applicable laws. Subject to the applicable laws, physical copy of notice is sent to the shareholders, whose email is not registered or who has requested for physical copy of notice. The Company also publishes a notice in the newspaper(s) declaring the details of completion of dispatch and other requirements as mandated under the Act and other applicable rules and regulations.

Voting rights are reckoned on the paid-up value of the shares registered in the names of the shareholders as on the cut-off date. Subject to the applicable laws, shareholders desiring to exercise their votes by physical postal ballot forms are requested to return the forms duly completed and signed, to the Scrutiniser on or before the closure of the voting period. Shareholders desiring to exercise their votes by electronic mode are requested to vote before the closure of the voting period.

In compliance with the applicable laws, the Scrutiniser submits his report to the Chairman or a person authorised by the Chairman, after the completion of scrutiny, and consolidated results of the voting by postal ballot and e-voting are announced by the Chairman or a person authorised by the Chairman to do the same. The results are also displayed at the Company's Registered Office & the Corporate Office and also on the Company's website i.e. www.kajariaceramics.com, besides being communicated to the Stock Exchange(s), within the prescribed timeline.

Senior Management :

As on March 31, 2025, details of Senior Management of the Company are as under:

Name	Designation
Mr. Mohan Rao K	Chief operating Officer & Marketing Head

there are no changes in the senior management since close of the previous financial year.

DISCLOSURES:

MATERIALLY SIGNIFICANT RELATED PARTY TRANSACTIONS

During the year under review, the Company had not entered into any materially significant transactions with any related party. During the year, the Company had not entered into any other contract/arrangement/transaction with related parties which could be considered material in accordance with the policy of the Company on materiality of related party transactions that may have potential conflict with the interests of the Company at large. All the related party transactions during the year are in the ordinary course of business and on arm's length basis.

The Company's policy on related party transactions and dealing with related party transactions is put up on the website of the Company and can be accessed at www.regencyceramics.in.

DETAILS OF NON-COMPLIANCE BY THE LISTED ENTITY, PENALTIES, AND STRICTURES IMPOSED ON THE LISTED ENTITY BY STOCK EXCHANGE(S) OR THE BOARD OR ANY STATUTORY AUTHORITY, ON ANY MATTER RELATED TO CAPITAL MARKETS, DURING THE LAST THREE YEARS

Following are SOP fines levied by exchanges for non-compliance with SEBI(LODR) Regulations, 2015

S.No	Name of Exchange	SOP fine levied
1	BSE	1,15,640/-
2	NSE	17,70,982/-

VIGIL MECHANISM/ WHISTLE BLOWER POLICY

The Company has adopted the whistle blower policy and has established necessary vigil mechanism as defined under Regulation 22 of the SEBI Listing Regulations for the Directors and Employees to report their concerns about unethical behaviour, actual or suspected fraud or violation of the Company's code of conduct or ethical policy. The policy provides for adequate safeguards against victimisation of employees who avail of the mechanism. During the year under review, no personnel was denied access to the Audit Committee.

COMPLIANCE WITH CORPORATE GOVERNANCE REQUIREMENTS

The Company has complied with corporate governance requirements specified in regulation 17 to 27 and clauses (b) to (i) of sub-regulation (2) of regulation 46 shall be made in the section on corporate governance of the annual report.

WEBSITE DISCLOSURES

The website contents of the company as required under Regulation 46 of SEBI (LODR) Regulation 2015 is being updated.

DETAILS OF COMPLAINTS RECEIVED AND REDRESSED:

Outstanding Complaints at the start of financial year	Received during the period 01.04.2024 to 31.03.2025	Resolved during the period 01.04.2024 to 31.03.2025	Closing Outstanding Complaints
Nil	Nil	Nil	Nil

COMPLIANCE REPORTS

The Board of Directors periodically reviews compliance reports on applicable laws to ensure that the Company adheres to all regulatory requirements and legal standards.

COMPLIANCE OF CORPORATE GOVERNANCE CONDITIONS

The Company has generally complied with the requirements of corporate governance report as specified in Schedule V of the SEBI Listing Regulations, 2015. The Company has submitted the quarterly compliance reports on corporate governance to the stock exchanges within prescribed time as provided by the SEBI (LODR) Regulations, 2015 during the financial year 2024-25.

COMMODITY PRICE RISK OR FOREIGN EXCHANGE RISK AND HEDGING ACTIVITIES

Company is not carrying on any Commodity Business and has also not undertaken any hedging activities, hence same are not applicable to the Company

SUBSIDIARY COMPANIES

The Company does not have any subsidiaries. Hence policy for determinizing material subsidiaries is not applicable.

UTILISATION OF FUNDS RAISED THROUGH PREFERENTIAL ALLOTMENT OR QUALIFIED INSTITUTIONS PLACEMENT

During the year under review the Company has not raised any funds through preferential allotment or qualified institutions placement.

REPORTING OF INTERNAL AUDITORS

The Internal Auditor of the Company reports to the Audit Committee. The Company has submitted quarterly compliance report on Corporate Governance with the Stock Exchanges, in accordance with the requirements of Regulation 27 (2)(a) of the Listing Regulations.

ACCOUNTING TREATMENT

The Financial Statements of the Company have been prepared in accordance with the Indian Accounting Standard (Ind AS), notified under the Companies (Indian Accounting Standard) Rules, 2015 and the relevant provisions of Companies Act, 2013. The Financial statements have been prepared on accrual basis under the historical cost convention

DETAILS OF COMPLIANCE WITH MANDATORY REQUIREMENTS AND ADOPTION OF THE NON-MANDATORY REQUIREMENTS

The Company has complied with all the mandatory requirements and regulations as applicable to the Company of the Stock Exchanges, SEBI and other statutory regulatory authorities.

DETAILS OF RECOMMENDATION OF ANY COMMITTEE OF THE BOARD WHICH IS NOT ACCEPTED BY THE BOARD.

The Board of Directors accepted all the recommendation(s) of the Committees of the Board during the Financial Year ended March 31, 2025.

DETAILS OF TOTAL FEES FOR ALL SERVICES PAID BY THE LISTED ENTITY AND ITS SUBSIDIARIES, ON A CONSOLIDATED BASIS, TO THE STATUTORY AUDITOR AND ALL ENTITIES IN THE NETWORK FIRM/ NETWORK ENTITY OF WHICH THE STATUTORY AUDITOR IS A PART.

Particulars	FY 2024-25
Audit Fees	Rs. 1,18,000(including of GST)

DISCLOSURE BY LISTED ENTITY AND ITS SUBSIDIARIES OF 'LOANS AND ADVANCES IN THE NATURE OF LOANS TO FIRMS/COMPANIES IN WHICH DIRECTORS ARE INTERESTED BY NAME AND AMOUNT

There were no loans or advances given to firms/companies in which the Directors are interested.

CODE OF CONDUCT

The Company has formulated a Code of Conduct for Board Members and Senior Management of the Company. Requisite annual affirmations of compliance with the respective Codes have been made by the Directors and Senior Management of the Company.

COMPLIANCE WITH CORPORATE GOVERNANCE REQUIREMENTS

The Company has complied with all the mandatory requirements of Compliance with Corporate Governance requirements specified in Regulation 17-27 and clauses (b) to (i) of Sub-regulation(2) of Regulation 46 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

DISCLOSURES PERTAINING TO NON-EXECUTIVE DIRECTORS

Shareholding of Non-Executive Directors

The shareholding of the Non –Executive Directors in the Company as on March 31, 2025 is as under:

S. No.	Name of the Director	Shares held
1.	Mr. Ramkumar Srinivasan	0
2.	Mr. Vasantha Rayudu Garapati	0
3.	Mrs. Vijaya Lakshmi Yalamanchili	0
4.	Ms. Narala Radhika Prasad	48,19,586

PECUNIARY TRANSACTIONS WITH NON-EXECUTIVE DIRECTORS

There were no pecuniary transactions with any of the Non-Executive Directors.

CERTIFICATE FROM PRACTICING COMPANY SECRETARY

As required under Clause C Para 10 (i) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, certificate from PCS that none of the directors on the board of the company have been debarred or disqualified from being appointed or continuing as directors of the Company is annexed to this report.

DECLARATION BY CHIEF EXECUTIVE OFFICER

As required under Clause D of Schedule V of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the declaration issued by the Chief Executive officer is provided in is annexed to this report .

CERTIFICATE ON CORPORATE GOVERNANCE

As required under Clause E of Schedule V of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, certificate regarding compliance of corporate governance is given as an annexure to the Report.

ANNUAL SECRETARIAL COMPLIANCE REPORT:

The Annual Secretarial Compliance Report for the Financial Year 2024-25 for all applicable compliance as per the Securities and Exchange Board of India Regulations and Circulars/Guidelines issued thereunder had been duly obtained by the Company.

The Annual Secretarial Compliance Report issued by M/S. Najaraju & Associates, practicing company secretary Firm was submitted to the Stock Exchanges within 60 days of the end of the Financial Year.

DISCLOSURE ON RELATED PARTY TRANSACTIONS

There are no significant related party transactions with the Company's Promoters, Directors, the Management or relatives that may have potential conflict with the interest of the Company at large. Related party transactions have been disclosed in Notes to the Annual Accounts. The Company has framed a Policy on Related Party Transactions and the same is available on website of the Company at <http://www.regencyceramics.in>.

S. No.	In the accounts of	Amounts at the year end and the maximum amount of loans/ advances/ Investments outstanding during the year.
1	Holding Company	Nil
2	Subsidiary	Nil

COMPLIANCE WITH ACCOUNTING STANDARDS

In the preparation of the financial statements, the Company has followed the Accounting Standards notified pursuant the relevant provision of the Companies Act, 2013 read with applicable Accounting Standards, issued by the Ministry of Corporate Affairs. The significant accounting policies which are consistently applied have been set out in the Notes to the Financial Statements.

MEANS OF COMMUNICATION

Quarterly results and filings

The approved financial results are filed with the Stock Exchanges and are published in business standard (in English Language), a national daily English newspaper having nationwide circulation and in Nava Telangana/Telugu Prabha (in Telugu Language), a regional newspaper having wide circulation in the state of Telangana. The financial results of the Company are provided on the Company's website www.regencyceramics.in and are also available on the websites of BSE Limited and National Stock Exchange of India Limited viz www.bseindia.com and www.nseindia.com.

All periodical compliance filings like the quarterly results, corporate governance report, shareholding pattern, quarterly compliances, and other corporate communication are made electronically in the BSE Listing Centre, NSE digital exchange portal and NSE Electronic Application Processing System (NEAPS) and are also put on the Company's website.

Whether it also displays official news releases:

Official press releases/ news is sent to the Stock Exchange i.e., BSE Limited and National stock exchange, where the shares of your Company were listed and the same are hosted on the website of your Company.

Presentations to institutional investors / analysts

There were no presentations made to the investors/analysts due the year under review.

Website

The Company's website (www.regencyceramics.in) contains comprehensive information about the Company, its business and operations. A separate dedicated section 'where all information on shareholding pattern, financial results and other relevant information of interest to the investors. The Company's annual report is also available in downloadable form on the Company's website.

SEBI Complaints Redressal System (SCORES)

SEBI has initiated SCORES for processing the investor complaints in a centralized web based redress system and online redressal of all the shareholders complaints. The Company is in compliance with the SCORES and redressed the shareholders complaints well within the stipulated time.

Risk Management

Your Company has in place a mechanism to identify, assess, monitor and mitigate various risks to key business objectives. Major risks identified by the businesses and functions are systematically addressed through mitigating actions on a continuing basis. Audit Committee and the Board has put in place internal control systems and processes to optimize the risk mitigation measures for review by the audit Committee and approval by the Board. The executive management is guided from time to time by the Board to improve the risk mitigation measures and initiate timely action

Internal Financial Controls

The Company has laid down policies and procedures to be adopted for ensuring the orderly and efficient conduct of its business, including adherence to company's policies, safeguarding of its assets, prevention and detection of frauds and errors, accuracy and completeness of the accounting records, and timely preparation of reliable financial information. An independent audit committee of the Board reviews the adequacy of internal controls.

Management Discussion and Analysis Report

The Management Discussion and Analysis Report is attached and forms part of the Annual Report.

Measures for Prevention of Insider Trading

In compliance with the Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2016, the Company framed a Code of Conduct for Prevention of Insider Trading and Code of Practices & Procedures for Fair Disclosure of Unpublished Price Sensitive Information for its Directors and designated employees. The code lays down guidelines, which mandates the Directors and designated employees on the procedures to be followed and disclosures to be made while dealing with the shares of the Company and also appraises the consequences for the violations. Details of the code for prevention of insider trading is available at the Company's website viz www.regencyceramics.in.

GENERAL SHAREHOLDERS INFORMATION

•	Company Registration Details	The Company is registered in the State of Telangana, India. The Corporate Identity Number (CIN) allotted to the Company by the Ministry of Corporate Affairs (MCA) is L26914TG1983PLC004249.
•	Date	30 th September, 2025
•	Time	11:30 A.M
•	Venue of AGM	Through Video Conferencing (“VC”) / Other Audio-Visual Means (“OAVM”)
•	Financial Calendar	1 st April to 31 st March.
•	Tentative Schedule for considering Financial Results:	
	For the Quarter ending June, 2025	on or before 14 th August 2025
	For the Quarter ending September, 2025	on or before 14 th November 2025
	For the Quarter ending December, 2025	on or before 14 th February 2026
	For the Quarter/year ending March, 2026	on or before 30 th May 2026
•	Date of Book Closure	Not applicable
•	Listing on Stock Exchanges	BSE Limited; National Stock Exchange of India Limited
•	Scrip Code/Symbol	BSE: 515018; NSE: REGENCERAM
•	ISIN Number for NSDL & CDSL	INE277C01012
•	Payment of annual listing fees to stock exchanges	Listing Fees as applicable have been paid.
•	Share Transfer System	All the transfers received are processed and approved by the Registrar and Transfer Agents and same is reviewed by the Stakeholders Relationship Committee.
•	Address for correspondence	To be addressed to: Venture Capital & Corporate Investments Private Limited Aurum”, door No.4-50/P-II/57/4F & 5F, plot No.57, 4 th & 5 th floors, Jayabheri Enclave Phase – II, Gachibowli, Hyderabad – 500

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		032
•	Dematerialization of shares and Liquidity	As on March 31, 2025, 2,48,52,512 Equity Shares representing 93.1 % of shareholding have been dematerialised. The balance 15,89,074 Equity Shares representing 6.1% were in Physical form.
•	Outstanding GDRs/ ADRs/ Warrants or any Convertible Instruments, conversion date and likely impact on equity	As on March 31, 2025, there were no outstanding GDRs/ ADRs/ Warrants or any Convertible Instruments of the Company.
•	Commodity price Risk or foreign exchange risk and hedging activities;	Not Applicable
•	Plant Location	Behind Bus Stand, Yanam-533464 (Union Territory of Puducherry)
•	Investor Correspondence/ Query on Annual Report etc.,	Regency Ceramics Limited 4th Floor, Dwaraka Summit, Plot No 83, Survey No. 43 to 46 & 48, Kavuri Hills, Guttalabegumpet, Serilingampally Mandal,, Hyderabad-500033, Telangana, India

REGISTRARS & TRANSFER AGENTS

Venture Capital & Corporate Investments Private Limited
“AURUM”, D No.4-50/P-II/57/4F & 5F, 4th & 5th Floors, Plot No.57,
Jayabheri Enclave Phase – II, Gachibowli, Serilingampally,
Hyderabad – 500032, Ranga Reddy District, Telangana, India
Ph. No. 040-23818475, 23818476, 23868023
SEBI Registration No. INR0000001203
Email Id: info@vccilindia.com, Website: www.vcciplindia.com

Details of all credit ratings obtained by the Company along with any revisions thereto during year 2024-25, for all debt instruments of the Company or any fixed deposit programme or any scheme or proposal of the Company involving mobilization of funds, whether in India or abroad:

During the year 2024-25, the Company has not issued any debt instruments or fixed deposit programme/ scheme and no proposal of mobilization of fund by the Company. Thus, the Company has not obtained Credit rating for the above said purpose.

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Details of information disclosed under Clause 5A of Paragraph A of Part A of Schedule III of the Listing Regulations: Not Applicable.

MARKET PRICE DATA

Monthly High/Low of market price of the Company's shares traded on BSE Limited and National Stock Exchange of India Limited.

Month	National Stock Exchange Limited		BSE Limited	
	High	Low	High	Low
April 2024	35.50	33.75	37.49	34.30
May 2024	40.80	32.05	41.95	33.30
June 2024	52.35	36.30	48.41	36.50
July 2024	60.01	45.05	57.75	47.13
August 2024	57.72	47.00	56.40	47.50
September 2024	89.52	53.96	88.23	51.05
October 2024	106.90	78.95	104.85	87.53
November 2024	75.00	53.10	83.16	53.50
December 2024	61.15	47.94	62.16	47.94
January 2025	61.91	49.50	60.63	50.05
February 2025	63.00	43.76	62.00	46.00
March 2025	50.55	42.43	52.35	42.28

SHAREHOLDING PATTERN AS ON MARCH 31, 2025

Category	Number of Shares held	Percentage of Shareholding
Promoters	1,60,21,125	60.59
Promoters Body Corporate	---	---
Mutual funds / UTI	2,000	0.01
Financial Institutions /Banks	3,34,800	1.27
Foreign Institutional Investors	---	---
Venture Capital Funds	---	---
Bodies Corporate	39,63,005	14.98
Foreign Bodies Corporate	---	---

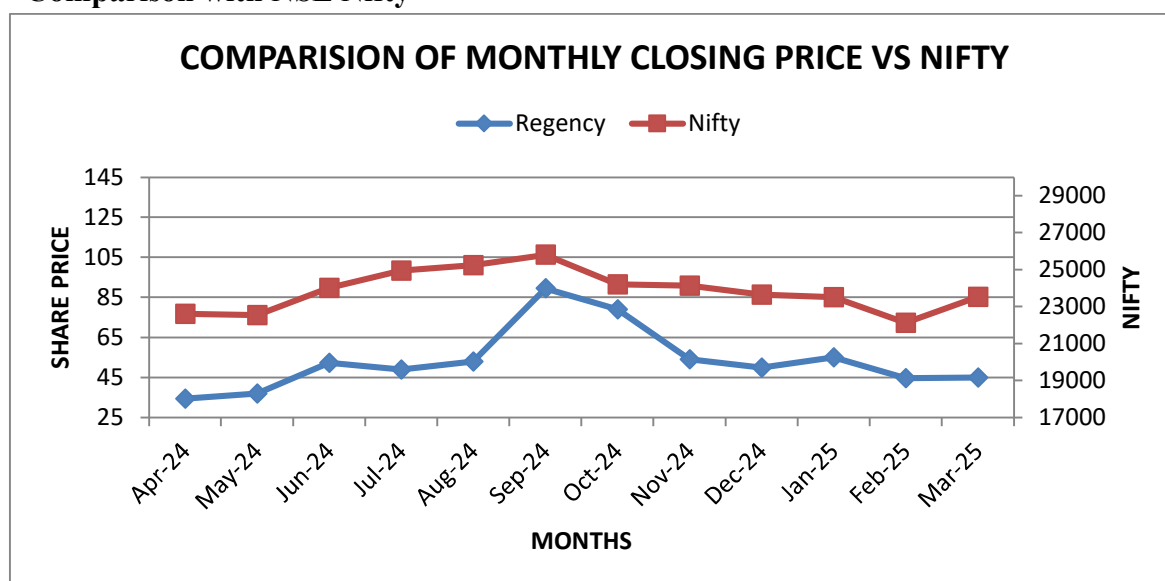
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Retail individuals/NRIs/Trusts /others	61,20,656	23.15
Total	2,64,41,586	100.00

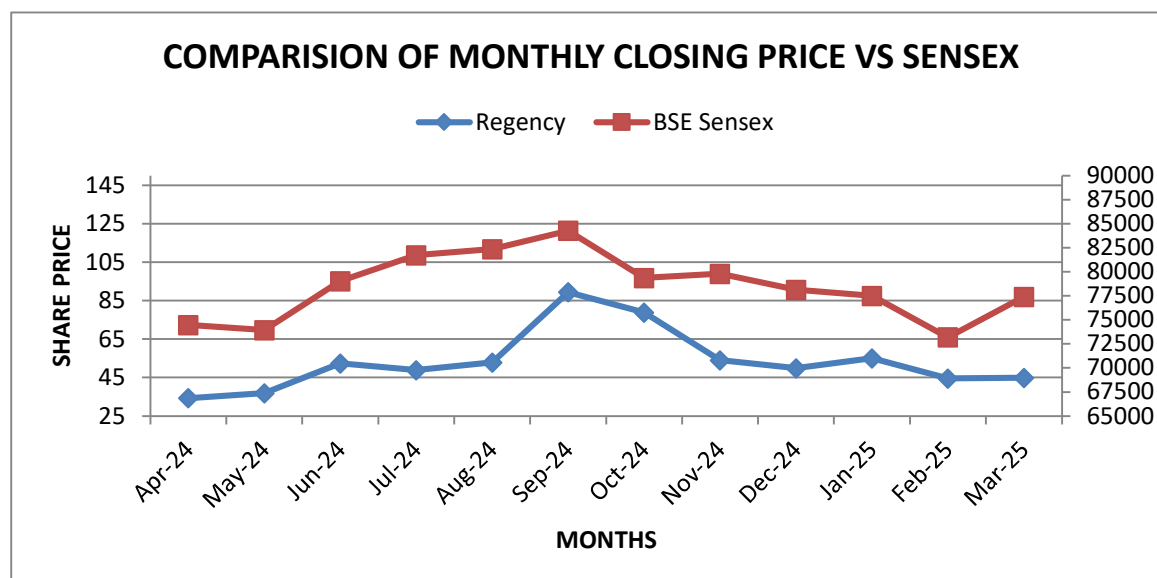
Distribution of Shareholding as on 31.03.2025.

Shares	No. of Shareholders		No. of Shares	
	Total	% of shareholders	Total	% of share capital
Upto - 5000	12993	91.82	15926470	6.02
5001 - 10000	616	4.35	4906310	1.86
10001 - 20000	266	1.88	4010680	1.52
20001 - 30000	86	0.61	2151870	0.81
30001 - 40000	44	0.31	1553320	0.59
40001 - 50000	27	0.19	1283380	0.49
50001 - 100000	50	0.35	3693240	1.40
100001 and above	69	0.49	230890590	87.32
	14,151	100.00	26441586	100.00

Share Price Performance:
Comparison with NSE Nifty



Comparison with BSE Sensex



DEMATERIALISATION & LIQUIDITY OF SHARES

Trading in Company's shares is permitted only in dematerialized form for all investors. The ISIN allotted to the Company's is INE277C01012. Investors are therefore advised to open a Demat account with a Depository Participant of their choice to trade in dematerialized form.

Particulars	No. of Shares	% Share Capital
NSDL	18043328	68.23
CDSL	6824095	25.79
Physical	1577163	5.96
Total	2,64,41,586	100.00

DISCLOSURE WITH RESPECT TO DEMAT SUSPENSE ACCOUNT/ UNCLAIMED SUSPENSE ACCOUNT:

As per Regulation 34(3) read with Schedule V of SEBI (Listing Obligation and Disclosure Requirements) Regulations, 2015, the Company hereby discloses the details of unpaid/unclaimed dividend and the respective share thereof as follows:

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Aggregate No. of Shareholders and the outstanding shares in the suspense account at the beginning of the year.	No. of shareholders who approached the Company for transfer of shares from suspense account during the year.	No. of shareholders to whom shares were transferred from suspense account during the year.	Aggregate No. of Shareholders and the outstanding shares in the suspense account at the end of the year.
Nil	Nil	Nil	Nil

Voting Right on these shares shall remain frozen till the rightful owner of such shares claims the shares.

GREEN INITIATIVE FOR PAPERLESS COMMUNICATIONS

The Ministry of Corporate Affairs (“MCA”) has taken a “Green Initiative in Corporate Governance” by allowing paperless compliances by Companies through electronic mode. In accordance with the recent circular bearing no.17/2011 and 18/2011 dated April 21, 2011 and April 29, 2011 issued by the Ministry of Corporate Affairs, Companies can now send various notices/documents to their shareholders through electronic mode to the registered e-mail addresses of the shareholders. This is a golden opportunity for every shareholder of the Company to contribute to the Corporate Social Responsibility initiative of the Company.

This move by the Ministry is a welcome move, since it will benefit the society at large through reduction in paper consumption and contribution towards a greener environment. Additionally, it will avoid loss in postal transit, save time, energy and costs.

By Understanding the underlying theme of the above circulars, to support this green initiative of the Government in full measure, the Company is sending the documents like notice convening general meetings, financial statements, Directors reports, auditor’s report etc to the email address registered with the depositories by the shareholders holding shares in electronic form and for shareholders holding shares in physical form, the physical copy to the address registered with the Registrar and Share transfer Agents of the Company.

In this regard, we request shareholders who have not registered their email addresses, so far to register their email addresses, in respect of electronic holding with depository through their concerned depository participants and Members who hold shares in physical form are requested to send the required details to the Registrar and Share Transfer Agent, Venture Capital & Corporate Investments Private Limited.

**CODE OF CONDUCT FOR BOARD OF DIRECTORS AND SENIOR
MANAGEMENT**

The code has been circulated to all the members of the Board and Senior Management and the compliance of the same has been affirmed by them. A Declaration signed by the Managing Director is furnished here under as Annexure. A copy of the Code of Conduct applicable for the Board and Senior Management has been placed on the Website of the Company.

BY ORDER OF THE BOARD
for Regency Ceramics Limited

Place: Hyderabad
Date: September 06, 2025.

Dr. Naraiah Naidu Gudar
Executive Chairman
DIN: 00105597

Narala Satyendra Prasad
Managing Director & CFO
DIN: 01410333

ANNEXURE-H
CERTIFICATE ON CORPORATE GOVERNANCE

To,
The Members of,
Regency Ceramics Limited
4th Floor, Dwaraka Summit, Plot No.83,
Survey No. 43 to 46 & 48, Kavuri Hills,
Guttalabegumpet, Serilingampally Mandal
Jubilee Hills, Shaikpet Hyderabad – 500033,

We have examined the compliance of conditions of Corporate Governance by **Regency Ceramics Limited (“Company”)**, for the Financial Year ended on March 31, 2025, as stipulated in Regulation 17 to 27 and clause (b) to (i) of Regulation 46(2) and para C, D and E of Schedule V of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

The compliance of conditions of Corporate Governance is the responsibility of the management. Our examination was limited to procedures and implementation thereof, adopted by the Company for ensuring the compliance of the conditions of Corporate Governance. It is neither an audit nor an expression of opinion on the Financial Statements of the Company.

In our opinion and to the best of our information and according to the relevant records and the explanations given to us and the representations made by the Management, we certify that the Company has complied with the conditions of Corporate Governance as stipulated in the above mentioned regulations of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 for the Financial Year ended March 31, 2025.

We further state that such compliance is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

for **Nagaraju & Associates**
Company Secretaries

Sd/-
Varikuti Nagaraju
Membership No.: A56337
CoP No.: 23322

Hyderabad, August 11, 2025
Place: Hyderabad
UDIN: A056337G000976388

ANNEXURE -I
FORM MR-3
SECRETARIAL AUDIT REPORT

(Pursuant to section 204(1) of the Companies Act, 2013 and
Rule 9 of the Companies (Appointment and Remuneration of Managerial
Personnel) Rules, 2014

FOR THE FINANCIAL YEAR ENDED 31ST MARCH, 2025

To,
The Members,
Regency Ceramics Limited,

Registered Office: 4th Floor, Dwaraka Summit, Plot No.83,
Survey No. 43 to 46 & 48, Kavuri Hills,
Guttalabegumpet, Serilingampally Mandal,
Jubilee Hills, Shaikpet
Hyderabad – 500033,

I/We have conducted the Secretarial Audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by **Regency Ceramics Limited** (hereinafter called the “**Company**”). Secretarial Audit was conducted in a manner that provided ~~me~~/us a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing ~~my~~/our opinion thereon.

Based on ~~my~~/our verification of the Company’s books, papers, minutes books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of Secretarial Audit, I/we hereby report that in ~~my~~/our opinion, the Company has, during the audit period covering the **Financial Year ended on March 31, 2025**, complied with the statutory provisions listed hereunder and also that the Company has proper Board-processes and compliance-mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

I/We have examined the books, papers, minutes books, forms and returns filed and other records maintained by the Company for the **Financial Year ended on March 31, 2025** according to the provisions of:

1. The Companies Act, 2013 (the “Act”) and the rules made thereunder;
2. The Securities Contracts (Regulation) Act, 1956 (“SCRA”) and the rules made thereunder;
3. The Depositories Act, 1996 and the Regulations and Bye-laws framed thereunder;
4. Foreign Exchange Management Act, 1999 and the rules and regulations made thereunder to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings; ***Not applicable to the Company during the Audit period***
5. The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 (“SEBI Act”):
 - a. The Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015;
 - b. The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;
 - c. The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015;
 - d. The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018; ***Not applicable to the Company during the Audit period***
 - e. The Securities and Exchange Board of India (Employee Stock Option Scheme and Employee Stock Purchase Scheme) Guidelines, 1999; ***Not applicable to the Company during the Audit period***
 - f. The Securities and Exchange Board of India (Issue and Listing of Debt Securities) Regulations, 2008; ***Not applicable to the Company during the Audit period***
 - g. The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client;

- h. The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2021; *Not applicable to the Company during the Audit period*
- i. The Securities and Exchange Board of India (Buy-back of Securities) Regulations, 2018; *Not applicable to the Company during the Audit period*
6. Other laws applicable to the Company as per the representations made by the Management.

¶We have also examined compliance with the applicable clauses of the following:

- i. SS-1 Secretarial Standard on meetings of the Board of Directors and SS-2 Secretarial Standard on General Meetings, issued by The Institute of Company Secretaries of India.
- ii. The Listing Agreement entered into by the Company with BSE Limited and National Stock Exchange of India Limited;

During the period under review the Company has complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards, etc. mentioned above subject to the following observations:

S. No.	Compliance Requirement (Sections/rules/regulations/circulars/guidelines including specific clause)	Deviations
1.	Pursuant to Regulation 31(2) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015- The listed entity shall ensure that hundred percent of shareholding of promoter(s) and promoter group is in dematerialized form and the same is maintained on a continuous basis in the manner as specified by the Board.	Out of 100% shareholding, only 87.24% shareholding of Promoter and Promoter Group is held in dematerialized form.
2.	Form MSME is required to be filed half yearly by every company giving the complete details of amount which is outstanding for more than 45 days from the date acceptance or deemed acceptance of goods or services, towards any enterprise which is micro, small or medium in nature.	The Company has not filed MSME forms /returns during the Financial year 2024-25.
3.	Circular no. SEBI/HO/ISD/ISD/CIR/P/2020/168, dated September 09, 2020, issued by Securities and Exchange Board of India-Annexure-A, point no-2	The Company has not provided the correct PAN of Ms. P Narayanamma, member of Promoter

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<p>Listed company shall provide the information including PAN number of Promoter(s) including member(s) of the promoter group, designated person(s) and director(s) as per PIT Regulations to the designated depository in the format and manner prescribed by the Depositories.</p>	<p>Group of the Company on the CDSL Issuer Centre as part of System Driven Disclosure.</p>
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¶We further report that:

- a) The Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors and Independent Directors. The changes in the composition of the Board of Directors that took place during the period under review were carried out in compliance with the provisions of the Act.
- b) Adequate notice is given to all the Directors to schedule the Board Meetings, agenda and detailed notes on agenda were sent at least seven (7) days in advance, and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.
- c) As per the minutes of the meetings duly recorded and signed by the Chairman, the decisions of the Board were carried out unanimously.

¶We further report that there are adequate systems and processes in the Company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

¶We further report that, during the audit period, there were no specific events/actions in pursuance of the above referred laws, rules, regulations, guidelines, standard etc. having a major bearing on the Company's affairs.

for Nagaraju & Associates
Company Secretaries

Sd/-
Varikuti Nagaraju
Membership No.: A56337
CoP No.: 23322

Hyderabad, August 11, 2025
Place: Hyderabad
UDIN: A056337G000976333

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**This report is to be read with our letter of even date which is annexed as
“Annexure-1” and forms an integral part of this report*

ANNEXURE-1

To,
The Members,
Regency Ceramics Limited,
Registered Office: 4th Floor, Dwaraka Summit, Plot No.83,
Survey No. 43 to 46 & 48, Kavuri Hills,
Guttalabegumpet, Serilingampally Mandal,
Jubilee Hills, Shaikpet
Hyderabad – 500033,
Telangana, India

Our report of even date is to be read along with this letter.

1. Maintenance of secretarial record is the responsibility of the management of the Company. Our responsibility is to express an opinion on these secretarial records based on audit.
2. We have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the Secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. We believe that the processes and practices, we followed provide a reasonable basis for our opinion.
3. We have not verified the corrections and appropriateness of financial records and Books of Accounts of the Company.
4. Wherever required, we have obtained the Management representation about the compliance of laws, rules and regulations and happening of events etc.
5. The Compliance of the provisions of the Corporate and other applicable laws, rules, regulations, standards is the responsibility of management. Our examination was limited to the verification of procedures on test basis.
6. The Secretarial Audit report is neither an assurance as to future viability of the Company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.

for **Nagaraju & Associates**

Company Secretaries

Sd/-

Varikuti Nagaraju

Membership No.: A56337

CoP No.: 23322

Hyderabad, August 11, 2025

ANNEXURE-J

CERTIFICATE FROM COMPANY SECRETARY IN PRACTICE

(Pursuant to Clause 10 of Part C of Schedule V of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015)

In pursuance of sub clause (i) of clause 10 of Part C of Schedule V of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, in respect of Regency Ceramics Limited, I hereby certify that:

On the basis of the written representations/declarations received from the Directors and taken on record by the Board of Directors, as on March 31, 2025, Following Directors of the Company are not debarred or disqualified from being appointed or continuing as Director of the Company by SEBI/Ministry of Corporate Affairs or any such statutory authority.

S.No	Name of the Director	DIN
1.	Dr. Naraiah Naidu Gudar	00105597
2.	Satyendra Prasad Narala	01410333
3.	Narala Radhika Prasad	00105837
4.	Vijaya Lakshmi Yalamanchili	02210385
5.	V S Ram Kumar	02059639
6.	Garapati Vasanth Rayudu	10286287

for Nagaraj & Associates
Company Secretaries

Sd/-
Varikuti Nagaraju
Membership No.: A56337
CoP No.: 23322

Hyderabad, August 11, 2025
Place: Hyderabad

UDIN: A056337G000976366

ANNEXURE-K

MANAGEMENT DISCUSSION AND ANALYSIS REPORT

GLOBAL ECONOMIC OVERVIEW

The global economy is currently experiencing a period of modest and uneven growth, with various factors contributing to a slowdown in major economies. In this context, India has emerged as a significant "bright spot," demonstrating strong and resilient economic performance that distinguishes it from its global counterparts.

Global GDP growth is projected to ease from 2.8% in 2024 to around 2.6% in 2025 and 2.5% in 2026. This moderation is largely due to ongoing geopolitical tensions, rising protectionist policies, and policy uncertainty. Many governments are facing increasing fiscal constraints due to high debt levels and rising interest costs, which can limit their ability to stimulate economic growth through public spending.

The United States and China, the world's two largest economies, are expected to see their growth rates slow. The Eurozone is also projected to experience subdued growth. New trade tariffs, particularly from the US, have led to downward revisions in growth forecasts for many European countries. India's contribution to global GDP growth is rising. In 2024, it accounted for nearly 17% of global growth, and projections suggest this could rise to almost 20% in the coming years. This makes India a crucial engine for the world economy.

While India's economic outlook is highly positive, it is not immune to global challenges.

- **Trade Headwinds:** India's exports have shown some moderation due to global risks and trade tensions. However, the strong domestic demand has helped to mitigate the impact.
- **Global Volatility:** India's financial markets have shown resilience against external shocks, but they can still be affected by global financial volatility and changes in foreign portfolio investment flows

INDIAN ECONOMIC OVERVIEW

The fiscal year 2024-25 was marked by several key achievements and trends:

- **Robust GDP Growth:** India's real GDP grew by an estimated 6.5%, a significant achievement given the global slowdown. This growth was particularly strong in the final quarter, reaching 7.4%, which set a positive tone for the upcoming fiscal year.
- **Sectors Driving Growth:** The service sector remained a major contributor, growing by 7.2% and accounting for over 55% of the country's Gross Value Added (GVA). Key

sub-sectors like financial services, real estate, and public administration were strong performers. The construction sector also registered a notable growth rate of 9.4%, reflecting sustained investment in infrastructure.

- **Fiscal Prudence:** The government demonstrated fiscal discipline, with the fiscal deficit declining to 4.8% of GDP, a lower figure than previous estimates. This was achieved despite being an election year, and it signals a commitment to a healthier fiscal position.
- **Tamed Inflation:** While food inflation remained a challenge, overall retail inflation softened to an average of 4.9% for the year, down from 5.4% in the previous fiscal year. This provided the Reserve Bank of India (RBI) with the room to ease its monetary policy.
- **Strengthening External Sector:** India's total exports (merchandise and services) reached a new high, with merchandise exports (excluding petroleum) achieving a record figure. The current account deficit (CAD) was contained at a manageable level (around -0.6% of GDP) due to a robust services trade surplus and strong remittance inflows.
- **Investment Momentum:** Private investment showed "green shoots" and is expected to gain momentum, with Gross Fixed Capital Formation (GFCF) growing by 7.1% for the year. The government's continued push on capital expenditure further supported this trend.
- **Financial Health:** The banking sector's health improved, with the Gross Non-Performing Assets (GNPA) ratio of Scheduled Commercial Banks (SCBs) dropping to a 12-year low of 2.6%. The capital markets also saw robust activity, with a surge in Initial Public Offerings (IPOs) and a growing number of domestic retail investors.

Economic Projections for the Next Two Years (2025-26 and 2026-27)

The positive momentum from 2024-25 is expected to carry into the next two fiscal years, though with some moderation. Various international and domestic agencies have released their projections, which collectively paint an optimistic picture. The RBI and IMF project India's GDP to grow at around 6.5% in 2025-26 and 6.4% in 2026-27. This is a stable growth trajectory. The Central Government and private sector will continue to make investments in infrastructure and initiatives like PLI and EODB 2.0 are expected to usher in growth of the economy. The current major challenge of US trade tariffs and volatility of global commodity prices are the major challenges that India will face. The Government has to introduce more aggressive policies to create jobs and promote manufacturing as the best destination for the young to enter the workforce in this sector.

INDUSTRY STRUCTURE AND DEVELOPMENTS

India is one of the fastest-growing ceramic tile marketplaces globally, driven by factors such as the booming real estate sector, government policies supporting housing growth, and rising disposable income leading to a desire for beautification of spaces. Urbanization,

infrastructural development, and consumer preferences for aesthetic and durable flooring solutions has resulted in mushrooming of ceramic tiles manufacturers to cater to this demand. The Indian ceramic tile market is valued at over Rs. 85,000 crores (in 2025) and is projected to grow at a Compound Annual Growth Rate (CAGR) of 6.5% to 9.1% over the next several years. This growth rate is among the highest globally, making India a key hub for the industry. Although domestic consumption is increasing, the reduction in exports has resulted in lower margins, thus affecting profitability. The struggle for market share among the big brands is resulting in severe competitive pressures.

FUTURE OUT LOOK

The low per capita consumption of tiles, rapid urbanization, increasing disposable income of nuclear families, untapped rural market and stable replacement demand shall continue to augur well for the Indian tile industry. Product innovation, increase in demand for larger format tiles, sustainability practices in production, advanced manufacturing methods, AI driven quality control will increase investments by the manufacturers which will increase the burden on their operations.

COMPANY OUTLOOK

Your company is optimistic of its revival and is confident about its prospects in the coming years. The factory at Yanam requires to be refurbished extensively and the company is following up constantly with Ministry of Petroleum & Natural Gas for resuming gas supplies at the same terms and conditions before its closure. The support of the Government of Puducherry in its efforts to revive and create employment in the Yanam region and surrounding areas of Andhra Pradesh is required in earnest and efforts are being made to impress upon the various Government departments to support the revival of the factory at Yanam. The positive feedback about the products and increasing distribution infrastructure will be further strengthened in the current financial year. The brand “REGENCY” still represents Quality and Service – and the customers of your company are welcoming the return of Regency to the market. The Company hopes to present a vastly improved financial performance in 2025-26.

MATERIAL DEVELOPMENTS IN HUMAN RESOURCES AND INDUSTRIAL RELATIONS

Your Company believes that human resource is the most important asset of the organization and lays importance on competence and commitment of human capital for its growth.

As the Company is in the process of reviving and strengthening its operations, it has hired a strong senior and middle management team to helm its sales and production capabilities. An enabling environment that fosters continuous learning and innovation remains a key focus area of your company.

BUSINESS REVIEW AND FINANCIAL PERFORMANCE

During the year under review, the Company has earned revenue through sale of goods and have made significant efforts towards reviving and refurbishment of the Plant and is optimistic of commencing the production this year, with support from the Central and State Governments. There are several teething issues that are being resolved in a determined manner.

THREATS, RISKS AND CONCERNS

Alongside the multiple opportunities, the building material sector in India, particularly the ceramic industry and bathware sector, faces a range of challenges as well. These challenges include competition from the unorganized sector, which poses a threat to the organized players. Additionally, the sector faces unstable input costs, which can negatively impact profitability. Furthermore, there are macroeconomic volatilities, including currency fluctuations, that can affect the sector. Also, environmental regulations and changing consumer preferences pose a threat to the sector. With the rising awareness of environmental issues, consumers are displaying an escalating preference for eco-friendly building materials, which could lead to a shift in demand away from traditional materials. Supply chain disruptions, due to global unrest, can also have a negative impact on the sector. To overcome these challenges and remain resilient in the future, the ceramic tiles sector should demonstrate innovation, proactively seek alternative fuel sources, diversify revenue streams. In order to maintain a strong position in the coming years, the industry must also possess flexibility and adaptability to navigate evolving economic circumstances. Likewise, it is crucial for the Company to possess the agility and foresight to effectively address present and future challenges.

OPPORTUNITIES

The coming year presents a plethora of opportunities for the tiles and bathware market which is set to benefit the Company as well as the industry. One potential factor, boosting the prospect, is the reduction of supply chain disruptions, translating into lower freight costs and increased profitability. Moreover, reduced natural gas prices led to lower manufacturing costs, boosting the market competitiveness of products. The reduction of GST for this industry will increase compliance and help ensure that the tiles are used by every section of society.

The Government's focus on infrastructure development through rising capital expenditure will serve as a catalyst for private players to augment their own capital expenditure. Further, rising awareness towards sustainability and sustainable products is set to drive the demand for eco-friendly building materials. This will provide vast opportunities to capitalize on. Additionally, new technologies such as 3D printing may result in the development of new products and more efficient manufacturing methods. Moreover, rapid urbanization in India

will continue to uplift demand for residential and commercial constructions, resulting in increased demand for building materials. These variables, if combined with macroeconomic factors, set in motion a huge development potential in India's building material business in 2025 and beyond.

INTERNAL CONTROL SYSTEM AND ADEQUACY

The Company has a robust and effective internal control mechanism in place, one that is commensurate with the size, nature and complexities of its business. Internal control mechanism, which is benchmarked with evolving best practices at regular intervals, ensures Company's adherences to all applicable regulations in letter and spirit. It also protects Company's various assets from unauthorized use while also ensuring accuracy of financial reporting.

The internal audit is entrusted to an independent Chartered Accountants firm, M/s. Brahmayya and Co, Chartered Accountants. The Audit Committee periodically reviews the efficacy of control mechanism, offering improvement suggestions, as and when required. Internal control on financial reporting is attested by the Company's statutory auditors.

DETAILS OF SIGNIFICANT CHANGES IN KEY RATIOS

During the period under review, there was no significant change in the key ratios, since the Company is still in the process of reviving its operations.

INDEPENDENT AUDITOR'S REPORT

To the Members of REGENCY CERAMICS LIMITED

Report on the Audit Financial Statements

Qualified Opinion

We have audited the accompanying financial statements of **REGENCY CERAMICS LIMITED** ("the company"), which comprise the Balance Sheet as at March 31, 2025, the Statement of Profit and Loss (including other comprehensive income), the Statement of Changes in Equity and the Statement of Cash Flows for the year ended on that date, and a summary of the Material accounting policies and other explanatory information (herein after referred to as "the financial statements").

In our opinion and to the best of our information and according to the explanations given to us, except for the possible effects of our observations stated in "Basis of Qualified Opinion" section below, the accompanying financial statements give the information required by the Companies Act, 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under Section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended, ("Ind AS") and other accounting principles generally accepted in India, of the state of affairs of the Company as at March 31, 2025, the profit or loss and total comprehensive income, changes in equity and its cash flows for the year ended on that date.

Basis for Qualified Opinion

1. *Financial statements were prepared without considering the effect of the loss / damage to Buildings, Plant & Machinery and other assets of the company. The condition of the fixed assets & its realizable value could not be estimated post declaration of lock out of the plant on 31.01.2012. The Fixed Assets(after scrapping some Plant & Machinery) are disclosed at book value after providing depreciation on account of efflux of time.*
2. *During the Year ended 31st March 2025, the company has not provided the provisional liability towards salary, wages and other benefits to its factory employees. Further, the company has not provided for its liability towards Gratuity and leave encashment in accordance with Ind AS-19 "Employee Benefits". We are unable to comment upon the impact of non-provision on the profit or loss of the company for the Year ended 31st March 2025 and on the current liabilities as at 31st March 2025.*
3. *Confirmation of balances was not obtained from Debtors, Creditors, loans and advances and other current assets.*
4. *The company did not provide the interest on Unsecured loans received from Directors and Body Corporates. Also, interest has not been provided in respect of overdue amount payable to Micro, Small and Medium Enterprises suppliers for a period exceeding 15 days.*

5. The company has not provided liability towards interest and penalties payable on account of old statutory dues.
6. On verification of Inventory records we are unable to comment on the accuracy of valuation of Inventories.

Consequent to the above, Profit for the year ended is overstated and Liabilities as on 31st March 2025 was understated and Shareholders Funds are Overstated to this extent.

We conducted our audit of the financial statements in accordance with the Standards on Auditing (SAs) specified under Section 143(10) of the Act. Our responsibilities under those standards are further described in the *Auditors responsibility for the Audit of Financial Statements* section of our report. We are independent of the company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India (ICAI) together with the ethical requirements that are relevant to our audit of the financial statements under the provisions of the Act and the Rules made thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our **Qualified Opinion** on the financial statements.

Material Uncertainty relating to GOING CONCERN

We draw attention to Note. NO.1 to the financial statements regarding the preparation of financial statements on a going concern basis, despite erosion of the net worth. However, the accompanying financial statements have been prepared on “GOING CONCERN” basis for the reasons stated in the said note. The business activities of the Company have been initiated resulting in revenue and consequent cash flows. Our opinion is not modified in respect of this matter.

Key Audit matters

Except for the matter described in the Basis of Qualified Opinion section and Material Uncertainty Related to Going Concern section, we have determined that there are no other key audit matters to communicate in our report.

Information Other than the Financial Statements and Auditor’s Report Thereon

The Company’s Board of Directors is responsible for the other information. The other information comprises the information included in the Annual Report but does not include the financial statements and our auditor’s report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

The Company's Board of Directors is responsible for the matters stated in Section 134(5) of the Act with respect to the preparation of these financial statements that give a true and fair view of the financial position, financial performance including other comprehensive income, cash flows and changes in equity of the Company in accordance with the Indian Accounting Standards (Ind AS) prescribed under Section 133 of the Act read with relevant rules issued there under and other accounting principles generally accepted in India.

This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the company and for preventing and detecting the frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Board of Directors is responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board of Directors either intends to liquidate the company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors are responsible for overseeing the Company's financial reporting process.

Auditor's Responsibility for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal financial controls relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit. We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

- 1) As required by the Companies (Auditor's Report) Order, 2020 ("the Order") issued by the Central Government of India in terms of sub-section (11) of section 143 of the Act, we give in the Annexure A, a statement on the matters specified in the paragraph 3 and 4 of the Order, to the extent applicable.
- 2) As required by Section 143(3) of the Act, we report that:
 - a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit,

- b) Except for the effects of the matters described in the “Basis of Qualified Opinion” Paragraph above, In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books,
- c) the balance sheet, the statement of profit and loss including other comprehensive income, statement of changes in equity and the cash flow statement dealt with by this Report are in agreement with the books of account,
- d) Except for the effects of the matters described in the “Basis of Qualified Opinion” Paragraph, In our opinion, the aforesaid Ind AS financial statements comply with the Indian Accounting Standards (Ind AS) prescribed under Section 133 of the Act.
- e) The matters described in “Basis of Qualified Opinion” paragraph and Material Uncertainty Related to GOING CONCERN above, in our opinion, may have an adverse effect on the functioning of the Company.
- f) On the basis of the Written representations received from the Directors as on March 31, 2025 taken on record by the Board of Directors, none of the directors is disqualified as on March 31 , 2025 from being appointed as directors in terms of Section 164(2) of the Act.
- g) The qualification relating to maintenance of accounts and other matters connected therewith are as stated in the “Basis of Qualified Opinion” section and paragraph 2(b) above on reporting under Section 143(3)(b) of the Act.
- h) With respect to adequacy of Internal Financial Controls with reference to financial statements of the Company and the operating effectiveness of such controls, we couldn’t evaluate as Company has insignificant Trading and Manufacturing Activities during the year under review.
- i) With respect to the matter to be included in the Auditor’s Report under Section 197(16) of the Act, in our opinion and according to the information and explanations given to us, no managerial remuneration was paid to any Director during the year. The Ministry of Corporate Affairs has not prescribed other details under Section 197(16) which are required to be commented upon by us.
- j) With respect to the other matters to be included in the Auditor’s report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:
 - i. The Company has disclosed the impact of pending litigations on its financial position in its financial statements – Refer Note 29 to the financial statements;
 - ii. The Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses;
 - iii. There were no amounts which were required to be transferred, to the Investor Education and Protection Fund by the Company.

- iv. a. The Management has represented that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person or entity, including foreign entity ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
- b. The Management has represented, that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been received by the Company from any person or entity, including foreign entity ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
- c. Based on the audit procedures that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (a) and (b) above, contain any material misstatement.
- v a. The Company had not declared or paid any dividend during the year under Report.
- vi. Based on our examination, the Company has used an accounting software for maintaining its books of account which has a feature of recording audit trail (edit log) facility. The audit trail feature has been operated throughout the year for all transactions recorded in the accounting software. Further, during the course of our audit, we did not come across any instance of the audit trail feature being tampered with.

As proviso to Rule 3(1) of the Companies (Accounts) Rules, 2014 is applicable from April 01, 2023, reporting under Rule 11 (g) of the Companies (Audit and Auditors) Rules, 2014 on preservation of audit trail as per the statutory requirements for record retention is not applicable for the financial year ended March 31, 2025.

Place: Hyderabad
Date: 29.05.2025

for K.S.RAO & CO.
Chartered Accountants
Firm's Regn No. 003109S

Sd/-

(C.Venkateshwara Rao)
Partner
Membership No. 219844
UDIN: 25219844BMOHJN8174

Annexure - A to the Auditor's Report:

The Annexure referred to in Para 1 under the heading of "Report on Other Legal and Regulatory Requirements" of our report of even date, to the members of REGENCY CERAMICS LIMITED, for the year ended March 31,2025.,

- i. In respect of the Company's Property, Plant and Equipment and Intangible Assets:
 - a. (A) The Company has maintained proper records showing full particulars, including quantitative details and situation of Property, Plant and Equipment.

(B) The Company does not have any intangible Assets. Therefore, the provisions of paragraph 3(i)(a)(B) of the order is not applicable.
 - b. As explained to us, the management could not verify physically the fixed assets situated at Yanam, due to riots, strike and malicious damage.
 - c. According to the information and explanations given to us and on the basis of our examination of the records of the Company, the title deeds of all the immovable properties (other than Properties where the company is the lessee, and the lease agreements are duly executed in favour of the lessee) are held in the name of the Company.
 - d. The company did not revalue its Property, Plant and Equipment or intangible assets during the year. Accordingly, paragraph 3 (i)(d) of the Order is not applicable.
 - e. There are no proceedings initiated or are pending against the Company for holding any benami property under the Prohibition of Benami Property Transactions Act, 1988 and rules made thereunder
- ii.
 - a. The management has conducted physical verification of inventory as at the year end. In our opinion, the coverage and procedure of such verification by the management is not appropriate and major discrepancies of 10% or more in the aggregate for each class of inventory were noticed.
 - b. The Company did not obtain any working capital limits during the year. Therefore, the provisions of paragraph 3(ii)(b) of the Order is not applicable to the Company.
- iii. The Company has not granted any loans to Companies, Firms, Limited Liability Partnerships or any other parties. Therefore, the provisions of Clauses {a} to {f} of sub-para {iii} of Para 3 of the said Order are not applicable for the year under Report;
- iv. The Company has not granted any Loans or made any investments or provided any guarantees or security to the parties covered under Sections 185 and 186. Therefore, the provisions of Clause 3(iv) of the said order is not applicable.
- v. The Company has not accepted any deposit or amounts which are deemed to be deposits. Hence, reporting under clause 3(v) of the Order is not applicable to the Company.
- vi. During the year the cost records were not prepared and maintained by the Company pursuant to sub-section (1) of section 148 of the Companies Act 2013.

- vii. a. According to the records, the company is not regular in depositing undisputed statutory dues including Goods and service tax, provident fund, employees' state insurance, income-tax, sales-tax, service tax, duty of customs, duty of excise, value added tax, cess and all other material statutory dues with the appropriate authorities. However, the extent of arrears of outstanding statutory dues as at March 31, 2025 for a period of more than six months from the date they became payable are as below:

Name of the Statute	Nature of Dues	Amount (Rs. In lakhs)	Period to which relates	Due Date	Date of Payment
CST Act, 1956	CST	33.27	2011-12	Nov' 2011	Not Yet paid
Central Excise and Service Tax Act	Service Tax	42.39	2011-13	Oct, 2011	
Professional Tax	Profession Tax	4.62	2011-12	Various Dates	
VAT	VAT	10.82	2011-12		

- b. According to the information and explanations given to us and on the basis of our examination of the records of the Company, there are no statutory dues relating to Goods and service tax, provident fund, employees' state insurance, income-tax, sales-tax, service tax, duty of customs, duty of excise, value added tax, cess and all other material statutory dues which have not been deposited on account of any disputes except the following:

Name of the Statute	Nature of Dues	Amount (Rs. In lakhs)	Period to which amount related	Forum where dispute is pending
Central Excise and Service Tax Act, 1994	Excise Duty	39.99	2011-2012	CESTAT-Chennai
Income Tax Act, 1961	Income Tax	90.98	2004-2005	ITAT
The Puducherry Municipality Act, 1973	Municipal Tax	154.99	1998-2024	Yanam Municipality

- viii. According to the information and explanations given to us, no transactions were surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (43 of 1961) which have not been recorded in the books of accounts.

- ix. a. According to the information and explanations given to us, the Company has not defaulted in repayment of loans or in the payment of interest thereon to any lender as on Balance Sheet Date.
- b. According to the information and explanations given to us including representation received from the management of the Company, and on the basis of our audit procedures, we report that the Company has not been declared a wilful defaulter by any bank or financial institution or other lender.

- c. The Company has not taken any term Loans during the year and there are no unutilized term loans at the beginning of the year and hence reporting under clause 3(ix)(c) of the order is not applicable.
- d. The Company has not raised funds on short term basis during the year. Hence, reporting under this clause 3(ix)(d) of the order is not applicable
- e. The Company does not have Subsidiaries, Associates or Joint Ventures. Hence, Para3(ix)(e) of the order is not applicable.
- f. The Company does not have Subsidiaries, Associates or Joint Ventures. Hence, Para3(ix)(f) of the order is not applicable.
- x.
 - a. The Company did not raise any money by way of initial public offer or further public offer (including debt instruments) during the year. Accordingly, para 3 (x)(a) of the Order is not applicable.
 - b. During the year, the Company has not made any preferential allotment or private placement of shares or convertible debentures (fully or partially or optionally convertible) and hence, reporting under clause 3(x)(b) of the Order is not applicable.
- xi.
 - a. No fraud by the Company and no material fraud on the Company has been noticed or reported during the year.
 - b. No report under section 143(12) of the Act has been filed with the Central Government for the period covered by our audit.
 - c. According to the information and explanations given to us including the representation made to us by the management of the Company, there are no whistle-blower complaints received by the Company during the year.
- xii. In our opinion and according to the information and explanations given to us, the Company is not a Nidhi Company. Accordingly, para 3(xii) of the Order is not applicable.
- xiii. According to the information and explanations given to us and based on our examination of the records of the Company, transactions with the related parties are in compliance with sections 177 and 188 of the Act where applicable and details of such transactions have been disclosed in the financial statements as required by the applicable accounting standards.
- xiv.
 - a. In our opinion, the company has an adequate internal audit system commensurate with the size and nature of its business;
 - b. We have considered the reports of the Internal Auditors for the period under audit.;
- xv. According to the information and explanations given to us and based on our examination of the records of the Company, the Company has not entered into any non-cash transactions with its Directors or persons connected with its directors. and hence provisions of Clause 3(xv) of the Order is not applicable.

- xvi. a. In our opinion, the Company is not required to be registered under section 45-IA of the Reserve Bank of India Act, 1934. Hence, reporting under clause 3(xvi)(a) of the Order is not applicable.
- b. The Company is not engaged in any Non-Banking Financial or Housing Finance activities. Accordingly, Para 3(xvi)(b) of the Order is not applicable.
- c. The Company is not a Core Investment Company(CIC) as defined in the Regulations made by Reserve Bank of India and accordingly reporting under 3(xvi)(c) of the Order is not applicable to the Company;
- d. The Company is not of any group{as per the provisions of the Core Investment Company(Reserve Bank) Directions, 2016 as amended}. Accordingly, Para 3(xvi)(d) of the Order is not applicable to the Company;
- xvii. The company has incurred cash losses amounting to Rs.180.33 lakhs only during the current financial year and had incurred cash losses amounting to Rs.564.73 lakhs during the immediately preceding Financial Year.
- xviii. There is no resignation of statutory auditors of the Company during the year.
- xix. On the basis of the financial ratios, ageing and expected dates of realisation of financial assets and payment of financial liabilities, other information accompanying the financial statements and our knowledge of the Board of Directors and Management plans and based on our examination of the evidence supporting the assumptions, as stated in para "Material Uncertainty Related to Going Concern" read with Note No.1 of the Financial Statements. We state that material uncertainty exists as on the date of the audit report, so we are unable to comment whether the Company is capable of meeting its liabilities existing at the date of Balance Sheet date as and when they fall due within a period of one year from the Balance Sheet date and we further state that our reporting is based on the facts up to the date of audit report.
- xx. The Company is not obliged to spend amounts for CSR activities since the Company does not fall in the category of Companies mentioned in Section 135 of the Companies Act. Hence the paras 3(xx)(a) and (b) of the said order not applicable
- xxi. The Company does not have subsidiaries, associates and joint ventures. Hence para 3{xxi} of the above said order with regard to qualifications or adverse remarks in CARO reports of the Companies included in the Financial statements is not applicable.

Place: Hyderabad
Date: 29.05.2025

for K.S.RAO & CO.
Chartered Accountants
Firm's Regn No. 003109S

Sd/-

(C.Venkateshwara Rao)
Partner
Membership No. 219844
UDIN: 25219844BMOHJN8171

REGENCY CERAMICS LIMITED
Audited Balance Sheet as at 31st March,2025

(Rs.in Lakhs)

Particulars	Note No	As at 31.03.2025 (Audited)	As at 31.03.2024 (Audited)
I. ASSETS			
1.Non-Current Assets			
a) Property,Plant and Equipment	2	1,989.71	2,306.68
b) Financial Assets			
i) Investments	3	4.85	188.83
ii) Financial Assets	4	738.37	737.05
c) Other non-current assets		147.55	95.84
Total Non-Current Assets		2,880.48	3,328.39
2.Current Assets			
a) Financial Assets			
i) Trade receivables	5	1,267.60	917.27
ii) Cash and cash equivalents	6	69.12	19.52
ii) Other Bank Balances		-	3.09
iv) Other Financial Assets	7	658.22	454.59
b) Other current assets	8	2,523.68	2,099.07
c) Current tax assets (Net)	9	45.71	31.01
d) Inventories		2,412.49	-
Total Current Assets		6,976.82	3,524.55
TOTAL		9,857.30	6,852.94
II. EQUITY AND LIABILITIES			
1.Shareholder's Funds			
a) Share Capital	10	2,644.16	2,644.16
b) Other Equity	11	-8,653.58	-8,878.58
Total Equity		-6,009.42	-6,234.43
2. Non- Current Liabilities			
a) Long Term Borrowings	12	7,052.57	6,739.57
b) Long Term Provisions	13	145.30	145.30
Total Non-Current Liabilites		7,197.87	6,884.87
3.Current Liabilities			
a) Financial Liabilities			
Borrowings from Bank		679.27	
i) Trade payables	14		
Dues to Micro and small enterprises		141.84	141.84
Dues to Creditors other than micro and small enterprises		4,173.76	2,478.73
ii) Other Financial Liabilites	15	1,400.79	1,212.46
b) Other current liabilities	16	2,273.19	2,369.47
		8,668.85	6,202.50
TOTAL		9,857.30	6,852.94

As per our report of even date.

For K.S.Rao & Co

Chartered Accountants

Firm Registration No.003109S

C Venkateshwara Rao

Partner

Membership No: 219844

Place : Hyderabad

Date : 29.05.2025

Dr.Naraiah Naidu Gudar

Executive Chairman

DIN:00105597

Narala Satyendra Prasad

Managing Director & CFO

DIN:01410333

Anji Reddy Devarpalli

Company Secretary and Compliance Officer

Membership No. A57611

REGENCY CERAMICS LIMITED
Audited Statement of Profit and loss for the year ended 31st March, 2025
(Rs. In Lakhs)

	Particulars	Note No.	As at 31.03.2025	As at 31.03.2024
I.	INCOME		(Audited)	(Audited)
	(I) Revenue from operations	17	1,314.70	215.88
	(II) Other Income	18	1,262.10	139.71
	Total Income (I) + (II)		2,576.80	355.59
II	EXPENSES			
	Cost of Raw Materials Consumed		2,096.67	-
	Purchases of Traded Goods or Stock in Trade		339.61	192.16
	Changes in Inventories of Stock in Trade, Work in Progress and Finished Goods		(1,617.17)	-
	Employee benefits expense	19	448.08	333.56
	Finance costs	20	32.95	0.38
	Depreciation and amortization expense	2	405.34	415.95
	Other expenses	21	1,359.13	351.21
	Total Expenses		3,064.61	1,293.26
III.	Profit/(Loss) before Exceptional Items and Tax		(487.81)	(937.68)
IV.	Exceptional Item		-	(43.00)
	Profit/(Loss) before tax		(487.81)	(980.68)
V	Tax Expense			
	-Current Tax			
	- Earlier Years Tax (Refer Note 12)		(712.82)	-
	-Deferred Tax		-	-
VI.	Profit/ (Loss) after tax		225.01	(980.68)
VII	Earnings per equity share			
	- Basic & Diluted		0.85	(3.71)

As per our report of even date.

For K.S.Rao & Co

Chartered Accountants

Firm Registration No.003109S

C Venkateshwara Rao

Partner

Membership No: 219844

Place : Hyderabad

Date : 29.05.2025

Dr.Naraiah Naidu Gudarū

Executive Chairman

DIN:00105597

Narala Satyendra Prasad

Managing Director & CFO

DIN:01410333

Anji Reddy Devarpalli

Company Secretary and Compliance Officer

Membership No. A57611

REGENCY CERAMICS LIMITED

CASH FLOW STATEMENT FOR THE YEAR ENDED 31st Mar 2025

PARTICULARS		(Rs in.Lakhs)	(Rs in.Lakhs)
		Year ended 31 Mar,	Year ended 31 March,
		2025	2024
		(Audited)	(Audited)

A. CASH FLOW FROM OPERATING ACTIVITIES

Net Profit/(Loss) before Tax	(487.81)	(980.68)
Adjustments for:		
Depreciation	405.34	415.95
Interest(net)	(1010.46)	(2.40)
Credit Balances written off	-139.20	-
Gain on Fair valuation of Investments through Profit or Loss	0.84	(71.86)
Loss/Profit on sale of Asset	(30.39)	(61.69)
Operating Loss before working capital changes	(1261.69)	(700.68)
Adjustments for:		
Current Assets(Trade and other receivables)	(3516.29)	(380.34)
Non Current Liabilities		
Other Current Liabilities	771.32	164.36
Trade Payables	1962.55	145.50
Cash generated from Operations	(2044.11)	(771.16)
Direct taxes (paid) / Refund Received	698.12	0.00
Cash generated from Operations(A)	(1345.99)	(771.16)

B

CASH FLOW FROM INVESTING ACTIVITIES

Purchase of Assets (Including Capital Advances)	(244.40)	(881.06)
Proceeds from sale of Plant & Machinery	134.71	116.43
(Increase)/Decrease in Investments	183.14	1256.48
Movement in Other Bank Balances - Non Current	(1.32)	(720.00)
Interest Received	1010.46	2.40
Cash generated from Investing Activities	1082.59	(225.74)

C

CASH FLOW FROM FINANCING ACTIVITIES

Loans from Directors	313.00	983.81
Cash generated from Financing Activities	313.00	983.81

Net Increase/(Decrease) in Cash and Cash Equivalents(A+B+C)	49.60	(13.09)
Cash and Cash equivalents as at 01.04.2024 (Opening Balance)	19.52	32.61
Cash and Cash equivalents as at 31.03.2025 (Closing Balance)	69.11	19.52
	69.12	19.52

As per our report of even date.

For K.S.Rao & Co

Chartered Accountants

Firm Registration No.003109S

C Venkateshwara Rao

Partner

Membership No: 219844

Place : Hyderabad

Date : 29.05.2025

Dr.Naraiah Naidu Gudar

Executive Chairman

DIN:00105597

Narala Satyendra Prasad

Managing Director & CFO

DIN:01410333

Anji Reddy Devarpalli

Company Secretary and Compliance Officer

Membership No. A57611

Statement of Changes in Equity for the year ended 31st March 2025

A. Equity Share Capital

Particulars	As at	
	30.03.2025	31.03.2024
At the beginning of the year	2644.16	2644.16
Changes in equity share capital during the year	-	-
At the end of the year	2,644.16	2,644.16

B. Other Equity

Particulars	Reserves and Surplus				Total
	Capital Reserve	Securities Premium	General Reserve	Surplus in Statement of Profit and Loss	
Balance as at 31st March 2023	0.86	329.61	1540.35	(9,768.72)	(7,897.90)
Profit/(Loss) for the period				(980.68)	(980.68)
Other Comprehensive Income					
Balance as at 31st March 2024	0.86	329.61	1540.35	(10,749.40)	(8,878.58)
Profit/(Loss) for the period				225.01	225.01
Other Comprehensive Income					
Balance as at 31st March 2025	0.86	329.61	1540.35	(10,524.39)	(8,653.57)

Notes:

Nature & Purpose of Reserves

(a) Capital Reserve

The Company recognises profit and loss on purchase, sale, issue or cancellation of the Company's own equity instruments to capital reserve.

(b) Securities premium

The amount received in excess of face value of the equity shares is recognised in securities premium. This reserve is utilised in accordance with the provisions of the Act.

(c) General reserve

General reserve is used from time to time to transfer profits from retained earnings for appropriation purposes. This reserve is freely available for use by the Company.

(d) Surplus in Statement of Profit and Loss

Surplus in Statement of Profit and Loss represents the profits/(Losses) that the Company has earned till date, less any transfers to general reserve, dividends or other distribution to shareholders.

As per our report of even date.

For K.S.Rao & Co

Chartered Accountants

Firm Registration No.003109S

Dr.Naraiah Naidu Gudar

Executive Chairman

DIN:00105597

Narala Satyendra Prasad

Managing Director & CFO

DIN:01410333

C Venkateshwara Rao

Partner

Membership No: 219844

Anji Reddy Devarpalli

Company Secretary and Compliance Officer

Membership No. A57611

Place : Hyderabad

Date : 29.05.2025

NOTES TO FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2025

1. CORPORATE INFORMATION

Regency Ceramics Limited is a public limited listed Company incorporated on 18th November, 1983. The Company is engaged in the manufacture and outsourced manufacture of ceramic floor and wall tiles suitable for domestic and international markets. The Company has introduced several designs of glazed vitrified tiles, parking tiles and heavy-duty tiles for high traffic areas. The Company is operating from its Registered cum Corporate office in Hyderabad and operates through various dealer network across the country. The Plant is located at Yanam, Union Territory of Puducherry.

The Company has recorded a Net Profit of Rs.225.01 lakhs for the year 2024-25 and has accumulated Loss of Rs.10524.40 Lakhs as on 31.03.2025 resulting in erosion of the net worth. The business activities of the Company have been initiated resulting in revenue and consequent cash flows. The Company is in the process of refurbishing and reinstating the Plant and Equipment to recommence its own production.

A memorandum of settlement had been entered under Section 12 (3) of the Industrial Disputes Act, 1947 between the Company and the Regency Ceramics Staff and Workers Union. As per the MOU, the management has commenced works and it is expected that all conditions will be fulfilled in this financial year.

The insurance claim preferred in respect of Loss/damage to Company's Plant and Equipment, Finished Goods and Raw Materials during labour unrest on 27.01.2012 had been referred to arbitration. The Hon'ble Arbitral Tribunal had pronounced an unanimous award in favour of the Company. However, the Insurance Company had filed a set-aside petition U/s 34 of the Arbitration and Conciliation Act 1996 before the court of Principal District Judge, Puducherry. Pending final judgement, the Principal District Judge ordered the Insurance Company to pay the amount accepted by the Insurance Company along with interest to the Company. Accordingly, Rs.15.17 Crores including interest of Rs.24.89 Lakhs was received in January, 2023. Out of the said amount, Rs.2.76 crores (claims accepted on Inventories) was adjusted against the claim receivable and the balance is shown in current liabilities since the same is to be utilized for the reinstatement/ replacement of assets destroyed.

In view of the above, the financial statements have been prepared by the Company on a "going concern" basis.

SIGNIFICANT ACCOUNTING POLICIES AND KEY ACCOUNTING ESTIMATES AND JUDGEMENTS.

1.A Significant Accounting Policies:

1.1) Basis of Preparation of Financial Statements

a. Compliance with Ind AS

The Standalone Financial Statements comply in all material aspects with Indian Accounting Standards (“Ind AS”) notified under Section 133 of the Companies Act, 2013 (“the Act”), and relevant rules issued thereunder and the relevant provisions of the Act. In accordance with proviso to Rule 4A of the Companies (Accounts) Rules, 2014, the terms used in these financial statements are in accordance with the definitions and other requirements specified in the applicable Accounting Standards.

b. Historical Cost Convention

These Ind AS Financial Statements have been prepared on a going concern basis using historical cost convention and on an accrual method of accounting, except for certain financial assets and Financial Liabilities that are measured at fair values at the end of each reporting period, as stated in the accounting policies set out below. The accounting policies have been applied constantly over all the periods presented in these financial statements.

The Financial Statements are presented in INR which is also the Company’s functional currency, and all values are rounded to the nearest Lakhs (INR 00,000), except when otherwise indicated.

1.2) Use of Estimates

The preparation of Financial Statements in conformity with the Indian Generally Accepted Accounting Principles (GAAP) requires the management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent liabilities on the date of the financial statements and reported amount of income and expenses during the period. Actual figures may differ from these estimates. Any revision to the accounting estimates is recognized prospectively in current and future periods.

Key Assumptions

1.3) Plant and Equipment-Tangible Assets:

- i. Plant and Equipment are stated at historical cost less accumulated depreciation. Cost directly attributable to acquisition are capitalized until the Plant and Equipment are ready to for use, as intended by the management.
- ii. Subsequent expenditure relating to Plant and Equipment are capitalized only when it is probable that the future economic benefits associated with them will flow to the Company and the cost of the expenditure can be measured reliably. Repairs and Maintenance costs are recognized in the statement of Profit and Loss when they are incurred.

- iii. Depreciation on Plant and Equipment has been provided under Straight Line Method over the useful life of assets estimated by the management which is in line with terms prescribed in Schedule II of the Companies Act-2013 except the assets costing Rs.5000 or less on which depreciation is charged @ 100% in the year of acquisition. Depreciation for assets purchased /sold during the period is proportionately charged. Depreciation methods, useful lives & residual values are reviewed periodically.

The management estimates the useful life of the assets as follows:

Plant and Equipment (Process)	:	25years
Plant and Equipment (Others)	:	15 years
Buildings (Factory Buildings)	:	30 years
Buildings (other than Factory Buildings)	:	60 years

- iv. Transition to Ind AS: On transition to Ind AS, the Company has selected to continue with the carrying value of all of its Plant and Equipment recognised as at April 1, 2016 measured as per the previous GAAP and use that carrying values as deemed cost of the Plant and Equipment.

1.4) Inventory:

Inventories are valued at the lower of Cost or Net Realizable Value. The cost is determined on Weighted Average basis. Cost of finished goods and work-in-process include all costs of purchases, conversion costs and other costs incurred in bringing the inventories to their present location and condition. Stores and Packing Materials are valued at cost on weighted average basis.

1.5) Financial Instruments:

A financial instrument is any contract that gives rise to a financial asset of one entity and financial liability or equity instrument of another entity.

A. Financial Assets:

Initial recognition and measurement

All financial instruments are recognized initially at fair value plus, in the case of financial assets not recorded at fair value through Profit & Loss account transaction costs that are attributable to the acquisition of the financial asset, purchase or sales of financial assets that require delivery of assets within a time frame established by regulation or convention in the market place are recognized on the trade date i.e. the date that the Company commits to purchase or sell the asset.

Subsequent Measurement

For the purpose of subsequent measurement, financial assets are classified and measured at:

- i. Amortized Cost
- ii. Fair Value Through Profit and Loss (FVTPL)
- iii. Fair Value Through Other Comprehensive Income (FVTOCI)

Financial Asset measured at Amortized Cost

Financial Assets held within a business model whose objective is to hold financial assets in order to collect contractual cash flows and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the

principal amount outstanding are measured at amortized cost using effective interest rate (EIR) method. The EIR amortization is recognized as finance income in the Statement of Profit & Loss.

The Company, while applying above criteria has classified all the financial assets (except investments in equity shares) at Amortized Cost.

Financial Assets at Fair Value Through Profit and Loss (FVTPL)

Financial Assets are measured at fair value through Profit & Loss if it does not meet the criteria for classification as measured at Amortized Cost or at FVTOCI. All fair value changes are recognized in the Statement of Profit & Loss.

Financial Assets Measured at Fair Value Through Other Comprehensive Income

Financial assets that are held within a business model whose objective is achieved by both, selling financial assets and collecting contractual cash flows that are solely payments of principal and interest, are subsequently measured at Fair Value Through Other Comprehensive Income. Fair value movements are recognized in the Other Comprehensive Income (OCI). Interest income measured using the EIR method and impairment Losses, if any are recognized in the Statement of Profit and Loss. On de-recognition, cumulative gain or Loss previously recognized in OCI is reclassified from the equity to other income in the Statement of Profit and Loss.

De-recognition of Financial Assets

The Company derecognizes a financial asset when the contractual rights to the cash flows from the financial asset expire, or it transfers the contractual rights to receive the cash flows from the asset.

Impairment of Financial Assets

In accordance with Ind AS 109, the Company applies Expected Credit Loss (ECL) model for measurement and recognition of impairment Loss on the debt instruments, that are measured at amortized cost e.g., loans, debt securities, deposits, trade receivables and bank balance. Expected Credit Loss is the difference between all contractual cash flows that are due to the Company in accordance with the contract and all the cash flows that the entity expects to receive.

The management uses a provision matrix to determine the impairment Loss on the portfolio of trade and other receivables. The provision matrix is based on its historically observed Expected Credit Loss rates over the expected life of the trade receivables and is adjusted for forward-looking estimates.

Expected Credit Loss allowance or reversal recognized during the period is recognized as income or expense, as the case may be, in the Statement of Profit and Loss. In case of Balance Sheet, it is shown as reduction from the specific financial asset.

B. Financial Liabilities.

Initial Recognition and Measurement

Financial Liabilities are recognized initially at fair value plus any transaction cost that are attributable to the acquisition of the financial liability except Financial Liabilities at FVTPL that are measured at fair value.

Subsequent Measurement

Financial Liabilities are subsequently measured at amortized cost using the EIR method. Financial Liabilities carried at Fair Value Through Profit and Loss. Gain or Losses on liabilities held for trading are recognized in the Statement of Profit and Loss.

The Company does not designate any Financial Liability at Fair Value Through Profit and Loss.

Financial Liabilities at Amortized cost

Amortized cost for Financial Liabilities represents amount at which Financial Liability is measured at initial recognition minus the principal repayments, plus or minus the cumulative amortization using the effective interest method of any difference between the initial amount and the maturity amount.

All the Financial Liabilities of the Company are subsequently measured at Amortized Cost using the Effective Interest method.

De recognition of Financial Liabilities

A Financial Liability shall be derecognized when, and only when, it is extinguished i.e. when the obligation specified in the contract is discharged or cancelled or expires.

1.6) Foreign Currency Transactions

The functional and presentation currency of the Company is Indian Rupee. Transactions in foreign currency are accounted for at the exchange rate prevailing on the transaction date. Gains/ Losses arising on settlement as also on translation of monetary items are recognised in the Statement of Profit and Loss.

1.7) Borrowing Costs

Borrowing Costs that are attributable to the acquisition or construction of qualifying assets are capitalized as part of the cost of such assets. A qualifying asset is one that necessarily takes substantial period of time to get ready for its intended use. All other Borrowing Costs are recognized as an expense in the period in which they are incurred.

1.8) Revenue Recognition

Revenue is recognized to the extent that it is probable that the economic benefits will flow to the Company and the revenue can be reliably measured regardless of when the payment is made. The specific recognition criteria described below must also be met before revenue is recognized.

a. Sale of Products

Revenue from the sale of Products is recognised when significant risks and rewards of ownership have been transferred to the customer, the Company no longer retain continuing managerial involvement to the degree usually associated with ownership nor has effective control over the Products sold, which is mainly upon delivery, the amount of revenue can be measured reliably and recovery of the consideration that will be derived in the sale of Products.

Revenue from Sale of Products includes excise and other duties which the Company pays as a principal but excludes amounts collected on behalf of third parties i.e GST and Sales tax. Sale of Products in respect of export sales are recognized as and when the shipment of products has taken place.

b. Recognition of Export benefits

Export benefits entitlements in respect of Incentive Schemes including Duty Drawback, Merchandise Export Incentive Scheme (MEIS), FMS and FPS of the Government of India are recognized in the year in which Export Sales are accounted for.

c. Interest Income

Interest on deposits with Government Departments and Financial Institutions are recognized in Statement of Profit and Loss when the right to receive/receivable during the period.

1.9) Dividend Distribution

Dividends paid (including income tax thereon) is recognized in the period in which the interim dividends are approved by the Board of Directors, or in respect of the final dividend when approved by shareholders.

1.10) Employee Benefits:

• Defined Contribution Plan

Employer's Contribution to Provident Fund/Employee State Insurance which is in the nature of defined Contribution Scheme is expensed off when the contributions to the respective funds are due. There are no other obligations other than the contribution payable to the fund.

• Defined Benefit Plan

a. Gratuity

Gratuity liability is in the nature of defined benefit obligation. Such liability is provided only for employees who have completed 5 years of continuous service as per the provisions of the Payment of Gratuity Act, 1972.

b. Compensated absences

Compensated absences which are in the nature of defined benefit obligation are provided for based on number of leaves outstanding as on Balance Sheet date according to the policy of the Company.

1.11) Provisions, Contingent Liabilities and Contingent Assets:

Provisions involving substantial degree of estimation in measurement are recognized when there is a present obligation as a result of past events and it is probable that there will be an outflow of resources. Contingent Liabilities are not recognized but are disclosed in the notes on accounts. Contingent Assets are neither recognized nor disclosed in the Financial Statements.

1.12) Income Taxes

Income Tax expense comprises current tax and deferred tax charge or credit. The current tax is determined as the amount of tax payable in respect of the estimated taxable income of the period. The deferred tax charge or credit is recognised using prevailing enacted or substantively enacted tax rates. Where there are unabsorbed depreciation or carry forward Losses, deferred tax asset is recognised only if there is virtual certainty of realisation of such assets. Other deferred tax assets are recognised only to the extent there is reasonable certainty of realisation in future. Deferred tax assets are reviewed at each Balance Sheet date based on the developments during the year and available case laws, to reassess realisation/liabilities.

1.13) Earnings Per Share

The Company presents basic and diluted Earnings Per Share (“EPS”) data for its ordinary shares. Basic EPS is calculated by dividing the Profit or Loss attributable to ordinary shareholders of the Company by the weighted average number of ordinary shares outstanding during the period. Diluted EPS is determined by adjusting the Profit or Loss attributable to ordinary shareholders and the weighted average number of ordinary shares outstanding for the effects of all dilutive potential ordinary shares, which includes all stock options granted to employees.

1.14) Cash Flow Statement

Cash Flows are reported using the Indirect Method. Whereby Profit for the period is adjusted for effects of transactions of a non-cash nature, any deferrals are accruals of past or future Operating cash receipts or payments and item of income or expenses associated with Investing or Financing cash flows. The cash flows from Operating, Investing and Financing activities of the Company are segregated.

1.15) Segment Reporting

Segment Reporting is not applicable since the entire operations of the Company are related to one segment i.e. manufacturing of ceramics tiles in terms of Ind AS 108 on operating segments.

1.16) Exceptional Items

Exceptional items refer to items of Income or Expenses within the Statement of Profit and Loss from ordinary activities which are non-recurring and are of each size, nature or incidence that their separate disclosure is considered necessary to explain the performance of the Company.

1.17) Recent Accounting Pronouncements and Adoption

a) Amendment in Schedule III of the Companies Act, 2013

On 24th March, 2021, the Ministry of Corporate Affairs (“MCA”) through a notification amended Schedule III of the Companies Act, 2012 which is applicable from 01st April, 2021. The effect of said amendment has been incorporated in these Financial Statements to the extent applicable to the Company.

b) Standards issued but not Effective

Ind AS 16- Proceeds before intended use

The amendments mainly prohibit an entity from deducting the cost of Plant and Equipment amounts received from selling items produced while the Company is preparing the asset for its intended use. Instead, an entity will recognize such sale proceeds and related cost in Profit or Loss. The Company does not expect the amendments to have any impact in its recognition of its Plant and Equipment in its financial statements.

Ind AS 106 – Annual Improvements to Ind AS (2021)

The amendment removes the illustration of the reimbursement of leasehold improvements by the lessor in order to resolve any potential confusion regarding the treatment of lease incentives that might arise because of how lease incentives were described in that illustration. The Company does not expect the amendment to have any significant impact in its Financial Statements.

Ind AS 109 – Annual Improvements to Ind AS (2021)

The amendments clarify which fees an entity includes when it applies the ‘10 percent’ test of Ind AS 109 in Assessing whether to de-recognized a Financial Liability. The Company does not expect the amendment to have any significant impact in its Financial Statements

1.18) Events after Reporting date

Where events occurring after the Balance Sheet date provide evidence of conditions that existed at the end of the reporting period, the impact of such events is adjusted within the Financial Statements. Otherwise, events after the Balance Sheet date of material size or nature are only disclosed.

1.19) Critical Accounting Estimates and Judgments

The preparation of Financial Statements is in conformity with generally Accepted Accounting Principles that require management to make estimates and assumptions that affect the reported amounts of Assets and Liabilities and disclosure of contingent liabilities at the date of the Financial Statements and the result of operations during the reporting period. Although these estimates are based upon management’s best knowledge of current events and actions, actual results could differ from these estimates. Revisions in accounting estimates are recognized prospectively.

The areas involving critical estimates or judgments are –

- Estimates of Useful life of Plant and Equipment and Intangibles
- Measurement of Defined Benefit Obligation
- Recognition of Deferred Taxes
- Estimation of Impairment

Estimation of Provisions and Contingent Liabilities

REGENCY CERAMICS LIMITED
NOTES FORMING PART OF THE FINANCIAL STATEMENTS

Note 2 :

PROPERTY, PLANT AND EQUIPMENTS

Rs in Lakhs

S.No.	PARTICULARS	GROSS BLOCK				DEPRECIATION				NET BLOCK	
		COST AS AT 01.04.2024	ADDITIONS DURING THE YEAR	SALES/ADJUSTMENTS DURING THE YEAR	COST AS AT 31.03.2025	AS ON 01.04.2024	FOR THE YEAR	ON SALES/ADJUSTMENTS	AS ON 31.03.2025	AS AT 31.03.2025	AS AT 31.03.2024
	TANGIBLE ASSETS										
1	LAND	63.36	0.00	0.00	63.36	-	-	0.00	-	63.36	63.36
2	BUILDINGS	1836.83	0.00	0.00	1836.83	1476.07	50.10	0.00	1526.17	310.67	360.76
3	PLANT & MACHINERY	16159.74	2.35	2855.79	13306.31	15070.53	334.13	2751.47	12653.19	653.12	1089.21
4	OFFICE EQUIPMENT & COMPUTERS	473.95	2.80	0.00	476.75	459.94	6.20	0.00	466.14	10.60	14.01
5	FURNITURE & FIXTURES	70.72	1.13	0.00	71.85	69.67	0.10	0.00	69.77	2.06	1.03
6	VEHICLES	91.72	0.00	0.00	91.72	62.85	3.76	0.00	66.62	25.09	28.85
	TOTAL	18696.30	6.28	2855.79	15846.79	17139.08	394.29	2751.47	14781.90	1064.89	1557.22
	Previous Year	20852.47	31.82	2187.99	18696.30	18860.31	412.02	2133.25	17139.08	1557.23	1992.16
S.No.	PARTICULARS	GROSS BLOCK				DEPRECIATION				NET BLOCK	
		COST AS AT 01.04.2024	ADDITIONS DURING THE YEAR	SALES/ADJUSTMENTS DURING THE YEAR	COST AS AT 31.03.2025	AS ON 01.04.2024	FOR THE YEAR	ON SALES/ADJUSTMENTS	AS ON 31.03.2025	AS AT 31.03.2025	AS AT 31.03.2024
1	INTANGIBLE ASSETS	54.93	40.88	0.00	95.81	3.93	11.04	0.00	14.97	80.84	51.00
	TOTAL	54.93	40.88	-	95.81	3.93	11.04	-	14.97	80.84	51.00
	Previous Year	0.00	54.93	0.00	54.93	0.00	3.93	0.00	3.93	51.00	0.00
S.No.	PARTICULARS	GROSS BLOCK				DEPRECIATION				NET BLOCK	
		COST AS AT 01.04.2024	ADDITIONS DURING THE YEAR	SALES/ADJUSTMENTS DURING THE YEAR	COST AS AT 31.03.2025	AS ON 01.04.2024	FOR THE YEAR	ON SALES/ADJUSTMENTS	AS ON 31.03.2025	AS AT 31.03.2025	AS AT 31.03.2024
1	Capital WIP	698.45	145.53	0.00	843.98	0.00	0.00	0.00	0.00	843.98	698.45
	TOTAL	698.45	145.53	-	843.98	-	-	-	-	843.98	698.45
	Previous Year	0.00	698.45	0.00	698.45	0.00	0.00	0.00	0.00	698.45	0.00

***NOTE:**

a) The company suffered extensive damage to the assets situated at Factory, Yanam due to unprecedented violence occurred on 27th January,2012 and declared lock-out of the Plant from 31st January, 2012. The financial results for the year ended 31st March 2025 were prepared without considering loss/damage to Plant & Machinery, Buildings and other assests of the company in the books. Depreciation has been provided in the normal course due to the efflux of time as per the provisions of the Companies Act,2013.

b) The Property, Plant & Equipment & Intangible assets have not been revalued during the year

c) All the immovable properties listed above are held in the name of the Company.

d) There are no proceedings against the company under the Benami Transactions (Prohibition) Act, 1988

Note 3**Non-current Investments (Non-Trade)**

		Rs in Lakhs	
Particulars		31.03.2025	31.03.2024
Un Quoted: i).National Savings Certificates and Indira Vikas Patras(Deposited with Sales Tax Department)		0.42	0.42
Quoted Investment in Equity Shares - Fair Value through Profit or Loss Equity shares Rs.10 each in IFCI Ltd, (Market value Rs.44.30)	10,000	4.43	3.97
Investment in Mutual Funds - Fair Value through Profit or Loss Investment in Mutual Funds		-	184.43
Total		4.85	188.83

Note 4**Other Non-current Financial Assets**

Particulars	31.03.2025	31.03.2024
A. Security deposits (unsecured considered good) Electricity Deposits	18.37	17.05
B. Bank deposits with more than 12 months maturity	720.00	720.00
Total	738.37	737.05

Other Non-current Assets

Particulars	31.03.2025	31.03.2024
Advance for Purchase of Capital Assets	147.55	95.84
Total	147.55	95.84

Note 5

Trade receivables

(Rs.in Lakhs)

Particulars	31.03.2025	31.03.2024
A. Secured	-	-
B. Unsecured		
i. Considered good	470.16	119.84
ii. Significant increase in credit risk	797.43	797.43
iii. Credit Impaired	28.68	28.68
Less: Provision for Doubtful Debts	28.68	28.68
Total	1,267.60	917.27

As on 31 March 2025:

₹ (Rs.in Lakhs)

Particulars	Outstanding for following period from due date of payment					Total
	Less than 6 months	6 months - 1 year	1-2 years	2-3 years	More than 3 years	
(i) Undisputed Trade Receivables - Considered good	470.16	-	-	-	-	470.16
(ii) Undisputed Trade Receivables - which have significant increase in credit risk	-	-	-	-	797.43	797.43
(iii) Undisputed Trade Receivables - Credit Impaired	-	-	-	-	28.68	28.68
(iv) Disputed Trade Receivables - Considered Good	-	-	-	-	-	-
(v) Disputed Trade Receivables - which have significant increase in credit risk	-	-	-	-	-	-
(vi) Disputed Trade Receivables - Credit Impaired	-	-	-	-	-	-
Total	470.16	-	-	-	826.12	1,296.28
Less: Provision for doubtful debts					28.68	28.68
Net Trade Receivables	470.16				797.44	1,267.60

As on 31 March 2024:

₹ in Lakhs

Particulars	Outstanding for following period from due date of payment					Total
	Less than 6 months	6 months - 1 year	1-2 years	2-3 years	More than 3 years	
(i) Undisputed Trade Receivables - Considered good	119.84	-	-	-	-	119.84
(ii) Undisputed Trade Receivables - which have significant increase in credit risk	-	-	-	-	797.43	797.43
(iii) Undisputed Trade Receivables - Credit Impaired	-	-	-	-	28.68	28.68
(iv) Disputed Trade Receivables - Considered Good	-	-	-	-	-	-
(v) Disputed Trade Receivables - which have significant increase in credit risk	-	-	-	-	-	-
(vi) Disputed Trade Receivables - Credit Impaired	-	-	-	-	-	-
Total	119.84	-	-	-	826.11	945.95
Less: Provision for doubtful debts					28.68	28.68
Net Trade Receivables					797.43	917.27

Note 6**Cash and Cash Equivalents**

(Rs.in Lakhs)

Particulars	31.03.2025	31.03.2024
Cash in hand	6.84	9.34
In Current Accounts	62.28	10.17
Total	69.12	19.51

Note 6**Other Bank Balances**

(Rs.in Lakhs)

Particulars	31.03.2025	31.03.2024
Fixed deposits with banks with balance maturity less than 12 months	0.00	3.09
Total	0.00	3.09

Note 7**Other Financial Assets**

(Rs.in Lakhs)

Particulars	31.03.2025	31.03.2024
i) Claims Receivable	337.47	337.99
ii) Advances to Staff & Workers	14.96	10.80
iii) Deposits Recoverable	287.16	87.16
iv) Interest accrued on Deposits and Investments	18.63	18.63
Total	658.22	454.59

Note 8**Other Current Assets**

Particulars	31.03.2025	31.03.2024
i) Advance for purchase, other advances	1779.13	1716.05
ii) Balance with Govt. Departments	196.78	196.78
iii) GST Appeal	10.66	10.66
iv) GST Credit	536.96	169.20
v) Prepaid Insurance	0.14	6.38
Total	2523.68	2099.07

Note 9**Current Tax Assets (Net)**

Particulars	31.03.2025	31.03.2024
Income Tax Assets (Net of Provision)	45.71	31.01
Total	45.71	31.01

NOTE 10 : SHARE CAPITAL				
Particulars	As at 31.03.2025		As at 31.03.2024	
	No. of shares	Rs in Lakh	No. of shares	Rs in Lakh
Authorised				
Equity Shares of Rs.10/- each	30,000,000	3,000.00	30,000,000	3,000.00
Total	30,000,000	3,000.00	30,000,000	3,000.00
Issued				
Equity Shares of Rs.10/- each	26,508,586	2,650.86	26,508,586	2,650.86
Total	26,508,586	2,650.86	26,508,586	2,650.86
Subscribed and Paid up				
Equity Shares of Rs.10/- each				
Fully paid up	26,441,586	2,644.16	26,441,586	2,644.16
Total	26,441,586	2,644.16	26,441,586	2,644.16

Reconciliation of outstanding number of shares				
Particulars	As at 31.03.2025		As at 31.03.2024	
	No. of shares	Rs in Lakh	No. of shares	Rs in Lakh
Shares Outstanding at the beginning of the year	26,441,586	2,644.16	26,441,586	2,644.16
Shares Issued during the year				
Shares redeemed / bought back during the year				
Shares outstanding at the end of the year	26,441,586	2,644.16	26,441,586	2,644.16

Share holding more than 5%				
Particulars	AS AT 31.03.2025		AS AT 31.03.2024	
	SHARES HELD	%	SHARES HELD	%
NAME OF THE SHAREHOLDER				
G N Naidu	7,275,183	27.51	7,275,183	27.51
Radhika Naidu	4,819,586	18.23	4,819,586	18.23
Bindu G Naidu	2,418,750	9.15	2,418,750	9.15
Regency Transport carriers Limited	3,314,470	12.54	3,314,470	12.54

Shares held by promoters of the Company

Promoter's Name	FY 2024-25		FY 2023-24		% Change during the year
	No. of Shares	% total Shares	No. of Shares	% total Shares	
G.N. Naidu	7,275,183	27.51	7,275,183	27.51	-
Radhika Naidu	4,819,586	18.23	4,819,586	18.23	-
Bindu G Naidu	2,418,750	9.15	2,418,750	9.15	-
Sarojini Gudar	1,214,206	4.59	1,214,206	4.59	-
Venkatesulu Naidu G	132,850	0.50	132,850	0.50	-
N Satyendra Prasad	130,550	0.49	130,550	0.49	-
Doraswamy Naidu	20,000	0.08	20,000	0.08	-
P. Narayanamma	10,000	0.04	10,000	0.04	-

NOTE 11: RESERVES AND SURPLUS

(Rs. In Lakhs)

	31.03.2025	31.03.2024
a) Capital Reserve		
At the commencement of the year	0.86	0.86
Closing Balance	0.86	0.86
Other Reserves		
b) General Reserve		
At the commencement of the year	1540.35	1540.35
Closing Balance	1540.35	1540.35
c) Share Premium		
At the commencement of the year	329.61	329.61
Closing Balance	329.61	329.61
d) Surplus		
At the commencement of the year	(10,749.40)	(9,768.72)
Closing Balance	225.01	(980.68)
	(10,524.39)	(10,749.40)
Total (a+b+c+d)	(8,653.57)	(8,878.58)

Note 12**Non-Current Liabilities-Financial Liabilities-Borrowings**

(Rs in Lakhs)

Particulars	31.03.2025	31.03.2024
Secured		
Loans from Body Corporate & Others	30.00	30.00
Unsecured		
Loans from Directors		
- Dr. G.N. Naidu	5,804.37	5,739.37
- N. Satyendra Prasad	1,213.20	470.20
- Radhika Prasad Narala	5.00	500.00
Total	7,052.57	6,739.57

Note 13**Long Term Provisions**

(Rs in Lakhs)

Particulars	31.03.2025	31.03.2024
Gratuity	134.43	134.43
Leave Encashment	10.86	10.86
Total	145.30	145.30

Gratuity Provision as per Ind AS-19 and Leave Encashment were not applicable in view of the Memorandum of Settlement duly signed by both the Management and the Union.

Note 14**Trade Payables**

(Rs in Lakhs)

Particulars	31.03.2025	31.03.2024
Trade Payables		
- Due to Micro, Small and Medium Enterprises	141.84	141.84
- Others	4,173.76	2,478.73
	-	
Total	4,315.59	2,620.56

Trade Payable ageing schedule:

As on 31 March 2025:

₹ Lakhs

Particulars	Outstanding for following period from due date of payment						Total
	Unbilled	Not Due	Less than 1 Year	1-2 years	2-3 years	More than 3 years	
(i) MSME	-	-	-	-	-	141.84	141.84
(ii) Others	-	-	1,852.78	-	-	2,320.98	4,173.76
(iii) Disputed dues - MSME	-	-	-	-	-	-	-
(iv) Disputed dues -Others	-	-	-	-	-	-	-
Total	-	-	1,852.78	-	-	2,462.82	4,315.59

As on 31 March 2024

₹ Lakhs

Particulars	Outstanding for following period from due date of payment						Total
	Unbilled	Not Due	Less than 1 Year	1-2 years	2-3 years	More than 3 years	
(i) MSME	-	-	-	-	-	141.84	141.84
(ii) Others	-	-	157.74	-	-	2,320.98	2,478.72
(iii) Disputed dues - MSME	-	-	-	-	-	-	-
(iv) Disputed dues -Others	-	-	-	-	-	-	-
Total	-	-	157.74	-	-	2,462.82	2,620.56

Disclosures required by the Micro Small and Medium Enterprises Development (MSMED) Act, 2006 are as under:

(a) (i) The Principal amount remaining Unpaid at the end of the year	141.84
(ii) Interest due on principal remaing unpaid at the end of the year	-
(b) (i) The delayed payments of principal amount paid beyond the appointed date during the year	-
(ii) Interest actually paid under Section 16 of the MSMED Act.	-
© Normal Interest due and payable during the year, for all the delayed payments as per the agreed terms	-
(d) Total Intrest accrued during the year and remaining unpaid	-

The above information regarding Micro, Small and Medium Enterprises has been determined on the basis of information available with the Company.

Note 15**Other Financial Liabilities**

(Rs in Lakhs)

Particulars	31.03.2025	31.03.2024
i) Employee benefit liabilities	970.55	994.20
ii) Payable for Capital Goods	12.63	12.63
iii) Capital Creditors	99.22	87.72
iv) Other Payables	318.39	117.91
Total	1,400.79	1,212.46

Note 16**Other Current Liabilities**

(Rs in Lakhs)

Particulars	31.03.2025	31.03.2024
Statutory Liabilities	275.79	373.31
Advance from Customers	418.50	378.53
Insurance Claim Received against replacement of Asset	1215.68	1215.68
Trade Deposit from Dealers	363.21	401.96
	2,273.19	2,369.47

* The liability towards Interest and Penalties payable on account of Statutory Dues were not provided in the books expecting waiver in the current situation.

Note 17**Revenue from operations**

(Rs.in Lakhs)

Particulars	31.03.2025	31.03.2024
Domestic Sale	1314.70	215.88
Export Sale	-	0.00
Total	1,314.70	215.88

Note 18**Other Income**

Particulars	31.03.2025	31.03.2024
Interest Received	61.24	2.40
Credit Balances/Excess provisions Written back	139.20	-
Interest On IT Refund	949.22	-
Profit on Sale of Assets	30.39	61.69
Rent received	81.21	3.63
Miscellaneous Income	-	0.12
Gain on Fair valuation of Investments through Profit or Loss	0.84	71.86
Total	1,262.10	139.71

Note 19**Employee benefits expense**

Particulars	31.03.2025	31.03.2024
Salaries, Wages, bonus and Other benefits	447.42	333.55
Workmen and Staff Welfare Expenses	0.67	0.01
Compensation	-	-
Total	448.08	333.56

The unprecedented industrial violence on 27.01.2012 resulted in deaths of personnel and destruction of buildings and equipment in the factory. Consequent to this, a lock-out was declared at the factory from 31.01.2012. After series of negotiations with the workers union, Memorandum of settlement was arrived on 24.10.2019 at Puducherry under Section 12 (3) of the Industrial Disputes Act, 1947 before the Commissioner of Labour -cum- Chief Conciliation Officer, UT of Puducherry between the company and the Regency Ceramics Staff and Workers Union. As per the MOU, the management has agreed to provide house sites at Yanam to all the displaced workers of the company in three categories as proposed by the union. In this connection, two stretches of land owned by ancillary units to the extent of about 25.35 Acres was registered on 18.10.2019 in favour of the union through settlement deeds. The conversion of agricultural land in to residential plots, development of land, laying of roads, allotment of plots, etc is in progress and after the actual allotment of plots to each individual, necessary entries will be made in the books of accounts.

Note 20**Finance Cost**

(Rs.in Lakhs)

Particulars	31.03.2025	31.03.2024
Interest	32.84	-
Bank Charges	0.11	0.37
Total	32.95	0.37

Note 21**Other Expenses**

(Rs.in Lakhs)

Particulars	31.03.2025	31.03.2024
Rent	266.88	32.11
Repairs and Maintenance	63.04	2.27
Repairs and Maintenance -Others	29.53	0.68
Rates and Taxes	42.65	10.64
Insurance	7.14	1.73
Printing and Stationery	5.81	0.70
Postage and Courier Expenses	1.28	0.67
Travelling and Conveyance	27.72	37.20
Vehicle Maintenance	0.44	0.41
Payments to auditors- Fee	0.00	1.00
- certification charges	0.00	0.00
Legal and Professional Charges	120.39	79.67
General Expenses	54.84	53.68
Debit Balance written off	0.00	0.00
Fees and Licences	12.82	0.00
Advertisement and selling expenses	9.41	47.48
Security Services	51.63	14.34
Telephone & Internet Expenses	1.37	0.66
Office Maintenance	6.39	6.41
Branding & Promotional Expenses	12.37	39.29
Computer Peripherals, Accessories & Maintenance	2.24	5.55
Electricity Charges	293.07	4.01
Recruitment Charges	0.00	6.77
Fines & Penalties	0.75	0.00
Frieght	14.83	0.00
Donations	0.05	0.10
Electrical Maintenance	27.43	0.00
Software Implementation & Maintenance	0.00	5.85
Loss on Sale of Assets	0.00	0.00
Indirect Labour Expenses	306.01	0.00
Statutory Audit Fee	1.00	0.00
Total	1,359.13	351.21

Note 22: Earnings Per Share

Basic and Diluted EPS amounts are calculated by dividing the Profit or Loss attributable to equity holders of the Company by the weighted average number of Equity shares outstanding during the year.

Diluted EPS amounts are calculated by dividing the profit attributable to equity holders of the company by the weighted average number of Equity Shares outstanding during the year plus the weighted average number of Equity Shares that would be issued on conversion of all the dilutive potential Equity Shares into Equity Shares.

The following reflects the income and share data used in the basic and diluted EPS computations:

Particulars	Year Ended 31 st March,2025	Year Ended 31 st March,2024
Net Profit/(Loss) attributable to the equity shareholders (A)	225.01	(980.68)
Weighted average number of equity shares outstanding during the year (B)	26441586	26441586
Face value of equity shares (Rs.)	10.00	10.00
Basic/Diluted earnings per share (Rs.) (A/B)	0.85	(3.71)

Note 23**Financial Risk Management**

The Company's activities expose it to Market Risk, Credit Risk and Liquidity Risk. Company's overall risk management focuses the unpredictability of financial markets and seeks to minimize potential adverse effects on the financial performance.

i. Market Risk

Market Risk is the risk of Loss of future earnings, fair values or future cash flows that may result from a change in the price of a Financial Instrument. The value of a Financial Instrument may change as a result of changes in the interest rates, foreign currency exchange rates, commodity prices and other market changes that affect Market Risk sensitive instruments. Market Risk is attributable to all market risk sensitive Financial Instruments including investments and deposits, foreign currency receivables, payables and borrowings.

ii. **Foreign Currency Risk**

Foreign Currency Risk is the risk of impact related to fair value or future cash flows of an exposure in foreign currency, which fluctuate due to change in foreign currency rates. The Company's exposure to the risk of changes in foreign exchange rates is negligible.

The Company did not enter into any derivative instruments for trading or speculative purposes.

iii. **Interest Rate Risk**

Interest Rate Risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Company's exposure to the risk of changes in market rates relates primarily to the Company's Short-term borrowing. The Company constantly monitors the credit markets and re-balances its financing strategies to achieve an optimal maturity profile and financing cost.

iv. **Credit Risk**

Credit Risk arises when a customer or counterparty does not meet its obligations under a financial instrument or custom contract, leading to a Financial Loss. The Company is exposed to credit risk from its operating activities (primarily trade receivables) and from its financing/investing activities, including deposits with banks. The Company has a prudent and conservative process for managing its credit risk arising in the course of its business activities. The Company receives payments regularly from its customers and hence the Company has no significant credit risk.

v. **Liquidity Risk**

Liquidity Risk is defined as the risk that the Company will not be able to settle or meet obligations on time or at a reasonable price. Prudent liquidity risk management implies maintaining sufficient cash and marketable securities and the availability of funding through an adequate amount of credit facilities to meet obligations when due. The Company is responsible for liquidity, funding as well as settlement management. In addition, processes and policies related to such risks are overseen by senior management. Management monitors the Company's liquidity position through rolling forecasts based on expected cash flows.

Note 24

Capital Management

The Company's objectives when managing capital are to

- i) Safeguard their ability to continue as a going concern, so that they can continue to provide returns for shareholders and benefits for other stakeholders.
- ii) Maintain an optimal capital structure to reduce the cost of capital consistent with others in the industry, the Company monitors capital on the basis of the following gearing ratio:

Gearing Ratio

Particulars	(Rs. In lakhs)	
	As at	
	31 st March, 2025	31 st March, 2024
a) Debt Obligations	7731.84	6739.57
b) Cash and cash equivalents	69.12	19.52
c) Net Debt (a-b)	7662.72	6720.05
d) Total Equity	(6009.42)	(6234.42)
e) Net debt/Equity ratio (c/d)	NA	NA

Note 25

Factory Status

The Company suffered extensive damage to the Buildings, Plant & Machinery and other assets situated at Factory, Yanam due to unprecedented violence, occurred on January 27, 2012. Stocks of Finished goods, Raw materials, stores and spares, stocks-in-process and other inventories were damaged / looted to a large extent. The Company declared lock-out of the Plant from January 31, 2012.

The extent of Loss/damage to Plant & Machinery, Buildings and other assets of the Company were not considered in the books pending assessment and disclosed at book value after providing depreciation without considering 5% residual value on account of efflux of time. The Company has started the process of estimating the condition of the existing fixed assets & its realizable value. As such, the machinery & buildings have not been insured.

Note 26

Status with lenders

The Company has paid entire OTS amount and thereafter, all the lenders have filed Satisfaction of Memo in the DRT and Satisfaction of Charge with ROC.

Note 27

Exceptional Items

Exceptional Loss of Rs. 1263.34 Lakhs is on account of short recovery of Insurance claim on inventory as the said amount cannot be recovered as per the award of Arbitral Tribunal.

Note 28**Status of Insurance**

The claim in respect of Loss/damage to Company's Plant and Equipment, Finished Goods and Raw Materials during labour unrest on 27.01.2012 was not settled by the Insurance Company on reinstatement/ replacement basis. Thereafter, the Company invoked arbitration clause as per the terms of Policy. The Hon'ble Arbitral Tribunal had pronounced an unanimous award in favour of the Company. The Insurance Company had filed set-aside petition U/s 34 of the Arbitration and Conciliation Act 1996 before the court of Principal District Judge, Puducherry. Pending final Judgement, the Principal District Judge ordered the Insurance Company to pay the amount accepted by the Insurance Company along with interest to the Company. Accordingly, Rs.15.17 Crores including interest of Rs.24.89 Lakhs was received in January, 2023. Out of the said amount, Rs.2.76 crores (claims accepted on Inventories) was adjusted against the claim receivable and the balance is shown in current liabilities since the same is to be utilized for the reinstatement/ replacement of assets damaged / destroyed.

Note 29**Contingent Liabilities and Commitments (to the extent not provided for)**

Contingent Liabilities	As at 31.03.2025	As at 31.03.2024
	(Rs in Lakhs)	(Rs in Lakhs)
Demand from Customs & Central Excise (Excise Duty) disputed by the company, pending in appeal before CESTAT, Chennai	39.99	39.99
Demand from Yanam Municipality (Property Tax- with retrospective effect) disputed by the company pending with commissioner, Yanam Municipality	154.99	185.94
Dispute demand under Income Tax	90.98	90.98

Note 30**Confirmation of Balances**

The Company could not obtain confirmation of balances in respect of Sundry Debtors & Sundry Creditors, loans and advances, other current assets and other liabilities.

Note 31**Fair Value Measurement Hierarchy**

The following table provide analysis of financial instruments that are measured subsequent to initial recognition at fair value, grouped into level 1 to 3 as described below.

Level 1 –Quoted Prices in an Active Market

Level 1 hierarchy includes financial instruments measured using quoted prices. This included listed equity instruments, traded bonds, ETFs and mutual funds that have quoted prices. The fair value of all equity instruments (including bonds) which are traded in the Stock Exchanges is valued using the closing price as at the reporting period.

Level 2 –Valuation Techniques with Observable Inputs.

The fair value of financial instruments that are not traded in an active market (for example, traded bonds, over-the counter derivatives) is determined using valuation techniques which maximize the use of observable market data and really as little as possible and entity-specific estimates if all significant inputs required to fair value an instrument are observable, the instrument is included in level 2.

Level 3 –Valuation Techniques with Significant unobservable inputs.

This level of hierarchy includes financial assets and liabilities measured using inputs that are not based on observable market data (unobservable inputs). Fair values are determined in whole or in part, using a valuation model based on assumptions that are neither supported by prices from observable current market transactions in the same instruments nor are they based on available market data. The following table provides the fair value measurement hierarchy of the Company's assets and liabilities.

Quantitative disclosures of fair value measurement hierarchy as at March 31, 2025

(Rs. in lakhs)

Particulars	Fair Value Hierarchy (Level)	As at March 31, 2025	As at March 31, 2024
Financial Assets measured at FVTPL			
Investments	1	4.43	188.43
Investments	2	0.42	0.42
Financial Asset Measured at Amortized Cost			
Margin Money Deposits	3	17.05	17.05
Other Financial Assets	3	658.22	454.59

Note 32

There are no remittances in foreign currency on account of Dividend during the year 2024-25.

Note 33

Balance of some of the debtors, creditors & loans and advances are subject to confirmation/reconciliation.

Note 34**Segment Reporting**

Segment Reporting is not applicable since the entire operations of the Company are related to one segment i.e. manufacturing of ceramics tiles in terms of Ind AS 108 on operating segments.

Note 35**Deferred Tax**

Particulars	Current Year (Rs. in lakhs)	Previous year (Rs. in lakhs)
Composition of Net Deferred Tax Asset/(Liability):		
Components of Deferred Tax:		
Deferred Tax Assets:		
Profit/(Loss) as per Income Tax Act	225.01	(668.16)
Provision for doubtful debts		-
Deferred Tax Liability:		
Depreciation	405.33	415.95
Deferred Tax (Liability)/Asset (Net)		252.21

Note: The Company has not recognized deferred tax asset as a matter of prudence.

Note 36.**Related Party Disclosures****Key Management Personnel**

Dr. G.N. Naidu

Sri. Narala Satyendra Prasad

Sri. Anji Reddy Devarpalli

Relation

Executive Chairman

Managing Director & CFO

Company Secretary and Compliance officer

I. Transaction with Related Party

Nature of Transaction: Un-Secured Loan	Current Year	Previous Year	Receivable / (Payable) as on 31.03.2025	Receivable / (Payable) as on 31.03.2024
Dr. G.N.Naidu	65.00	20.00	(5,804.37)	(5,739.36)
N. Satyendra Prasad	743.00	0.20	(1213.20)	(470.20)
Radhika Prasad Narala	495.00		(5.00)	(500.00)

II. Transaction with Related parties of Key Managerial Personnel (Repayable on demand)

Name of the Party and Nature of transaction	Current Year	Previous Year	Receivable / (Payable) as on 31.03.2025	Receivable / (Payable) as on 31.03.2024
Regency Educational Society Advances Returned		---	(334.28)	(334.28)

Note 37: Disclosure in accordance with Ind AS 19 On Employee Benefits

The unprecedented industrial violence on 27.01.2012 resulted in deaths of personnel and destruction of buildings and Equipment in the factory. Consequent to this, a lock-out was declared at the factory from 31.01.2012. After series of negotiations with the workers union, Memorandum of settlement was arrived on 24.10.2019 at Puducherry under Section 12 (3) of the Industrial Disputes Act, 1947 before the Commissioner of Labour -cum- Chief Conciliation Officer, U T of Puducherry between the Company and the Regency Ceramics Staff and Workers Union. As per the MOU, the management has agreed to provide house sites at Yanam to all the displaced workers of the Company in three categories as proposed by the union. In this connection, two stretches of land owned by ancillary units to the extent of about 25.35 Acres was registered on 18.10.2019 in favour of the union through settlement deeds. The conversion of agricultural land into residential plots, development of land, lying of roads, allotment of plots, etc. is in progress.

Gratuity Provision as per Ind AS-19 and Leave Encashment were not applicable in view of the Memorandum of settlement duly signed by both the Management and the Union.

Provisions for gratuity if any required under The Payment of Gratuity Act shall be provided for and paid as and when liability arises.

Note 38: Additional Regulatory Information**Financial Ratios:**

As there were no operations during the current year and previous year, key financial ratios have been disclosed to the extent applicable

Ratio	Numerator	Denominator	FY 2025	FY 2024	% Variance
a) Current ratio (in Times)	Current Assets	Current Liabilities	0.80	0.57	40.35%
b) Debt-Equity Ratio (in times)	Debt	Equity	---	---	---
c) Debt Service Coverage ratio (in times)	Earnings Available	Interest + Principal	---	---	---
d) Return on Equity Ratio (in %)	PAT	Average Equity	---	---	---
e) Inventory turnover ratio (in times)	Net Sales	Average inventory	---	---	---
f) Trade Receivables turnover ratio (in times)	Net Sales	Average Trade receivable	----	---	---
g) Trade payables Turnover ratio (in times)	Operating expenses	Average trade Payables	---	---	---
h) Net capital turnover ratio (in times)	Net Sales	Net Working capital	---	---	---
i) Net Profit ratio (in %)	Net Sales PAT	Net Sales	---	---	---

Notes 39: Additional information

- There are no transactions with struck off companies under section 248 or 560
- No charges or satisfaction is yet to be registered with Registrar of Companies beyond the statutory period.
- The Company has complied with the no. of layers prescribed u/s 2(87) read with the applicable Rules
- There is no Scheme of Arrangements that has been approved in terms of sections 230 to 237
- The Company has not advanced /loaned/invested or received funds (either borrowed funds or share premium or any other sources or kind of funds) to any other person(s) or entity(ies), including foreign entities (Intermediaries) with the understanding (whether recorded in writing or otherwise) that the Intermediary shall directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company (Ultimate Beneficiaries) or provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries.
- There are no transactions that are not recorded in the books of account to be surrendered or

- disclosed as income during the year in the tax assessments under the Income Tax Act, 1961.
- g) The provisions with respect to Corporate Social Responsibility are not applicable to the Company, as the Company does not fall within the purview of the section 135 of the Companies Act, 2013 and Rules made thereunder.
- h) The Company has not traded or invested in Crypto currency or Virtual Currency during the financial year.

Note 40. Previous year figures have been regrouped /reclassified wherever necessary to suit the current year's layout.

As per our report of even date.

For K.S.Rao & Co

Chartered Accountants

Firm Registration No.003109S

Sd/-

Dr.Naraiah Naidu Gudar

Executive Chairman

DIN:00105597

Sd/-

Narala Satyendra Prasad

Managing Director & CFO

DIN:01410333

Sd/-

C Venkateshwara Rao

Partner

Membership No: 219844

Sd/-

Anji Reddy Devarpalli

Company Secretary and Compliance Officer

Membership No. A57611

Place: Hyderabad

Date: 29.05.2025

Statement on Impact of Audit Qualifications (for audit report with modified opinion) submitted along with Annual Audited Financial Results.

**Statement on Impact of Audit Qualifications for the Financial Year ended March 31, 2025
[See Regulation 33 / 52 of the SEBI (LODR) (Amendment) Regulations, 2016]**

(Rs. In Lakhs)				
	S. No	Particulars	Audited Figures (as reported before adjusting for qualifications)	Adjusted Figures (audited figures after adjusting for qualifications)
I.	1.	Turnover / Total income	2576.80	2576.80
	2.	Total Expenditure	3064.61	3064.61
	3.	Net Profit/(Loss)	225.01	225.01
	4.	Earnings Per Share	0.85	0.85
	5.	Total Assets	9857.30	9857.30
	6.	Total Liabilities	15866.71	15866.71
	7.	Net Worth	-6009.42	-6009.42
	8.	Exceptional (loss)	0	0
	9.	Any other financial item(s) (as felt appropriate by the management)	Not Applicable	Not Applicable

II. Audit Qualification (each audit qualification separately):

Audit Qualification. I: -

- Details of Audit Qualification: Financial statements were prepared without considering the effect of the loss / damage to Buildings, Plant & Machinery and other assets of the company. The condition of the fixed assets & its realizable value could not be estimated post declaration of lock out of the plant on 31.01.2012. The Fixed Assets are disclosed at book value after providing depreciation on account of efflux of time.
- Type of Audit Qualification: Qualified opinion
- Frequency of Audit Qualification: Repetitive /since 2014
- For Audit Qualification(s) where the impact is quantified by the auditor, Management's Views:
- For Audit Qualification(s) where the impact is not quantified by the auditor:
 - Management's estimation on the impact of audit qualification: *Not determinable*
 - If management is unable to estimate the impact, reasons for the same:

The Company suffered extensive damage to the Buildings, Plant & Machinery and other assets situated at its factory in Yanam due to unprecedented violence that occurred on January 27, 2012. Stocks of Finished Goods, Raw Materials, Stores and Spares -

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process and other inventories were largely damaged / looted. The Company declared lock-out of the Plant from January 31, 2012.

The Company has refurbished one of its production lines and all associated miscellaneous fixed assets. Some of the production lines installed prior to year 2000 suffered extensive damage and the OEMs expressed their inability to provide spares or repair / refurbish those equipment's. Hence, 6 production lines have been scrapped and the amount received on sale of scrap has been accounted in the books of accounts. The corresponding amounts in the book value and accumulated depreciation have been reduced to that extent.

iii. Auditors' Comments on (i) or (ii) above: *Impact is not determinable*

Audit Qualification. II: -

- a. Details of Audit Qualification: During the year, the company has not provided the provisional liability towards salary, wages and other benefits to its factory employees. Further, the company has not provided for its liability towards Gratuity and leave encashment in accordance with Ind AS-19 "Employee Benefits". We are unable to comment upon the impact of non-provision of additional loss of the company for the year and on the current liabilities as at 31.03.2025.
- b. Type of Audit Qualification: Qualified opinion
- c. Frequency of Audit Qualification: Repetitive /since 2013
- d. For Audit Qualification(s) where the impact is quantified by the auditor, Management's Views:
- e. For Audit Qualification(s) where the impact is not quantified by the auditor:
 - i. Management's estimation on the impact of audit qualification: *Not determinable*
 - ii. If management is unable to estimate the impact, reasons for the same:

After series of negotiations with the workers union, Memorandum of settlement was arrived on 24.10.2019 at Puducherry under Section 12 (3) of the Industrial Disputes Act, 1947 before the Commissioner of Labour -cum- Chief Conciliation Officer, U T of Puducherry between the Company and the Regency Ceramics Staff and Workers Union. As per the MOU, the management has agreed to provide house sites at Yanam to all the displaced workers of the Company in three categories as proposed by the union.

In this connection, two stretches of land owned by ancillary units to the extent of about 25.35 Acres was registered on 18.10.2019 in favour of the union through settlement deeds. The conversion of agricultural land into residential plots, development of land, lying of roads, allotment of plots, etc. is in progress and after the actual allotment of plots to each individual, necessary entries will be made in the books of accounts.

iii. Auditors' Comments on (i) or (ii) above: *Impact is not determinable*

Audit Qualification. III: -

- a. Details of Audit Qualification: Confirmation of balances was not obtained from Debtors, Creditors, loans and advances and other current assets.
- b. Type of Audit Qualification: Qualified opinion
- c. Frequency of Audit Qualification: Repetitive /since 2013
- d. For Audit Qualification(s) where the impact is quantified by the auditor, Management's Views:
- e. For Audit Qualification(s) where the impact is not quantified by the auditor:

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- i. Management's estimation on the impact of audit qualification: *Not determinable*
- ii. If management is unable to estimate the impact, reasons for the same:
The Management cannot estimate the impact as the exact quantification of these will be known only when the operations start at Yanam and these debtors and creditors are approached after commencement of operations at Yanam factory unit.
- iii. Auditors' Comments on (i) or (ii) above: *Impact is not determinable.*

Audit Qualification. IV: -

- a. Details of Audit Qualification: The company did not provide the interest on Unsecured loans received from Directors and Body Corporates. Also, interest has not been provided in respect of overdue amount payable to Micro, Small and Medium Enterprises suppliers for a period exceeding 15 days.
- b. Type of Audit Qualification: Qualified opinion
- c. Frequency of Audit Qualification: Repetitive / since 2020
- d. For Audit Qualification(s) where the impact is quantified by the auditor, Management's Views:
- e. For Audit Qualification(s) where the impact is not quantified by the auditor:
 - i. Management's estimation on the impact of audit qualification: *Not determinable*
 - ii. If management is unable to estimate the impact, reasons for the same:

The Management has agreed with Directors and Bodies Corporate that the interest will not be provided on the Unsecured loans. Interest to MSME suppliers will be negotiated and finalized after mutual discussions with the suppliers and same shall be placed in the Board of Directors meeting of the Company.

Auditors' Comments on (i) or (ii) above: *Impact is not determinable*

Audit Qualification. V: -

- a. Details of Audit Qualification: The company has not provided liability towards interest and penalties payable on account of old statutory dues.
- b. Type of Audit Qualification: Qualified opinion
- c. Frequency of Audit Qualification: Repetitive / since 2013
- d. For Audit Qualification(s) where the impact is quantified by the auditor, Management's Views:
- e. For Audit Qualification(s) where the impact is not quantified by the auditor:
 - i. Management's estimation on the impact of audit qualification: *Not determinable*
 - ii. If management is unable to estimate the impact, reasons for the same:

The Company is of opinion that the statutory authorities shall waive interest and penalties in view of the unprecedented incident.

iii. Auditors' Comments on (i) or (ii) above: *Impact is not determinable*

Audit Qualification. VI: -

- a. Details of Audit Qualification: In the absence of proper Inventory records we are unable to comment on the accuracy of valuation of Inventories.
- b. Type of Audit Qualification: Qualified opinion
- c. Frequency of Audit Qualification: First time during the financial year 2024-25





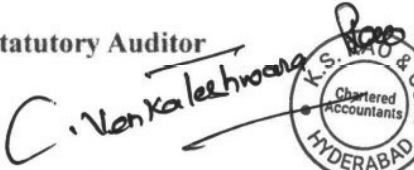



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	<p>d. For Audit Qualification(s) where the impact is quantified by the auditor, Management's Views:</p> <p>e. For Audit Qualification(s) where the impact is not quantified by the auditor:</p> <p>i. Management's estimation on the impact of audit qualification: <i>Not determinable</i></p> <p>ii. If management is unable to estimate the impact, reasons for the same:</p> <p><i>Inventory records are being maintained, and stock records are being maintained in the software. However, management instructed the concerned departments to maintain the records as suggested by the Statutory Auditors.</i></p> <p>iii. Auditors' Comments on (i) or (ii) above: <i>Impact is not determinable</i></p>
<p>III.</p>	<p><u>Signatories:</u></p> <ul style="list-style-type: none"> • CEO/Managing Director  • CFO  • Audit Committee Chairman   • Statutory Auditor   <p>Place: Hyderabad Date: 29.05.2025</p>